

# SHIRE OF QUAIRADING



## Forward Capital Works Plan 2012-13 to 2016-17



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## EXECUTIVE SUMMARY

The Shire of Quairading has prepared this Forward Capital Works Plan that defines and details its proposed investment in capital infrastructure for the next five years (2012/13 to 2016/17), and is linked to the Council's Strategic Plan. This Plan focuses on the key infrastructure asset classes identified by the Shire for roads, drainage, land, and buildings and structures, which are owned or under the control and management of the Shire, and does not include plant and equipment or furniture and equipment.

The Shire's objective in preparing this Plan was to identify:

- key infrastructure projects that will benefit its community;
- the cost of the projects in today's dollars and affordability;
- potential sources of revenue available to the Shire to fund the infrastructure projects; and
- whole of life costs for the term of this Plan, such as future operational and maintenance costs, to determine whether the Shire can afford to provide and operate the infrastructure projects.

### Project Priorities

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The five year financial plan (refer Appendix 7) has been compiled based on the priorities set by the Shire from information provided by the Council and its Officers, for each funding year. That is, priority 1 projects are funded in Year 1 of the Plan and so on, and are aligned to the funding capacity for each year. The Plan has been built on the basis of ensuring that each identified project is achievable and affordable.

### Principles of Forward Capital Works Plan

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The Forward Capital Works Plan was prepared by the Shire based on the following principles:

- Planning for new assets aligns with the needs of the Shire and the Council's capacity to maintain them into the future.
- The social, environmental and economic impacts of creating any new assets in the Shire have been carefully considered and business plans have been prepared for major projects.
- The Shire has taken into account the renewal of assets and will ensure that they are maintained in good condition into the future.
- The amount of funding the Council allocates to Capital Works is based on what the Council can afford and is sustainable into the future.
- The Council's future revenue base from rates and other sources is likely to grow along with the community expectations for infrastructure and services.

### Methodology

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The following methodology was adopted in preparing the Forward Capital Works Plan, based on the guidelines issued by the Department of Regional Development and Lands:

- Identification of infrastructure needs:

Identified through an ongoing planning process focusing on five-year timeframes.

- ➔ Project definition:  
Including the initial scoping of the project.
- ➔ Business Planning:  
Some projects will involve the development of a full business case or justification taking into account capital and operating costs, financing and the role of local government.
- ➔ Funding method resource allocation:  
Determine funding methods, which may involve government grants and opportunities for public-private partnerships.

## Financial Capacity

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A detailed five-year financial plan has been prepared for the Shire, which is based on a balanced budget approach and the following assumptions:

- (1) CPI indexation of 3.5% in 2012-13, and then 3.2% from 2013-14 to 2016-17 for operational revenue and expenditure.
- (2) Wage Price Index Growth of 3.5% for 2012-13 to 2013-14; 3.2% for 2014-15 to 2016-17.
- (3) Natural growth of 0.03%.
- (4) General Purpose Grants to increase by 3% per annum.
- (5) Local Road Grants to increase by 3% per annum.
- (6) Roads to Recovery Grants to remain constant from 2012-13 to 2016-17.
- (7) Country Local Government Fund Individual local government allocation – will continue to 2016-17, based on the 50:50 split between the Individual and Regional funding pools.
- (8) Country Local Government Fund Regional groupings allocation – funding of \$900,000 in 2012-13, \$600,000 in 2014-15 and \$350,000 in 2015-16 has been incorporated in the Plan on the basis that the Shire of Quairading is part of a Regional Transitional Group, and the regional projects meet with approval.
- (9) All current services and facilities are to be retained with no reduction in service levels.

The five-year financial plan reveals that the Shire's total available funds for asset infrastructure investment, apart from plant, furniture and equipment expenditure, are as follows:

OPERATING STATEMENT	FORECAST				
	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$
<b>Total Funds Available for Asset Infrastructure Investment</b>	<b>3,939,756</b>	<b>6,033,191</b>	<b>5,122,276</b>	<b>1,893,224</b>	<b>1,518,671</b>

In analysing the financial capacity of the Shire, the following conclusions have been derived:

- (1) Table 10 – Operating Revenue and Expenditure

For the financial years 2012-13 to 2016-17 the Royalties for Regions grants through the Country Local Government Fund will increase the revenue capacity of the Shire of Quairading. If the Country Local Government Fund Individual grant is moved to a

competitive pool arrangement, and Shire is unsuccessful in its applications for funding, this will have a direct impact on the capital expenditure program of the Shire.

The operating expenditure is expected to remain relatively constant over the forecast period.

The Net Comprehensive Income is impacted by an average increase in rates by 3%.

The dependency upon rates will increase by 9% over the forecast period.

Funding of the capital expenditure program is reliant on capital grants.

(2) Table 11 – Infrastructure Expenditure

The increased expenditure on infrastructure is dependent upon the Royalties for Regions grant over the forecast period. In 2016-17 the expenditure on infrastructure is approximately 4.71%, which is below the predicted average preservation level of 7.0%.

(3) Table 12 – Depreciation on Infrastructure Assets

The depreciation on infrastructure of 3.95% is lower than the predicted average asset preservation expenditure level of 7.0% detailed in table 13.

(4) Table 13 – Road Asset Expenditure

This is external data provided by the Western Australian Local Government Association, which states that the predicted average asset preservation expenditure level is approximately 7.0%. To be read in conjunction with tables 11 and 12.

(5) Table 14 – Loan Borrowings

The Shire proposes to borrow \$10,000 in 2012-13 as a self supporting loan for the Tennis Club; and \$800,000 in 2014-15 to assist with funding the swimming pool refurbishment and upgrades to the works depot.

(6) Table 16 – Reserve Funds

Reserve funds are forecast to decrease by \$1,144,500 over the forecast period.

(7) Table 16 – Financial Position

The liquidity of the Shire is projected to reduce over the forecast period. The reduction is mainly due to increased investment in infrastructure and the assumption that no surplus or deficits will be generated during the forecast period.

Non-current liabilities will increase over the forecast period.

The value of non-current assets will increase as a result of further investment in capital expenditure on infrastructure.

(8) Table 17 – Financial Ratios

Whilst the table is incomplete, the analysis of the financial ratios of the Shire indicates that over the forecasted period it will be strengthening its financial position when compared to the benchmark ratios. The Gross Debt to Revenue Ratio is forecast to increase due to the projected drawdown of new long term loans.

## Section 5.0

This section details the capital expenditure and sources of funding on infrastructure, which are summarised below.

CAPITAL WORKS AREA	ESTIMATES 2012-13	ESTIMATES 2013-14	ESTIMATES 2014-15	ESTIMATES 2015-16	ESTIMATES 2016-17
Infrastructure Roads	\$2,350,002	\$3,756,771	\$1,942,545	\$1,059,545	\$1,070,795
Infrastructure Footpaths	\$0	\$50,000	\$50,000	\$0	\$50,000
Infrastructure Other	\$1,125,982	\$90,000	\$0	\$42,000	\$0
Land	\$23,000	\$150,000	\$10,000	\$10,000	\$10,000
Buildings and Structures	\$1,261,203	\$2,414,478	\$3,075,000	\$918,000	\$565,000
Infrastructure Recreation	\$0	\$0	\$150,000	\$0	\$0
<b>Total capital works</b>	<b>\$4,760,187</b>	<b>\$6,461,249</b>	<b>\$5,227,545</b>	<b>\$2,029,545</b>	<b>\$1,695,795</b>
<b>Represented by:</b>					
Asset renewal	\$873,590	\$755,045	\$864,045	\$729,045	\$734,045
New assets	\$155,570	\$520,000	\$160,000	\$510,000	\$510,000
Asset upgrade	\$3,731,027	\$5,186,204	\$4,203,500	\$790,500	\$451,750
<b>Total capital works</b>	<b>\$4,760,187</b>	<b>\$6,461,249</b>	<b>\$5,227,545</b>	<b>\$2,029,545</b>	<b>\$1,695,795</b>

SOURCES OF FUNDING	ESTIMATES 2012-13	ESTIMATES 2013-14	ESTIMATES 2014-15	ESTIMATES 2015-16	ESTIMATES 2016-17
<b>External</b>					
Road Infrastructure Grants	\$2,111,786	\$3,271,771	\$1,579,045	\$562,711	\$536,895
CLGF - Individual Grants	\$150,000	\$679,478	\$364,739	\$364,739	\$364,739
CLGF - Regional Grants	\$900,000	\$0	\$600,000	\$350,000	\$0
Other Capital Grants	\$32,570	\$70,000	\$1,075,000	\$0	\$0
Proceeds from Sale of Assets	\$0	\$0	\$0	\$0	\$0
<b>Total External Funding Sources</b>	<b>\$3,194,356</b>	<b>\$4,021,249</b>	<b>\$3,618,784</b>	<b>\$1,277,450</b>	<b>\$901,634</b>
<b>Internal</b>					
Own Resources	\$1,565,831	\$1,340,000	\$808,761	\$752,095	\$794,161
Reserve Funds	\$0	\$1,100,000	\$0	\$0	\$0
Loan Funds	\$0	\$0	\$800,000	\$0	\$0
<b>Total Internal Funding Sources</b>	<b>\$1,565,831</b>	<b>\$2,440,000</b>	<b>\$1,608,761</b>	<b>\$752,095</b>	<b>\$794,161</b>
<b>TOTAL FUNDING SOURCES</b>	<b>\$4,760,187</b>	<b>\$6,461,249</b>	<b>\$5,227,545</b>	<b>\$2,029,545</b>	<b>\$1,695,795</b>

## Section 6.0

This section details the major initiatives the Shire proposes to undertake during the forecast period of the plan per program group and addresses whole of life costing, risk assessment and performance measures.

### Roads and Bridges

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>ROADS TO RECOVERY</b>					
Cubbine Rd	\$150,869	\$0	\$0	\$0	\$0
Forrest St	\$0	\$160,000	\$0	\$0	\$0
McDonald St	\$105,632	\$0	\$0	\$0	\$0
Hayes Rd	\$130,437	\$0	\$0	\$0	\$0
Coraling St	\$0	\$0	\$120,000	\$0	\$0
Bulyee Rd	\$0	\$109,045	\$149,045	\$269,045	\$269,045
<b>Regional Road Group</b>					
Kellerberrin Yoting Rd	\$360,790	\$432,000	\$431,500	\$440,500	\$401,750
<b>Municipal Fund</b>					
Cubbine Road	\$0	\$0	\$220,000	\$0	\$0
Old Beverley East Road	\$0	\$270,000	\$0	\$0	\$250,000
Louden Road	\$0	\$0	\$0	\$200,000	\$0
Badjaling North Road	\$0	\$0	\$0	\$150,000	\$150,000
Heggerty Street	\$0	\$71,000	\$0	\$0	\$0
<b>GRAIN FREIGHT</b>					
Quairading-Cunderdin Road	\$1,557,274	\$2,714,726	\$722,000	\$0	\$0
<b>BRIDGES</b>					
Mt Stirling Road	\$45,000	\$0	\$300,000	\$0	\$0
	<b>\$2,350,002</b>	<b>\$3,756,771</b>	<b>\$1,942,545</b>	<b>\$1,059,545</b>	<b>\$1,070,795</b>

INFRASTRUCTURE ITEM DESCRIPTION	REVENUE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>ROADS TO RECOVERY GRANTS</b>					
Cubbine Rd	\$32,976	\$0	\$0	\$0	\$0
Forrest St	\$0	\$160,000	\$0	\$0	\$0
McDonald St	\$105,632	\$0	\$0	\$0	\$0
Hayes Rd	\$130,437	\$0	\$0	\$0	\$0
Coraling St	\$0	\$0	\$120,000	\$0	\$0
Bulyee Rd	\$0	\$109,045	\$149,045	\$269,045	\$269,045
<b>REGIONAL ROAD GROUP</b>					
Kellerberrin Yoting Rd	\$240,467	\$288,000	\$288,000	\$293,666	\$267,850
<b>GRAIN FREIGHT NETWORK FUNDING</b>					
Cunderdin-Quairading Rd	\$1,557,274	\$2,714,726	\$722,000	\$0	\$0
<b>WA LOCAL GOVERNMENT GRANTS COMMISSION</b>					
Mt Stirling Road Bridge	\$45,000	\$0	\$300,000	\$0	\$0
<b>COUNCIL FUNDS</b>	\$238,216	\$485,000	\$363,500	\$496,834	\$533,900
	<b>\$2,350,002</b>	<b>\$3,756,771</b>	<b>\$1,942,545</b>	<b>\$1,059,545</b>	<b>\$1,070,795</b>



## Footpaths

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Various Footpath Projects	\$0	\$50,000	\$50,000	\$0	\$50,000
	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>

FUNDING SOURCES	REVENUE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Council Funds	\$0	\$50,000	\$50,000	\$0	\$50,000
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>

## Land

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Purchase Old School Site	\$0	\$40,000	\$0	\$0	\$0
ILU Land Acquisition	\$0	\$110,000	\$0	\$0	\$0
Land Development & Marketing Costs	\$23,000	\$10,000	\$10,000	\$10,000	\$10,000
	<b>\$23,000</b>	<b>\$150,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>

FUNDING SOURCES	REVENUE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
RESERVE FUNDS	\$0	\$100,000	\$0	\$0	\$0
COUNCIL FUNDS	\$23,000	\$50,000	\$10,000	\$10,000	\$10,000
<b>TOTAL FUNDING</b>	<b>\$23,000</b>	<b>\$150,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>

## Buildings and Structures

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Administration</b>					
Administration Centre	\$12,700	\$0	\$0	\$0	\$0
<b>Law and Order</b>					
Fire Shed	\$32,570	\$70,000	\$0	\$0	\$0
Radio Repeater Hut	\$0	\$0	\$0	\$13,000	\$0
<b>Health</b>					
Medical Centre	\$0	\$0	\$10,000	\$0	\$0
<b>Aged Care Facilities</b>					
Arthur Kelly Village	\$14,800	\$10,000	\$10,000	\$510,000	\$510,000
<b>Housing</b>					
14 Reid Street	\$5,480	\$0	\$0	\$0	\$10,000
8 Dall Street	\$4,890	\$0	\$0	\$0	\$10,000

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
31 Dall Street	\$11,500	\$0	\$0	\$0	\$5,000
Doctors Residence	\$3,000	\$0	\$30,000	\$0	\$0
Joint Venture Units	\$27,745	\$0	\$0	\$10,000	\$0
Lot 190 McLennan St	\$5,000	\$0	\$0	\$10,000	\$0
8 Murphy Street	\$0	\$0	\$10,000	\$0	\$0
64 Coraling Street	\$1,537	\$0	\$10,000	\$10,000	\$0
74 McLennan Street	\$2,101	\$0	\$0	\$0	\$0
19 Powell Crescent	\$0	\$20,000	\$0	\$0	\$10,000
Single Persons Units (19 Gillet St)	\$18,900	\$20,000	\$0	\$0	\$10,000
New Residence	\$100,000	\$300,000	\$0	\$0	\$0
<b>Community Facilities</b>					
Town Hall	\$263,200	\$0	\$5,000	\$0	\$10,000
Agricultural Society Shed	\$55,880	\$0	\$0	\$0	\$0
<b>Recreation Facilities</b>					
Swimming Pool	\$50,000	\$1,050,000	\$2,000,000	\$0	\$0
Bowling Club	\$7,500	\$0	\$0	\$15,000	\$0
Tennis Club	\$29,900	\$0	\$0	\$0	\$0
Golf Club	\$40,000	\$0	\$0	\$0	\$0
<b>Transport Facilities</b>					
Works Depot	\$0	\$0	\$300,000	\$0	\$0
<b>Economic Services Facilities</b>					
Community Resource Centre	\$65,000	\$0	\$0	\$0	\$0
Caravan Park Upgrades	\$100,000	\$264,739	\$700,000	\$0	\$0
Caravan Park Overflow Park	\$0	\$464,739	\$0	\$0	\$0
Caravan Park Eco Cottages & Safari Tents	\$400,000	\$200,000	\$0	\$350,000	\$0
Old Drive Inn Site	\$9,500	\$10,000	\$0	\$0	\$0
Vet Clinic	\$0	\$5,000	\$0	\$0	\$0
	<b>\$1,261,203</b>	<b>\$2,414,478</b>	<b>\$3,075,000</b>	<b>\$918,000</b>	<b>\$565,000</b>

FUNDING SOURCES	REVENUE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
CLGF - Regional Allocation 14-15	\$0	\$0	\$600,000	\$0	\$0
CLGF - Regional Allocation 15-16	\$0	\$0	\$0	\$350,000	\$0
CLGF - Individual Allocation 11-12	\$100,000	\$0	\$0	\$0	\$0
CLGF - Individual Allocation 12-13	\$50,000	\$314,739	\$0	\$0	\$0
CLGF - Individual Allocation 13-14	\$0	\$364,739	\$0	\$0	\$0
CLGF - Individual Allocation 14-15	\$0	\$0	\$364,739	\$0	\$0
CLGF - Individual Allocation 15-16	\$0	\$0	\$0	\$364,739	\$0
CLGF - Individual Allocation 16-17	\$0	\$0	\$0	\$0	\$364,739
Department of Sport & Recreation	\$0	\$0	\$1,000,000	\$0	\$0
FESA	\$32,570	\$70,000	\$0	\$0	\$0
Reserve Funds	\$0	\$1,000,000	\$0	\$0	\$0
Loan Funds	\$0	\$0	\$800,000	\$0	\$0
Council Funds	\$1,078,633	\$665,000	\$310,261	\$203,261	\$200,261
<b>TOTAL FUNDING</b>	<b>\$1,261,203</b>	<b>\$2,414,478</b>	<b>\$3,075,000</b>	<b>\$918,000</b>	<b>\$565,000</b>

## Recreation Infrastructure

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-13	2013-14	2014-15	2015-16	2016-17
Centenary Park	\$0	\$0	\$150,000	\$0	\$0
	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>

FUNDING SOURCES	REVENUE				
	2012-13	2013-14	2014-15	2015-16	2016-17
Other Capital Grants	\$0	\$0	\$75,000	\$0	\$0
Council Funds	\$0	\$0	\$75,000	\$0	\$0
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>

## Other Infrastructure

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-13	2013-14	2014-15	2015-16	2016-17
Drum Muster Compound Upgrade	\$2,482	\$0	\$0	\$0	\$0
Cemetery – Directory Board & Memorial	\$2,000	\$0	\$0	\$0	\$0
Toapin Weir – Upgrades & Signage	\$2,000	\$10,000	\$0	\$0	\$0
Toapin Weir – Landscaping & Enviro Loo	\$15,000	\$0	\$0	\$0	\$0
Borefield Development	\$10,000	\$0	\$0	\$0	\$0
Cuneata Park Upgrades	\$10,000	\$0	\$0	\$0	\$0
Sports Oval Entry Statement Lighting	\$2,000	\$0	\$0	\$0	\$0
Sports Oval Football Scoreboard	\$0	\$5,000	\$0	\$0	\$0
Sports Oval Cricket Practice Nets	\$0	\$30,000	\$0	\$0	\$0
Sports Oval Flood Lighting	\$0	\$45,000	\$0	\$0	\$0
Sports Oval Reticulation Renewal	\$0	\$0	\$0	\$40,000	\$0
Sports Oval Goal Posts Renewal	\$0	\$0	\$0	\$2,000	\$0
RSL Memorial Upgrade	\$24,500	\$0	\$0	\$0	\$0
Airstrip Fencing Upgrade	\$8,000	\$0	\$0	\$0	\$0
Town Power Supply Upgrade	\$1,050,000	\$0	\$0	\$0	\$0
	<b>\$1,125,982</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$42,000</b>	<b>\$0</b>

FUNDING SOURCES	REVENUE				
	2012-13	2013-14	2014-15	2015-16	2016-17
CLGF Regional	\$900,000	\$0	\$0	\$0	\$0
Other Capital Grants	\$0	\$0	\$0	\$0	\$0
Reserve Funds	\$0	\$0	\$0	\$0	\$0
Loan Funds	\$0	\$0	\$0	\$0	\$0
Council Funds	\$225,982	\$90,000	\$0	\$42,000	\$0
<b>TOTAL FUNDING</b>	<b>\$1,125,982</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$42,000</b>	<b>\$0</b>

## Section 7.0

This section details the projects to be funded from CLGF individual and regional components.

### CLGF Individual

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-13	2013-14	2014-15	2015-16	2016-17
Caravan Park Upgrade	\$100,000	\$264,739	\$0	\$0	\$0
Caravan Park Overflow Construction	\$0	\$464,739	\$0	\$0	\$0
Swimming Pool Refurbishment	\$50,000	\$50,000	\$2,000,000	\$0	\$0
Arthur Kelly Village Units Construction	\$0	\$0	\$0	\$500,000	\$500,000
<b>TOTAL COST</b>	<b>\$150,000</b>	<b>\$779,478</b>	<b>\$2,000,000</b>	<b>\$500,000</b>	<b>\$500,000</b>

FUNDING SOURCES	2012-13	2013-14	2014-15	2015-16	2016-17
CLGF Individual 11-12	\$100,000	\$0	\$0	\$0	\$0
CLGF Individual 12-13	\$50,000	\$314,739	\$0	\$0	\$0
CLGF Individual 13-14	\$0	\$364,739	\$0	\$0	\$0
CLGF Individual 14-15	\$0	\$0	\$364,739	\$0	\$0
CLGF Individual 15-16	\$0	\$0	\$0	\$364,739	\$0
CLGF Individual 16-17	\$0	\$0	\$0	\$0	\$364,739
CLGF Regional	\$0	\$0	\$0	\$0	\$0
Other Capital Grants	\$0	\$0	\$1,000,000	\$0	\$0
Community Contributions	\$0	\$0	\$0	\$0	\$0
Loan Funds	\$0	\$0	\$500,000	\$0	\$0
Reserve Funds	\$0	\$0	\$0	\$0	\$0
Council Municipal Funds	\$0	\$100,000	\$135,621	\$135,261	\$135,261
<b>TOTAL FUNDING</b>	<b>\$150,000</b>	<b>\$779,478</b>	<b>\$2,000,000</b>	<b>\$500,000</b>	<b>\$500,000</b>

### CLGF Regional

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-13	2013-14	2014-15	2015-16	2016-17
Quairading Town Power Upgrade	\$1,050,000	\$0	\$0	\$0	\$0
Caravan Park Upgrades	\$0	\$0	\$700,000	\$0	\$0
Caravan Park Eco Cottages & Safari Tents	\$0	\$0	\$0	\$350,000	\$0
<b>TOTAL COST</b>	<b>\$1,050,000</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$350,000</b>	<b>\$0</b>

FUNDING SOURCES	2012-13	2013-14	2014-15	2015-16	2016-17
CLGF Regional Allocation 2012-13	\$900,000	\$0	\$0	\$0	\$0
CLGF Regional Allocation 2014-15	\$0	\$0	\$600,000	\$0	\$0
CLGF Regional Allocation 2015-16	\$0	\$0	\$0	\$350,000	\$0
Other Capital Grants	\$0	\$0	\$0	\$0	\$0
Reserve Funds	\$0	\$0	\$0	\$0	\$0
Council Funds	\$150,000	\$0	\$100,000	\$0	\$0
<b>TOTAL FUNDING</b>	<b>\$1,050,000</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$350,000</b>	<b>\$0</b>

## Funding Gaps

From the data compiled in the five-year financial plan and the Forward Capital Works Plan the following funding gaps were identified:

### Cash Funding Gap

OPERATING STATEMENT	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
<b>TOTAL REVENUE</b>	<b>6,728,576</b>	<b>7,689,039</b>	<b>9,319,613</b>	<b>8,487,496</b>	<b>6,301,082</b>	<b>6,077,123</b>
<b>TOTAL EXPENDITURE</b>	<b>(4,700,155)</b>	<b>(6,720,678)</b>	<b>(5,594,505)</b>	<b>(5,733,103)</b>	<b>(5,914,828)</b>	<b>(6,090,716)</b>
<b>Total Comprehensive Income</b>	2,028,421	968,362	3,725,108	2,754,393	386,254	(13,593)
<b>Non Cash &amp; Capital Items</b>						
(Profit)/Loss on Sale of Asset	20,572	0	0	0	0	0
Movement in Accruals	37,105	0	0	0	0	0
Proceeds from Sale of Assets	72,850	248,000	368,000	307,000	283,000	280,000
Depreciation Written Back	1,704,863	1,798,483	1,802,083	1,807,383	1,815,183	1,822,683
Self Supporting Loan income	24,459	26,449	25,710	27,332	24,793	25,661
Net Transfer (To)/From Reserves	(719,339)	150,951	1,467,000	(10,500)	(43,500)	(68,500)
Net Principal Loan Repayments	(24,459)	(26,449)	(25,710)	(27,332)	(49,506)	(51,580)
Proceeds from New Loans	0	25,000	0	800,000	0	0
Advances to Community Groups	0	(10,000)	0	0	0	0
Plant and Equipment Purchases	(689,232)	(838,945)	(1,329,000)	(526,000)	(503,000)	(466,000)
Furniture and Equipment Purchases	(40,209)	(107,575)	0	(10,000)	(20,000)	(10,000)
Opening Surplus/(Deficit)	1,071,235	1,705,480	0	0	0	0
Closing (Surplus)/Deficit	(1,785,506)	0	0	0	0	0
<b>Total Funds Available for Asset Infrastructure Investment</b>	<b>1,700,760</b>	<b>3,939,756</b>	<b>6,033,191</b>	<b>5,122,276</b>	<b>1,893,224</b>	<b>1,518,671</b>
<b>Total Infrastructure Planned</b>	<b>1,700,760</b>	<b>3,710,187</b>	<b>6,461,249</b>	<b>5,227,545</b>	<b>2,029,545</b>	<b>1,695,795</b>
<b>Funding Gap</b>	<b>0</b>	<b>229,569</b>	<b>(428,058)</b>	<b>(105,269)</b>	<b>(136,321)</b>	<b>(177,124)</b>

### Funding Gap for Unfunded Renewals

Particulars	2012-13	2013-14	2014-15	2015-16	2016-17
Depreciation Expense	(1,798,483)	(1,802,083)	(1,807,383)	(1,815,183)	(1,822,683)
Capital Renewal Expenditure	873,590	755,045	864,045	729,045	734,045
<b>Funding Gap</b>	<b>(924,893)</b>	<b>(1,047,038)</b>	<b>(943,338)</b>	<b>(1,086,138)</b>	<b>(1,088,638)</b>

The preparation of the Forward Capital Works Plan involved Council members and officers who assisted in quantifying the expenditure and funding sources as well as setting the priorities for initiatives to be undertaken during the forecast period of the plan.

The Council of the Shire of Quairading on 24 April 2013 formally adopted the Forward Capital Works Plan and committed itself to undertake annual reviews of the Plan.

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## STATEMENT BY LOCAL GOVERNMENT

Council members and Officers were involved in the preparation of the Forward Capital Works Plan. A number of workshops were held in order that prioritisation of projects could be determined in accordance with community expectations.

The Council at its meeting held on 24<sup>th</sup> April 2013 formally adopted the Forward Capital Works Plan, with a commitment to review it on an annual basis.

Accordingly this statement acknowledges the Shire's responsibilities, with the Shire President and Chief Executive Officer certifying the Council's commitment to the above.



Cr D Richards  
Shire President



Mr G Fardon  
Chief Executive Officer

## 1.0 INTRODUCTION

### 1.1 Purpose of the Plan

The Shire of Quairading has prepared this Forward Capital Works Plan that defines and details its proposed investment in capital infrastructure for the next five years (2012-13 to 2016-17), and is linked to the Council's Strategic Plan. This Plan focuses on the key infrastructure asset classes identified by the Shire of infrastructure roads, drainage, land, and buildings and structures, which are owned or under the control and management of the Shire, and does not include plant and equipment or furniture and equipment.

The Shire's objective in preparing this Plan was to identify:

- key infrastructure projects that will benefit its community;
- the cost of the projects in today's dollars and affordability;
- potential sources of revenue available to the Shire to fund the infrastructure projects; and
- whole of life costs, such as future operational and maintenance costs, to determine whether the Shire can afford to provide and operate the infrastructure projects.

The Shire in determining the priorities of projects has compiled a five year financial plan, in order to identify funds available for infrastructure expenditure and has taken into account additional operation, maintenance and renewal costs associated with the construction of the projects. This ensures that the projects are deliverable and can be maintained at a standard expected by its community.

### 1.2 Terms of Reference

The Shire of Quairading prepared a Forward Capital Works Plan, for the period 2012-13 to 2016-17, based on the following components:

#### 1.2.1 Opening Statement

Opening statement on what the plan covers and confirms the local government's approval for it, and it includes a commitment to review the plan each year. The signature of the Shire President and Chief Executive Officer are included as part of this statement.

#### 1.2.2 Overview Table

The following table provides an overview of the Capital Works by grouping of projects (e.g. infrastructure roads, bridges and footpaths, drainage, land and buildings). The table details total expenditure for each year and identifies whether capital works expenditure is either for renewal, new assets, or asset expansion or upgrade.



CAPITAL WORKS AREA	ESTIMATES 2012-13	ESTIMATES 2013-14	ESTIMATES 2014-15	ESTIMATES 2015-16	ESTIMATES 2016-17
Infrastructure Roads	\$2,350,002	\$3,756,771	\$1,942,545	\$1,059,545	\$1,070,795
Infrastructure Footpaths	\$0	\$50,000	\$50,000	\$0	\$50,000
Infrastructure Other	\$1,125,982	\$90,000	\$0	\$42,000	\$0
Land	\$23,000	\$150,000	\$10,000	\$10,000	\$10,000
Buildings and Structures	\$1,261,203	\$2,414,478	\$3,075,000	\$918,000	\$565,000
Infrastructure Recreation	\$0	\$0	\$150,000	\$0	\$0
<b>Total capital works</b>	<b>\$4,760,187</b>	<b>\$6,461,249</b>	<b>\$5,227,545</b>	<b>\$2,029,545</b>	<b>\$1,695,795</b>
<b>Represented by:</b>					
Asset renewal	\$873,590	\$755,045	\$864,045	\$729,045	\$734,045
New assets	\$155,570	\$520,000	\$160,000	\$510,000	\$510,000
Asset upgrade	\$3,731,027	\$5,186,204	\$4,203,500	\$790,500	\$451,750
<b>Total capital works</b>	<b>\$4,760,187</b>	<b>\$6,461,249</b>	<b>\$5,227,545</b>	<b>\$2,029,545</b>	<b>\$1,695,795</b>

SOURCES OF FUNDING	ESTIMATES 2012-13	ESTIMATES 2013-14	ESTIMATES 2014-15	ESTIMATES 2015-16	ESTIMATES 2016-17
<b>External</b>					
Road Infrastructure Grants	\$2,111,786	\$3,271,771	\$1,579,045	\$562,711	\$536,895
CLGF - Individual Grants	\$150,000	\$679,478	\$364,739	\$364,739	\$364,739
CLGF - Regional Grants	\$900,000	\$0	\$600,000	\$350,000	\$0
Other Capital Grants	\$32,570	\$70,000	\$1,075,000	\$0	\$0
Proceeds from Sale of Assets	\$0	\$0	\$0	\$0	\$0
<b>Total External Funding Sources</b>	<b>\$3,194,356</b>	<b>\$4,021,249</b>	<b>\$3,618,784</b>	<b>\$1,277,450</b>	<b>\$901,634</b>
<b>Internal</b>					
Own Resources	\$1,565,831	\$1,340,000	\$808,761	\$752,095	\$794,161
Reserve Funds	\$0	\$1,100,000	\$0	\$0	\$0
Loan Funds	\$0	\$0	\$800,000	\$0	\$0
<b>Total Internal Funding Sources</b>	<b>\$1,565,831</b>	<b>\$2,440,000</b>	<b>\$1,608,761</b>	<b>\$752,095</b>	<b>\$794,161</b>
<b>TOTAL FUNDING SOURCES</b>	<b>\$4,760,187</b>	<b>\$6,461,249</b>	<b>\$5,227,545</b>	<b>\$2,029,545</b>	<b>\$1,695,795</b>

### 1.2.3 Details of Individual Sub-Projects

Appendices 1 to 6 provide further details on individual sub-projects contained within this Plan.

Section 7 of this Plan identifies each individual sub-project funded under the Country Local Government Fund and includes the following information:

- ➔ Purpose and background of the project.
- ➔ Brief statement of how the project meets the intent of the Shire's Strategic Plan.
- ➔ Breakdown of funding sources and amount of funding for each out year, including where Council has identified the Country Local Government Fund as a funding source.
- ➔ A risk management assessment.
- ➔ An indication of whether a project involves expenditure for renewal, new asset or asset expansion or upgrade.
- ➔ Any issues relating to the project.

### 1.2.4 Funding Gaps

The Plan identifies the following funding gaps:-

- (1) A cash funding gap, which is identified in the Shires Five Year Financial Plan (refer Appendix 7). The underlying principle of this funding gap is that the financial plan was compiled utilising a balanced budget approach. That is, no end of year financial surpluses or deficits have been incorporated in future years.
- (2) A funding gap for unfunded renewals, which analyses the expenditure renewal of assets compared to the depreciation (or consumption of asset base).
- (3) Unfunded capital works, which is a list of projects that have been identified by the Shire but cannot be funded within the timeframe of this Plan.

### **1.2.5 Project Priorities**

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The five year financial plan (refer Appendix 7) has been compiled based on the priorities set by the Shire from information provided by the Council and its Officers, for each funding year. That is, priority 1 projects are funded in Year 1 of the Plan and so on, and are aligned to the funding capacity for each year. The Plan has been built on the basis of ensuring that each identified project is achievable and affordable.

### **1.2.6 Contact Person**

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The contact person for this Plan is:

Chief Executive Officer  
Mr Graeme Fardon  
PO Box 38  
QUAIRADING WA 6383

Tel: (08) 9645 1001  
Fax: (08) 9645 1126  
Email: ceo@quairading.wa.gov.au

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## **1.3 Background**

### **1.3.1 Royalties for Regions Country Local Government Fund Individual Allocation Guidelines**

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The primary objective of the Royalties for Regions Country Local Government Fund – Individual Country Local Government allocations (CLGF) is to address infrastructure backlogs across the country local government sector.

The Fund provides country local governments with additional funding for infrastructure development, asset preservation and renewal.

Project proposals for funding under the CLGF must meet the following criteria:

1. Projects must be identified in a Council approved Forward Capital Works Plan.
2. Local Governments are to be well advanced in their project planning.

When required by Department of Regional Development and Lands, local governments should provide written evidence that:

- Initial planning work through feasibility studies, business plans and risk assessments has been undertaken;
- Realistic cost estimates for the project by appropriate independent professionals

such as engineers, quantity surveyors and architects have been obtained;

- Obtaining all necessary approvals and licences are well advanced; - Additional or alternative funding sources have been identified to address funding gaps; and - Where projects are of a strategic nature and/or relate to core agency business, for example
  - Sport and Recreation or Culture and the Arts, local governments have consulted with the relevant agencies.
3. CLGF expenditure must be directly related to the delivery of capital works projects. Capital works is defined as building and engineering works that:
- Create a fixed infrastructure asset; or
  - Renew or preserve a fixed infrastructure asset, such as a major restoration or renovation project, such as:
    - Repainting a building;
    - Rewiring a building, or
    - Replacement of a bridge, road, roof, ceiling, floor or air conditioning system.
  - Individual country local government may expend CLGF funds on assets which are not under the direct care or control of a local government where all of the following are demonstrated in writing through a formal agreement between the parties:
    - There is a clear commitment from the owner for the asset to be accessible on a long term basis for the broader community;
    - The local government maintains appropriate control over ensuring that the asset is used for the benefit of the community;
    - There is a plan for the long-term future maintenance of the asset. Long term is expected to be a minimum of 5 years.
  - The purchase of vacant land for the purposes of development must clearly relate to the establishment of:
    - A fixed community and local government infrastructure asset; or
    - Residential, commercial or industrial subdivision.
4. Up to 15% of the total project cost can be allocated from CLGF towards project management fees and project documentation activities (such as architectural fees and the development of structural, mechanical and hydraulic engineering plans) on eligible CLGF projects.
5. The cost of limited, but reasonable, direct wages, where they are a component in the construction of an infrastructure asset, may be included under CLGF expenditure.

### **1.3.2 Forward Capital Works Plan**

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A Forward Capital Works Plan (FCWP) is a program of capital projects anticipated to be undertaken by the Council in the future.

The Shire of Quairading Forward Capital Works Plan will be reviewed on an annual basis and has been developed based on the following principles:

- ➔ Planning for new assets aligns with the needs of the Shire and the Council's capacity to maintain them into the future.
- ➔ The social, environmental and economic impacts of creating any new assets in the Shire have been carefully considered and business plans have been prepared for major projects.
- ➔ The Shire has taken into account the renewal of assets and will ensure that they are maintained in good condition into the future.
- ➔ The amount of funding the Council allocates to Capital Works is based on what the Council can afford and is sustainable into the future.
- ➔ The Council's future revenue base from rates and other sources is likely to grow along with the community expectations for infrastructure and services.

### 1.3.3 Shire of Quairading Profile

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Quairading is located about 170kms east of Perth, and 249m above sea level. It is situated 69km from York, on the road between York and Bruce Rock. Quairading derives its name from the nearby Quairading Spring, an Aboriginal name first recorded by surveyor Alexander Forrest in 1872. The meaning of this name may be related to "Quairit", an Aboriginal word for the eldest girl of a family, although another source gives it as "home of the bush kangaroo" – "Quara".

Quairading is a farming community, producing cereal and grain crops, wool, sheep, cattle, and rural service industries.



The 2011 Census provides the following statistics in relation to the Local Government area of Quairading:

- People: 1,043, of which 48.4% were males, and 51.6% were females.
- Age: 19.8% were children aged 0-14 years, and 38.5% were persons aged 55 years and over. The median age was 48 years.

- Nationality: 90.61% of persons were Australian citizens, and 9.39% were born overseas.
- Marital Status: 57.8% were married, 21.9% never married, 11.7% separated or divorced, and 8.4% widowed.
- Labour Force: 465, of which 52.7% were full time, and 30.5% part time, and 6.9% unemployed.
- Occupation: 34.6% managers, 10% labourers, 11.3% machinery operators, 11.8% technicians and trade workers, 8.6% professionals, and 8.4% clerical and administrative workers.
- Industry Employment: 37.2% sheep, beef cattle and grain farming, 11.8% education and training, 6.5% public administration and safety, 6.5% health care and social assistance, 11.8% retail and wholesale trade, and 5.3% construction services.

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## 1.4 Methodology

In relation to the Terms of Reference and the Department of Regional Development and Lands guidelines, the Forward Capital Works Plan will be prepared based on the following:

(1) Identification of infrastructure needs:

Identified through an ongoing planning process focusing on five-year timeframes.

(2) Project definition:

Including the initial scoping of the project.

(3) Business Planning:

Some projects will involve the development of a full business case or justification taking into account capital and operating costs, financing and the role of local government.

(4) Funding method resource allocation:

Determine funding methods, which may involve government grants and opportunities for public-private partnerships.

## 2.0 GLOSSARY

The following terms are defined to assist with the interpretation of this Plan.

### **Asset Class**

Grouping of assets of a similar nature and use in an entity's operations

### **Asset condition assessment**

The process of continuous or periodic inspection, assessment, measurement and interpretation of the resultant data to indicate the condition of a specific asset so as to determine the need for some preventative or remedial action.

### **Asset management**

The combination of management, financial, economic, engineering and other practices applied to physical assets with the objective of providing the required level of service in the most cost effective manner.

### **Assets**

Future economic benefits controlled by the entity as a result of past transactions or other past events. Property, plant and equipment including infrastructure and other assets (such as furniture and fittings) with benefits expected to last more than 12 months.

### **Capital expansion expenditure**

Expenditure that extends an existing asset, at the same standard as is currently enjoyed by residents, to a new group of users. It is discretionary expenditure, which increases future operating and maintenance costs, because it increases Council's asset base, but may be associated with additional revenue from the new user group, e.g. extending a drainage or road network, the provision of an oval or park in a new suburb for new residents.

### **Capital expenditure**

Relatively large (material) expenditure, which has benefits, expected to last for more than 12 months. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

### **Capital funding**

Funding to pay for capital expenditure.

### **Capital grants**

Monies received generally tied to the specific projects for which they are granted, which are often upgrade and/or expansion or new investment proposals.

### **Capital new expenditure**

Expenditure that creates a new asset providing a new service to the community, which did not exist beforehand. As it increases service potential it may impact revenue and will increase future operating and maintenance expenditure.

### **Capital renewal expenditure**

Expenditure on an existing asset, which returns the service potential or the life of the asset up to that which it had originally. It is periodically required expenditure, relatively large (material) in value compared with the value of the components or sub-components of the asset being renewed. As it reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time, e.g. resurfacing or resheeting a material part of a road network, replacing a material section of a drainage network with pipes of the same capacity, resurfacing an oval. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

### **Capital upgrade expenditure**

Expenditure, which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond that which it had originally. Upgrade expenditure is discretionary and often does not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure in the future because of the increase in the Council's asset base, e.g. widening the sealed area of an existing road, replacing drainage pipes with pipes of a greater capacity, enlarging a grandstand at a sporting facility. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

### **Cyclic maintenance**

Replacement of higher value components/sub-components of assets that is undertaken on a regular cycle including repainting, building roof replacement, replacement of air conditioning equipment etc. This work generally falls below the capital/maintenance threshold and needs to be identified in a specific maintenance budget allocation.

### **Heritage asset**

An asset with historic, artistic, scientific, technological, geographical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture and this purpose is central to the objectives of the entity holding it.

### **Infrastructure assets**

Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services, e.g. roads, drainage, footpaths and cycleways. These are typically large, interconnected networks or portfolios of composite assets. The components of these assets may be separately maintained, renewed or replaced individually so that the required level and standard of service from the network of assets is continuously sustained. Generally the components and hence the assets have long lives. They are fixed in place and often have no market value.

### **Level of service**

The defined service quality for a particular service against which service performance may be measured. Service levels usually relate to quality, quantity, reliability, responsiveness, environmental, acceptability and cost.

### **Life cycle cost**

The life cycle cost (LCC) is the average cost to provide the service over the longest asset life cycle. It comprises annual maintenance and asset consumption expense, represented by depreciation expense. The life cycle cost does not indicate the funds required to provide the service in a particular year.

### **Loans/borrowings**

Loans result in funds being received which are then repaid over a period of time with interest (an additional cost). Their primary benefit is in 'spreading the burden' of capital expenditure over time. Although loans enable works to be completed sooner, they are only ultimately cost effective where the capital works funded (generally renewals) result in operating and maintenance cost savings, which are greater than the cost of the loan (interest and charges).

### **Maintenance expenditure**

Recurrent expenditure, which is periodically or regularly required as part of the anticipated schedule of works required to ensure that the asset achieves its useful life and provides the

required level of service. It is expenditure, which was anticipated in determining the asset's useful life.

### **Non-revenue generating investments**

Investments for the provision of goods and services to sustain or improve services to the community that are not expected to generate any savings or revenue to the Council, e.g. parks and playgrounds, footpaths, roads and bridges, libraries.

### **Operating expenditure**

Recurrent expenditure, which is continuously required including maintenance and depreciation, e.g. power, fuel, staff, plant equipment, on-costs and overheads.

### **Rate of annual asset renewal**

A measure of the rate at which assets are being renewed per annum expressed as a percentage of depreciable amount (capital renewal expenditure).

### **Recurrent expenditure**

Relatively small (immaterial) expenditure of that which has benefits expected to last less than 12 months. Recurrent expenditure includes operating and maintenance expenditure.

### **Recurrent funding**

Funding to pay for recurrent expenditure.

### **Risk management**

The application of a formal process to the range of possible values relating to key factors associated with a risk in order to determine the resultant ranges of outcomes and their probability of occurrence.

### **Strategic plan/Plan for the future**

Documents Council objective for a specific period (two to five years), the principal activities to achieve the objectives, the means by which that will be carried out, estimated income and expenditure, measures to assess performance and how rating policy relates to the Council's objectives and activities.

Source: Department of Victorian Communities, 2006, Glossary.



## 3.0 GRANTS

The Commonwealth Government provides the following grants to local government:

1. Financial Assistance Grants (FAG's); and
2. Roads to Recovery Grants (R2R).

### 3.1 Financial Assistance Grants

The Financial Assistance Grants are distributed by the WA Local Government Grants Commission to local governments each year based on the principles established under the Commonwealth legislation. The general purpose grant and the road grant components are untied.

#### 3.1.1 General Purpose Grant Component

The Commission uses a “balanced budget” approach for calculating the general purpose grants. The balanced budget is calculated as follows:

$$\text{Equalisations Requirement} = \text{Assessed Expenditure} - \text{Assessed Revenue}$$

Natural weighting has been implemented in calculating the balanced budget, which ensures that the Commission bases its calculations on actual expenditure incurred and actual revenue generated by the local governments. The total allocation for each disability is determined by the Commission, based its assessed impact on the local government. This approach has been applied to the 2012-13 grant determinations.

$$\text{Actual Expenditure} = \text{Assessed Expenditure} = \text{Preliminary Standard} + \text{Disabilities}$$

Table 1 details the general purpose grant for the Shire of Quairading for the next four financial years.

**Table 1.**

GENERAL PURPOSE GRANT	ACTUAL				FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Quairading	688,780	719,824	772,210	810,821	896,339	923,229	950,926	979,454	1,008,837

**Note:** The actual grant amounts received by the Shire will differ from Table 1 for the 2009/2010 to 2012/2013 financial years as a result of advance payments made by the WA Local Government Grants Commission.

#### 3.1.2 Local Road Grant Component

In addition to general purpose grants, local governments also receive general purpose local road grants from the Commonwealth Government, which are untied.

The current allocation methodology provides for 7% of the funding to be allocated for special projects; one third for road servicing Aboriginal communities and two thirds for bridge works.

The remaining 93% of the funding pool is distributed by the Commission using the “Asset Preservation Model”. This model is used to assess the cost of maintaining each local government’s road network, and has the ability to equalise road standards through the application of minimum standards. It takes into account annual and recurrent maintenance costs and the costs of reconstruction at the end of the road’s useful life.

Table 2 details the local road grant for the Shire of Quairading for the next four financial years.

**Table 2.**

LOCAL ROAD GRANT	ACTUAL				FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Quairading	467,673	475,999	502,038	527,140	521,876	537,532	553,658	570,268	587,376

**Note:** The actual grant amounts received by the Shire will differ from Table 2 for the 2009/2010 to 2012/2013 financial years as a result of advance payments made by the WA Local Government Grants Commission.

### 3.2 Roads to Recovery Grants

The Roads to Recovery Program was first implemented in 2000, with two extensions to the Funding Program in 2004 and 2009. It was introduced to address the issue of local road infrastructure in Australia reaching the end of its useful life, and its replacement being beyond the financial capacity of local governments. The Roads to Recovery Program operates uniformly across Australia. Under current arrangements, each local government is guaranteed a share of the total available funding under the program. Under simple administrative procedures whereby spending decisions are made locally and reported to the government, money is paid directly from the Commonwealth Government to each local government.

Grants provided under the Roads to Recovery Program are not intended to replace the local government's spending on roads, or the funding received from the WA State Government for local road construction and maintenance.

Its focus is the renewal of roads to meet safety, transport connectivity, social and economic needs.

The current funding program spans five financial years, expiring on 30 June 2014. In the 2012-13 Budget, the Government announced that it will provide a further \$1.75 billion (\$350 million per annum) to extend the Roads to Recovery Program for five years from 2014-15 to 2018-19.

Table 3 details the level of funding for the Shire of Quairading over the life of the current program.

**Table 3.**

ROADS TO RECOVERY	ACTUAL				FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Quairading	248,369	269,045	269,045	269,045	269,045	269,045	269,045	269,045	269,045

### 3.3 Royalties for Regions Grant Funding

The Royalties for Regions Fund was established in October 2008 by the Western Australian Government to support and maintain strong and vibrant regions through improved infrastructure and headworks, across-government strategic regional and community services projects, and the provision of contestable grant funding. Three funding programs were created under the Fund to distribute the grant monies:

1. Country Local Government Fund;
2. Regional Community Services Fund; and

### 3. Regional Infrastructure and Headworks Fund.

The Royalties for Regions Fund was enshrined in legislation through the promulgation of the Royalties for Regions Act in 2009. Section 6 (2) of the Act requires the Treasurer of WA to credit to the Royalties for Regions Fund an amount equal to 25% of the forecast royalty income for the financial year. Section 8 of the Act limits the amount that can be standing in the Fund, at any time, to \$1Billion.

Section 9 of the Act, provides for the Minister for Regional Development, with the Treasurer's concurrence, to authorize the expenditure of money standing to the credit of the Fund for the following –

1. To provide infrastructure and services in regional Western Australia;
2. To develop and broaden the economic base of regional Western Australia;
3. To maximize job creation and improve career opportunities in regional Western Australia.

The Country Local Government Fund is the only component that has the ability to directly impact on the future revenue capacity of two local governments and the proposed newly constituted local government.

#### 3.3.1 Country Local Government Fund – Individual Local Government Allocations

In 2012-13 direct funding was provided to individual country local governments' equivalent to 50% of the total Country Local Government Funding pool for 2012-13.

The 2013-14 funding round will continue the current CLGF system however the 50/50 split between individual country local governments and regional groupings will remain rather than 100 per cent regional groupings funding.

From 1 July 2014, the CLGF will be based on a pool system (Recommendation 12 of the CLGF Review Report) with the allocation pool (formula-based component) to be available to all country local governments with a transition towards an increase in the contestable portion in the out-years. These allocations will be distributed through the current formula, which will be adjusted to reflect current population figures and recent Local Government Grants Commission changes.

The Shire will continue to plan its FCWP projections on the basis that it will receive the same level of CLGF individual funding over the next 5 years. Should the Shires individual allocation reduce due to the increase in the contestable portion, then the Shire will review the range and level of funding to the identified projects based on the level of CLGF individual funding made available.

The Table below details the estimated level of funding which may be made available to the Shire of Quairading based on the application of the current allocation methodology.

**Table 4.**

CLGF - INDIVIDUAL	ACTUAL				FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Quairading	658,191	0	414,923	319,172	364,739	364,739	364,739	364,739	364,739

### 3.3.2 Country Local Government Fund – Regional Groupings Allocation

In 2012-13 50% of the total Country Local Government Funding Pool will be directed to the identified regional groupings of local governments. The funding will be administered by each of the nine Regional Development Commissions.

Regional groups of local governments are required to submit business cases for identified priority projects to access regional group funding in 2012-13.

The level of funding that could be secured by the Shire of Quairading would be dependent upon:

- (a) its membership to a “regional grouping” of local governments; and
- (b) the number and type of regionally significant infrastructure projects with a high enough priority within the “regional grouping” to win funding.

The 2013-14 funding round will continue the current CLGF system however the 50/50 split between individual country local governments and regional groupings will remain rather than 100 per cent regional groupings funding.

From 1 July 2014, the CLGF will be based on a pool system (Recommendation 12 of the CLGF Review Report) with the allocation pool (formula-based component) to be available to all country local governments with a transition towards an increase in the contestable portion in the out-years. Eligibility for the contestable pool will be based on the local government ratings (Recommendations 12, 15 and 16 of the CLGF Review Report) however country local governments will be rated on capability/capacity and prospectivity only.

**Table 5.**

CLGF - REGIONAL GROUPINGS	ACTUAL				FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$	
Quairading	0	0	200,000	0	900,000 <sup>1</sup>	0	600,000	350,000	0
SEA Regional Grouping	0	0	1,109,909	1,585,584	1,585,584	1,585,584	1,585,584	1,585,584	1,585,584

**Note 1** - The \$900,000 stated for the year 2012-2013 is the subject of a funding application to the Department of Regional Development and Lands.

### 3.4 State Road Funds to Local Government

To assist Local Government in road management, the State provides road funds for a number of programs administered by the State Road Funds to Local Government Advisory Committee.

There are three main categories of State funding for local government roads:

1. Category 1 - Local Government Program
2. Category 2 - Main Roads WA Program
3. Category 3 - State Initiatives Program

Category 1 only requires analysis as it is the only component where funding is provided to local government.

There are three sub-components to Category 1:

1. Strategic and Technical support;

Strategic and technical support covers work for local government, the costs of which cannot be related to a project, and includes road management services for local government roads on either a State or Regional road basis. There is no funding provide to local government under this component.

2. Direct Grants;

Direct Grants are provided annually to all Local Governments. The State Road Funds to Local Government Advisory Committee, using the Asset Preservation Model provided by the Western Australian Local Government Grants Commission, calculates Direct Grant allocations each year.

Given that the allocation is based on the Asset Preservation Model, it is anticipated that the level of direct grant funding will remain at a similar level for the next six years.

3. Road Project Grants.

Each local government in Western Australia is included in an appropriate region as defined by the State Road Funds to Local Government Advisory Committee, known as Regional Road Groups.

The State Road Funds to Local Government Advisory Committee allocates funds for road projects to each Regional Road Group. Allocations are based on a five year program. Each year, the State Road Funds to Local Government Advisory Committee provides Regional Road Groups with an indicative funding level for Road Project Grants.

Road Project Grants may be used for road related works (i.e.: street lighting) that the Regional Road Group wishes to undertake, provided it is assessed and prioritised against other road projects in the region and the State Road Funds to Local Government Advisory Committee approval is given.

The Regional Road Group will determine project priorities and Local Governments shall accept these funding priorities.

**Table 6.**

RRG FUNDING	ACTUAL				FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Quairading	150,000	147,305	181,150	200,000	240,467	288,000	288,000	293,666	267,850

### 3.5 Black Spot Program

The Black Spot Program is part of the commitment to reduce crashes on Australian roads. Black Spot projects target those road locations where crashes are occurring. Black Spot Programs directly target improvements to the safety of roads with proven crash history or high-risk locations. Funding for the programs is mainly focused on cost-effective treatment of hazardous road locations, such as traffic signals and roundabouts at dangerous locations, to reduce the risk of crashes.

All road classifications are eligible for funding, including State roads, local roads and the National Land Transport Network roads. The program targets existing black spots and black lengths and also potential hazardous locations. Black spots can be at an intersection, mid block or short sections of road and black lengths are lengths of road three or more kilometres long. Black spots

and black lengths are selected on the basis of recorded history, while potentially hazardous locations are selected on the basis of formal road safety audits.

The program is based on the following allocation of funds:

- ➔ Fifty percent will be spent on roads in the Perth Metropolitan Region;
- ➔ Fifty percent will be spent on rural roads including country towns and cities;
- ➔ Fifty per cent of the total program funding will be dedicated to local roads. Main Roads and Local Government will contribute funds to this component of the program on a 2:1 (Main Roads: Local Government) basis; and
- ➔ Up to fifty per cent of the total program funding will be provided for projects at hazardous locations identified by a road safety audit. However, in the case of local roads this proportion may be increased to one hundred per cent to suit the needs as recommended by the Regional Road Groups. Similarly non-metropolitan State roads may have up to one hundred percent of funding provided for projects at hazardous locations identified by a Road Safety Audit if recommended by the Main Roads Executive Director Road Network Services.

Proposals for treatments on local roads (roads under the care and control of Local Government) is evaluated through Regional Road Groups and Main Roads (joint assessment) with assistance, as required, by local Western Australia Local Government Association (WALGA) RoadWise Regional Road Safety Officers and managed by the State Road Funds to Local Government Advisory Committee through those groups.

**Table 7**

BLACK SPOT FUNDING	ACTUAL				FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Quairading	0	0	0	0	0	0	0	0	0

### **3.6 Regional and Local Community Infrastructure Program**

On 18 June 2010, the Australian Government made an additional \$100 million available to boost the Regional and Local Community Infrastructure Program (RLCIP). This investment is intended to support local jobs and provide long-term benefits to communities by assisting Councils' to build and modernise local infrastructure. Round 3 of the RLCIP provides a non-competitive, direct allocation of \$100 million to be shared amongst all local governments.

Eligible projects must be additional or additional stages of current projects, and represent value for money. Funding cannot be used for operational costs.

### **3.7 Grain Freight Network Funding**

On 15 November 2010, the Western Australian State Government announced a \$178.8million investment package into the Western Australian grain freight network, based on the Strategic Grain Freight Network Report.

The Report identified that increased use of Wheatbelt roads for grain transport has occurred since the end of orderly and comprehensive use of rail for export grain in 1999. Changes to the scope and use of the rail network has created a need for capital improvements to many road routes.

In addition to improvements to the rail network, the Report identified there would be a number of rail line closures. A substantial program of road works is required to cover the cost of upgrading and increased maintenance of roads likely to experience significant freight traffic increases caused by rail closures. Roads for investment have been identified as follows:

⇒ Category A

Roads carrying increased grain tonnage, which can be attributed to closures of Tier 3 lines

⇒ Category B

Important grain haul roads which are already in a degraded condition

⇒ Category C

Other roads experiencing significant extra freight activity.

The Western Australian Government will be providing special grant funding to local governments that are responsible for roads that fall within the above classifications. The Shire of Quairading has been advised that the Cunderdin-Quairading Road has been classified as a Category “A” road. Table 8 details the anticipated funds that will be provided to the Shire.

Council acknowledges the Grain Freight Network Funding but the Council highlights its strong stance that grain should remain on rail.

**Table 8**

GRAIN FREIGHT NETWORK FUNDING	ACTUAL				FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$	
Quairading	0	0	0	846,750	1,557,274	2,714,726	722,000	0	0

### 3.8 Other Grants and Capital Contributions

The following proposed capital contributions have been incorporated in the Plan:

**Table 9**

Purpose	2012-13 Amount \$	2013-14 Amount \$	2014-15 Amount \$	2015-16 Amount \$	2016-17 Amount \$
Mt Stirling Bridge	\$45,000	\$0	\$300,000	\$0	\$0
Fire Shed – 1 Bay Facility & Ablutions	\$32,570	\$70,000	\$0	\$0	\$0
Centenary Park Development	\$0	\$0	\$75,000	\$0	\$0
Swimming Pool Upgrade	\$0	\$0	\$1,000,000	\$0	\$0

## 4.0 FINANCIAL CAPACITY

The five year financial plan (refer Appendix 5) forecasts the revenues and expenditures for the Shire of Quairading, which are based on the following assumptions.

- (1) CPI indexation of 3.5% in 2012-13 and 2013-14, and then 3.3% from 2014-15 to 2016-17 for operational revenue and expenditure.
- (2) Wage Price Index Growth of 3.5% for 2012-13 to 2013-14; 3.2% for 2014-15 to 2016-17.
- (3) Natural growth of 0.03%.
- (4) General Purpose Grants to increase by 3% per annum.
- (5) Local Road Grants to increase by 3% per annum.
- (6) Roads to Recovery Grants to remain constant from 2012-13 to 2016-17.
- (7) Country Local Government Fund Individual local government allocation – will continue to 2016-17, based on the 50:50 split between the Individual and Regional funding pools.
- (8) Country Local Government Fund Regional groupings allocation – funding of \$900,000 in 2012-13, \$600,000 in 2014-15 and \$350,000 in 2015-16 has been incorporated in the Plan on the basis that the Shire of Quairading is part of a Regional Transitional Group, and the regional projects meet with approval.
- (9) All current services and facilities are to be retained with no reduction in service levels.



## 4.1 Operating Statement

The five year financial plan (refer Appendix 6) reveals the total funds available for asset infrastructure investment, after excluding plant, furniture and equipment, and is summarised below.

**Table 10**

OPERATING STATEMENT	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
<b>Revenue</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
General Purpose						
-Rates	1,508,121	1,608,923	1,681,473	1,740,854	1,802,331	1,865,978
-Grants	1,680,914	788,758	2,090,239	1,869,323	1,914,461	1,960,952
-Other	154,635	154,700	120,785	81,424	81,567	81,715
Governance	27,498	16,268	15,651	16,046	16,452	16,870
Law, Order, Public Safety	36,787	398,735	788,176	138,983	139,814	150,895
Health	399,632	501,478	516,522	532,018	547,979	564,418
Education and Welfare	130,676	154,356	148,452	153,143	157,983	162,976
Housing	43,531	50,270	51,778	53,331	54,931	56,579
Community Amenities	434,563	394,226	346,275	356,664	367,364	378,384
Recreation and Culture	54,089	126,063	56,001	1,130,557	56,655	57,786
Transport	1,569,604	2,231,852	3,392,632	1,700,725	685,234	660,287
Economic Services	625,252	1,221,110	73,243	675,441	436,704	80,035
Other Property and Services	63,274	42,300	38,385	38,988	39,608	40,247
<b>TOTAL REVENUE</b>	<b>6,728,576</b>	<b>7,689,039</b>	<b>9,319,613</b>	<b>8,487,496</b>	<b>6,301,082</b>	<b>6,077,123</b>
<b>Expenditure</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
General Purpose	(46,552)	(41,215)	(42,929)	(44,310)	(45,736)	(47,209)
Governance	(403,392)	(479,822)	(462,669)	(477,144)	(482,137)	(507,667)
Law, Order, Public Safety	(89,695)	(98,793)	(204,771)	(206,544)	(208,380)	(223,435)
Health	(541,345)	(657,259)	(685,376)	(707,356)	(730,066)	(753,531)
Education and Welfare	(151,481)	(208,854)	(198,936)	(204,857)	(210,972)	(229,287)
Housing	(134,042)	(142,994)	(147,011)	(150,589)	(154,288)	(158,112)
Community Amenities	(589,523)	(1,070,349)	(878,332)	(904,376)	(931,262)	(959,018)
Recreation and Culture	(532,093)	(634,486)	(612,155)	(626,794)	(668,331)	(682,890)
Transport	(1,838,772)	(1,875,311)	(1,895,192)	(1,915,758)	(1,951,900)	(1,973,406)
Economic Services	(340,583)	(1,480,222)	(434,533)	(461,732)	(497,039)	(520,333)
Other Property and Services	(32,677)	(31,373)	(32,600)	(33,643)	(34,718)	(35,829)
<b>TOTAL EXPENDITURE</b>	<b>(4,700,155)</b>	<b>(6,720,678)</b>	<b>(5,594,505)</b>	<b>(5,733,103)</b>	<b>(5,914,828)</b>	<b>(6,090,716)</b>
<b>Total Comprehensive Income</b>	2,028,421	968,362	3,725,108	2,754,393	386,254	(13,593)
<b>Non Cash &amp; Capital Items</b>						
(Profit)/Loss on Sale of Asset	20,572	0	0	0	0	0
Movement in Accruals	37,105	0	0	0	0	0
Proceeds from Sale of Assets	72,850	248,000	368,000	307,000	283,000	280,000
Depreciation Written Back	1,704,863	1,798,483	1,802,083	1,807,383	1,815,183	1,822,683
Self Supporting Loan income	24,459	26,449	25,710	27,332	24,793	25,661
Net Transfer (To)/From Reserves	(719,339)	150,951	1,467,000	(10,500)	(43,500)	(68,500)
Net Principal Loan Repayments	(24,459)	(26,449)	(25,710)	(27,332)	(49,506)	(51,580)
Proceeds from New Loans	0	25,000	0	800,000	0	0
Advances to Community Groups	0	(10,000)	0	0	0	0
Plant and Equipment Purchases	(689,232)	(838,945)	(1,329,000)	(526,000)	(503,000)	(466,000)
Furniture and Equipment Purchases	(40,209)	(107,575)	0	(10,000)	(20,000)	(10,000)
Opening Surplus/(Deficit)	1,071,235	1,705,480	0	0	0	0
Closing (Surplus)/Deficit	(1,785,506)	0	0	0	0	0
<b>Total Funds Available for Asset Infrastructure Investment</b>	<b>1,700,760</b>	<b>3,939,756</b>	<b>6,033,191</b>	<b>5,122,276</b>	<b>1,893,224</b>	<b>1,518,671</b>

**Note:** The table above has been compiled on the basis of a balanced budget approach. No surpluses or deficits have been taken into account.

## 4.2 Infrastructure Expenditure compared to Total Asset Value

Table 11

INFRASTRUCTURE EXPENDITURE	ACTUAL			FORECAST				
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$
Infrastructure Expenditure	1,975,643	3,202,803	2,430,201	4,656,707	7,790,249	5,763,545	2,552,545	2,171,795
Value of Assets (Property, Plant, Equipment and Infrastructure)	31,625,400	33,087,362	33,719,012	36,329,236	41,949,402	45,598,564	46,052,926	46,122,038
% of Funds Available For Infrastructure Asset Investment	6.25%	9.68%	7.21%	12.82%	18.57%	12.64%	5.54%	4.71%

**Note:** The infrastructure expenditure forecasts in Table 13 reflect the estimated expenditure, whereas Table 12 reflects the discretionary funds available to be spent on infrastructure.

## 4.3 Annual Depreciation compared to Total Asset Value

Table 12

DEPRECIATION	ACTUAL			FORECAST				
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$
Annual Depreciation	1,535,390	1,609,325	1,704,863	1,798,483	1,802,083	1,807,383	1,815,183	1,822,683
Value of Assets (Property, Plant, Equipment and Infrastructure)	31,625,400	33,087,362	33,719,012	36,329,236	41,949,402	45,598,564	46,052,926	46,122,038
% of Funds Available For Infrastructure Asset Investment	4.85%	4.86%	5.06%	4.95%	4.30%	3.96%	3.94%	3.95%

## 4.4 Road Asset Expenditure

Table 13<sup>1</sup>

ROAD ASSETS EXPENDITURE	ACTUAL			FORECAST				
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$
Required Preservation Expenditure	2,678,000	Data Not Available						
Percentage	7%							
Expenditure On Preservation	1,252,000	Data Not Available						
Percentage	3%							
Total Value of Road Infrastructure	40,777,141	41,396,766	42,472,143	Data Not Available				

<sup>1</sup> Source: Western Australian Local Government Association Road Asset Expenditure Report 2010.

## 4.5 Loan Borrowings

Table 14

LOAN BORROWINGS	ACTUAL			FORECAST				
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$
Existing Debt - Council Works	6,423	0	0	0	0	0	775,287	749,368
Existing Debt - Self Supporting	313,151	290,168	265,709	239,260	238,550	211,218	186,425	160,764
New Loans - Council Works	0	0	0	0	0	800,000	0	0
New Loans - Self Supporting	0	0	0	25,000	0	0	0	0
<b>Total Debt Levels</b>	<b>319,574</b>	<b>290,168</b>	<b>265,709</b>	<b>264,260</b>	<b>238,550</b>	<b>1,011,218</b>	<b>961,712</b>	<b>910,132</b>

## 4.6 Reserve Funds

Table 15

RESERVE FUNDS	ACTUAL			FORECAST				
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$
Cashed Back Reserves	1,120,578	1,289,976	2,009,315	1,648,231	381,231	391,731	435,231	503,731

## 4.7 Financial Position

Table 16

FINANCIAL POSITION	ACTUAL			FORECAST				
	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
	\$	\$	\$	\$	\$	\$	\$	\$
-Equity	34,692,436	35,879,835	37,908,256	38,876,618	42,601,726	45,356,120	45,742,374	45,728,781
-Current Assets	3,273,582	2,800,329	4,226,612	Breakdown not available				
-Current Liabilities	(683,489)	(570,874)	(546,376)	Breakdown not available				
Net Current Assets/Liabilities	2,590,093	2,229,455	3,680,236	2,026,925	116,157	(5,943)	(123,557)	(257,842)
-Non Current Assets	32,408,541	33,935,621	34,496,924	37,117,148	42,727,314	46,376,476	46,830,838	46,899,950
-Non Current Liabilities	(306,198)	(285,241)	(268,904)	(267,455)	(241,745)	(1,014,413)	(964,907)	(913,327)

## 4.8 Financial Ratios

Table 17<sup>2</sup>

RATIOS	BENCH MARK	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	AVERAGE
Current	1.0>	2.27	2.88	4.45	Insufficient data to calculate					2.38
Debt	<1.0	0.03	0.02	0.02	0.01	0.01	0.02	0.02	0.02	0.02
Debt Service	<0.10	0.01	0.01	0.01	Insufficient data to calculate					0.02
Rate Coverage	0.27>	0.29	0.25	0.23	0.27	0.20	0.25	0.36	0.36	0.27
Outstanding Rates	<0.05	0.02	0.02	0.03	Insufficient data to calculate					0.02
Gross Debt to Revenue Untied Cash to Trade Creditors	<0.60	0.08	0.06	0.06	0.04	0.03	0.15	0.19	0.18	0.08
Gross Debt to Economically Realisable Assets	1.0>	3.10	2.76	3.66	Insufficient data to calculate					2.85
	<0.30	0.03	0.02	0.02	Insufficient data to calculate					0.02

## 4.9 Financial Analysis Findings

In analysing the financial capacity of the Shire from information contained in the five year financial plan, the following conclusions have been derived:

(1) Table 10 – Operating Revenue and Expenditure

For the financial years 2012-13 to 2016-17 the Royalties for Regions grants through the Country Local Government Fund will increase the revenue capacity of the Shire of Quairading. If the Country Local Government Fund Individual grant is moved to a competitive pool arrangement, and Shire is unsuccessful in its applications for funding, this will have a direct impact on the capital expenditure program of the Shire.

The operating expenditure is expected to remain relatively constant over the forecast period.

The Net Comprehensive Income is impacted by an average increase in rates by 3%.

The dependency upon rates will increase by 9% over the forecast period.

Funding of the capital expenditure program is reliant on capital grants.

(2) Table 11 – Infrastructure Expenditure

The increased expenditure on infrastructure is dependent upon the Royalties for Regions grant over the forecast period. In 2016-17 the expenditure on infrastructure is approximately 4.71%, which is below the predicted average preservation level of 7.0%.

(3) Table 12 – Depreciation on Infrastructure Assets

The depreciation on infrastructure in 2016-17 of 3.95% is lower than the predicted average asset preservation expenditure level of 7.0% detailed in table 13.

<sup>2</sup> Those figures in Table 17, where it is stated "Insufficient information", are averaged over three years only.

(4) Table 13 – Road Asset Expenditure

This is external data provided by the Western Australian Local Government Association, which states that the predicted average asset preservation expenditure level is approximately 7.0%. To be read in conjunction with tables 11 and 12.

(5) Table 14 – Loan Borrowings

The Shire proposes to borrow \$10,000 in 2012-13 as a self supporting loan for the Tennis Club; and \$800,000 in 2014-15 to assist with funding the swimming pool refurbishment and upgrades to the works depot.

The Shire's debt levels are considered minimal.

(6) Table 15 – Reserve Funds

Reserve Funds are forecast to decrease by \$1,144,500 over the life of the Plan.

(7) Table 16 – Financial Position

The liquidity of the Shire is forecast to reduce over the forecast period. The reduction is mainly due to increased investment in infrastructure and the assumption that no surplus or deficits will be generated during the forecast period.

Non-current liabilities will increase over the forecast period due to new loan borrowings.

The value of non-current assets will increase as a result of capital expenditure on investment in infrastructure.

(8) Table 17 – Financial Ratios

Whilst the table is incomplete, the analysis of the financial ratios of the Shire indicate that over the forecasted period it will be strengthening its financial position when compared to the benchmark ratios. The Gross Debt to Revenue Ratio is forecast to increase due to the projected drawdown of new long term loans.

## 5.0 CAPITAL WORKS PROGRAM

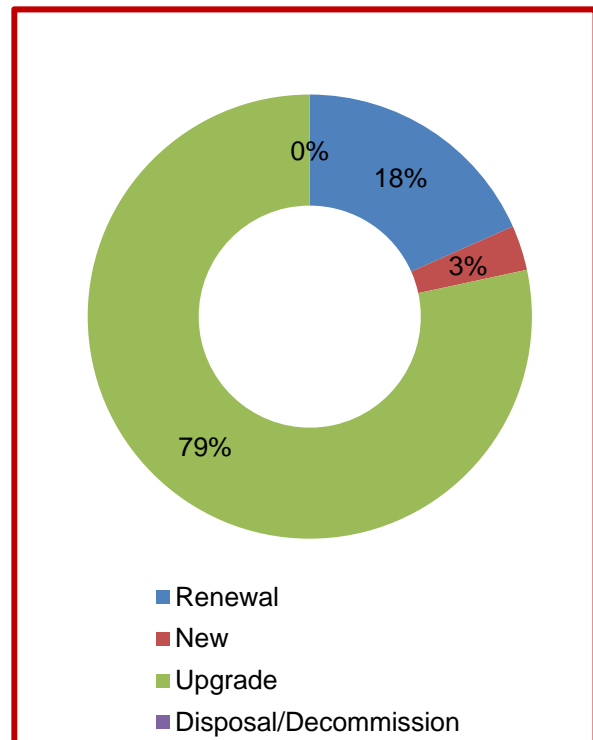
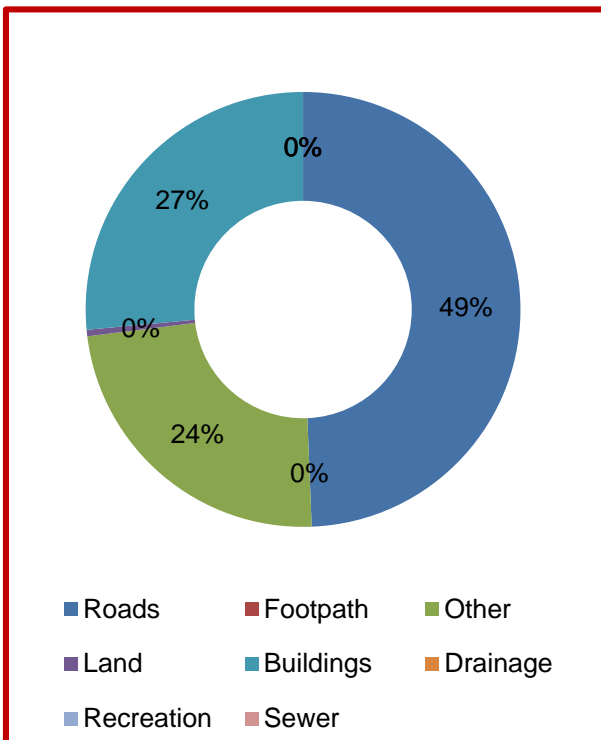
The overall planning framework utilised by the Shire involves identifying community needs and aspirations over the long term (Strategic Plan), medium term (Plan for the Future), and short term (Annual Budget).

The Capital Works Program summarised below identifies the class of assets and categorises the expenditure by renewal, new, upgrade or expansion. It summarises the sources of funding as either external or internal sources. The Plan for the five-year period is as follows.

### 5.1 New Works 2012-13

This section analyses the planned Capital Expenditure for the financial year and the sources of funding.

CAPITAL WORKS AREA	ESTIMATES \$
Infrastructure Roads	2,350,002
Infrastructure Footpaths	0
Infrastructure Other	1,125,982
Land	23,000
Buildings & Structures	1,261,203
<b>Total capital works</b>	<b>4,760,187</b>
<b>Represented by:</b>	
Asset renewal	873,590
New assets	155,570
Asset upgrade	3,731,027
<b>Total capital works</b>	<b>4,760,187</b>



**SOURCES OF FUNDING**

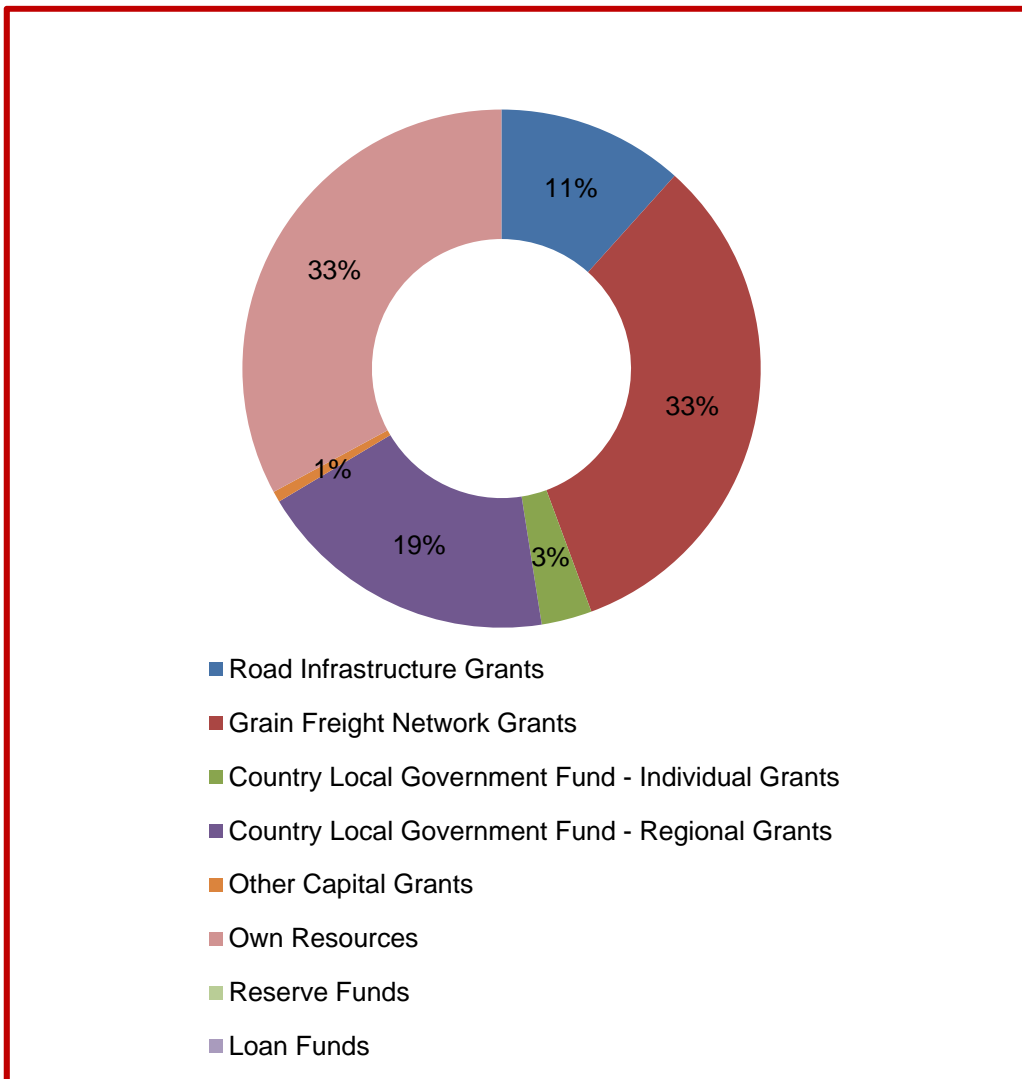
**ESTIMATES**  
\$

**External**

Road Infrastructure Grants	554,512
Grain Freight Network Grants	1,557,274
Country Local Government Fund - Individual Grants 11-12	100,000
Country Local Government Fund - Individual Grants 12-13	50,000
Country Local Government Fund - Regional Grants	900,000
Developer Contributions	0
Other Capital Grants	32,570
Proceeds from Sale of Assets	0
<b>Total External Funding</b>	<b><u>3,194,356</u></b>

**Internal**

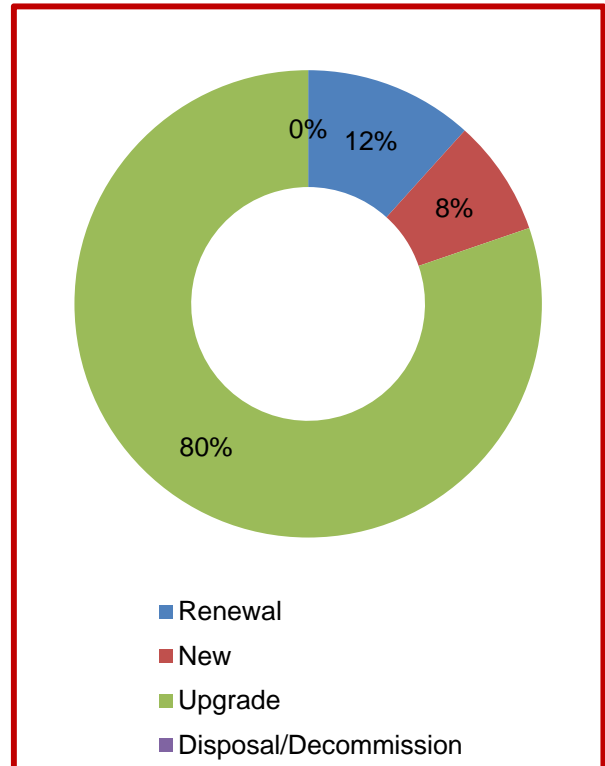
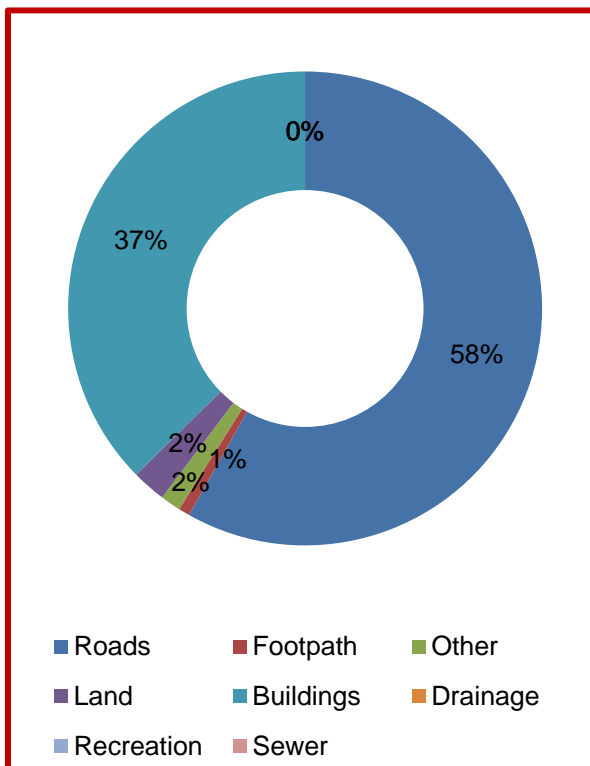
Own Resources	1,565,831
Reserve Funds	0
Loan Funds	0
<b>Total Internal Funding</b>	<b><u>1,565,831</u></b>
<b>Total Funding Sources</b>	<b><u>4,760,187</u></b>



## 5.2 New Works 2013-14

This section analyses the planned Capital Expenditure for the financial year and the sources of funding.

CAPITAL WORKS AREA	ESTIMATES \$
Infrastructure Roads	3,756,771
Infrastructure Footpaths	50,000
Infrastructure Other	90,000
Land	150,000
Buildings & Structures	2,414,478
<b>Total capital works</b>	<b>6,461,249</b>
<b>Represented by:</b>	
Asset renewal	755,045
New assets	520,000
Asset upgrade	5,186,204
<b>Total capital works</b>	<b>6,461,249</b>





**SOURCES OF FUNDING**

**ESTIMATES**  
\$

**External**

Road Infrastructure Grants	557,045
Grain Freight Network Grant	2,714,726
Country Local Government Fund - Individual Grants 12-13	314,739
Country Local Government Fund - Individual Grants 13-14	364,739
Country Local Government Fund - Regional Grants	0
Developer Contributions	0
Other Capital Grants	70,000
Proceeds from Sale of Assets	0

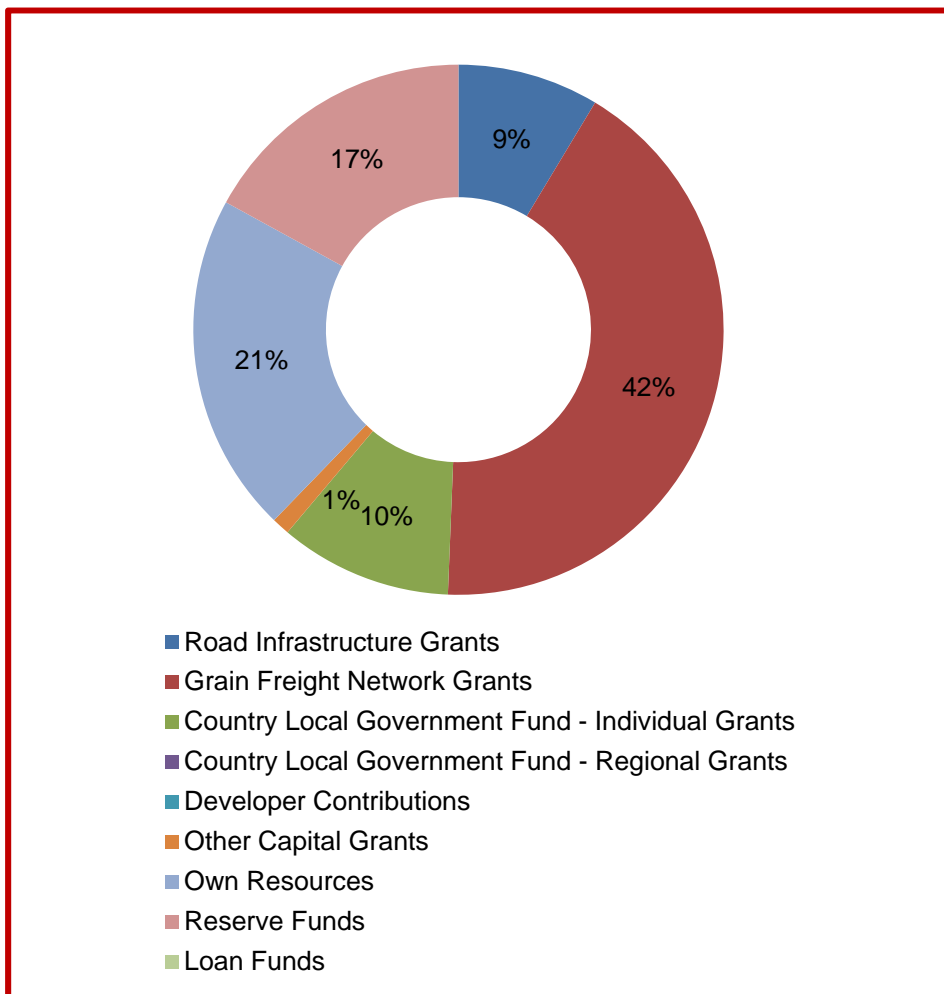
**Total External Funding** 4,021,249

**Internal**

Own Resources	1,340,000
Reserve Funds	1,100,000
Loan Funds	0

**Total Internal Funding** 2,440,000

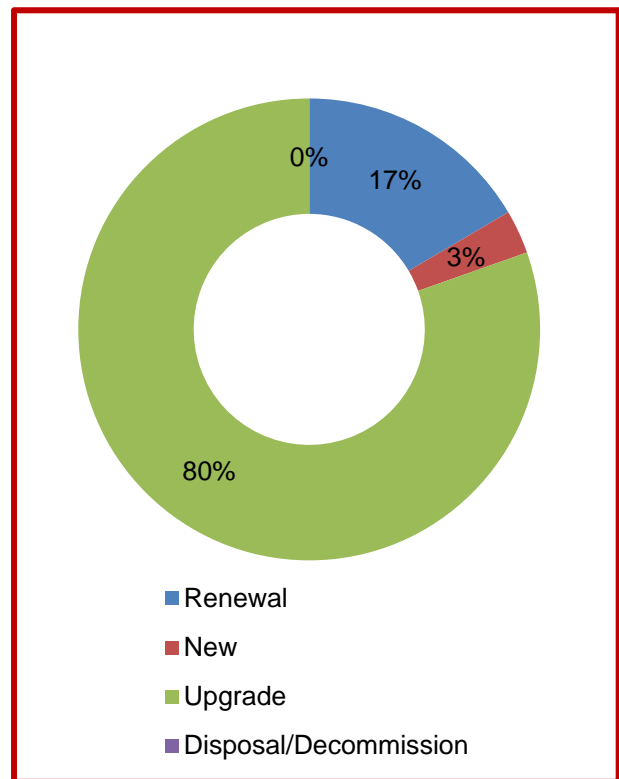
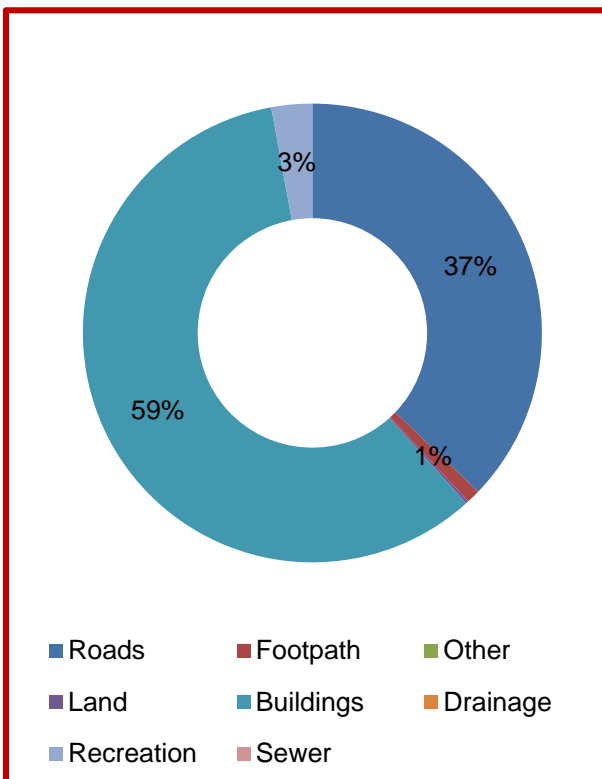
**Total Funding Sources** 6,461,249



### 5.3 New Works 2014-15

This section analyses the planned Capital Expenditure for the financial year and the sources of funding.

CAPITAL WORKS AREA	ESTIMATES \$
Infrastructure Roads	1,942,545
Infrastructure Footpaths	50,000
Infrastructure Recreation	150,000
Infrastructure Other	0
Land	10,000
Buildings & Structures	3,075,000
<b>Total capital works</b>	<b>5,227,545</b>
<b>Represented by:</b>	
Asset renewal	864,045
New assets	160,000
Asset upgrade	4,203,500
<b>Total capital works</b>	<b>5,227,545</b>



**SOURCES OF FUNDING**

**ESTIMATES**  
\$

**External**

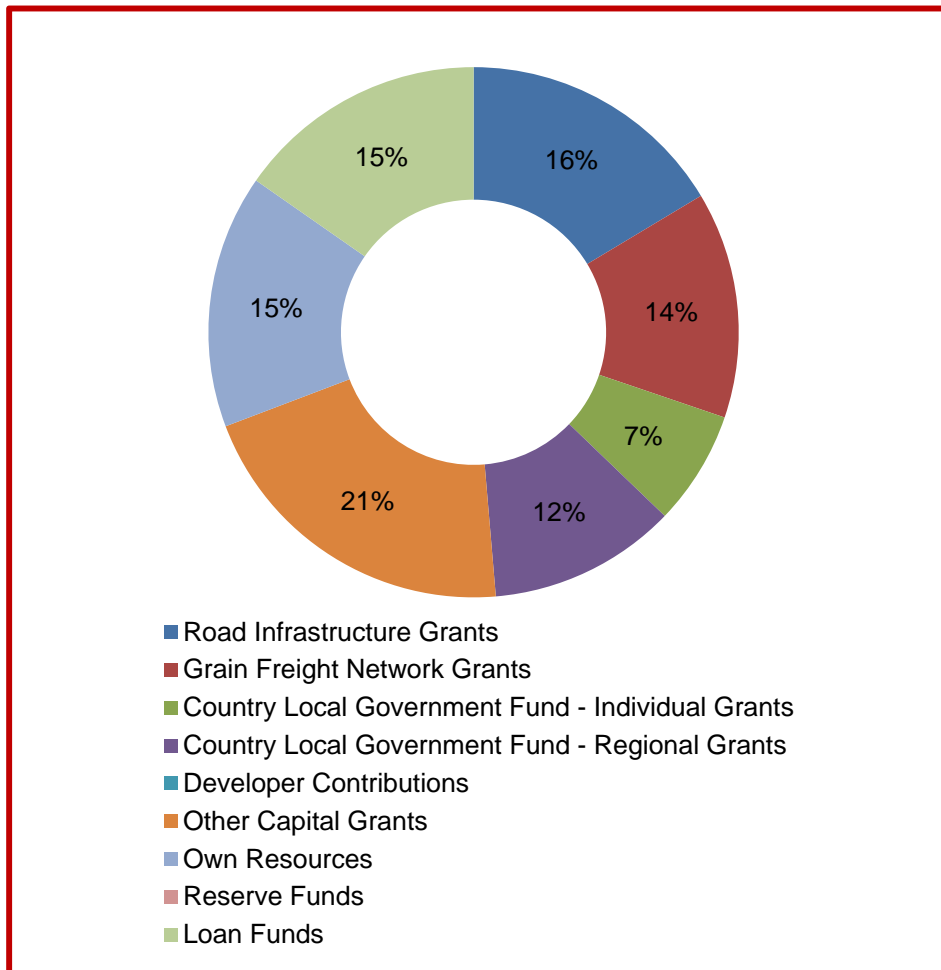
Road Infrastructure Grants	857,045
Grain Freight Network Grants	722,000
Country Local Government Fund - Individual Grants 14-15	364,739
Country Local Government Fund - Regional Grants 14-15	600,000
Developer Contributions	0
Other Capital Grants	1,075,000
Proceeds from Sale of Assets	0
<b>Total External Funding</b>	<b>3,618,784</b>

**Internal**

Own Resources	808,761
Reserve Funds	0
Loan Funds	800,000
<b>Total Internal Funding</b>	<b>1,608,761</b>

**Total Funding Sources**

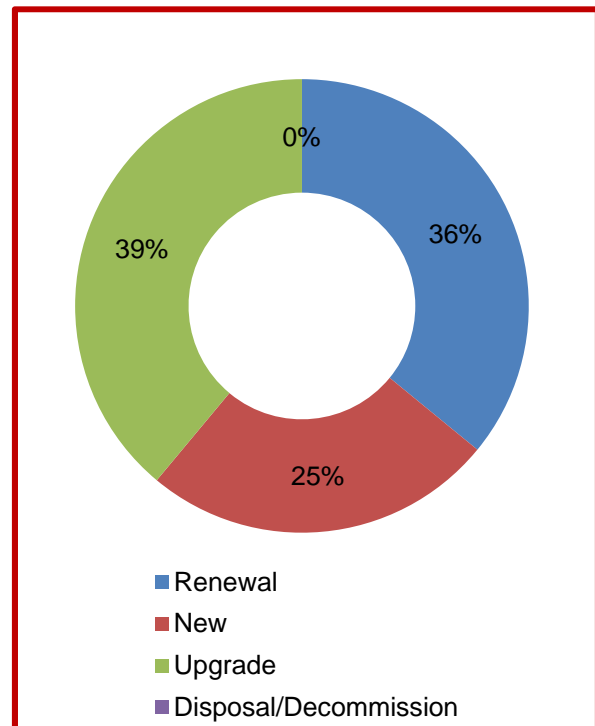
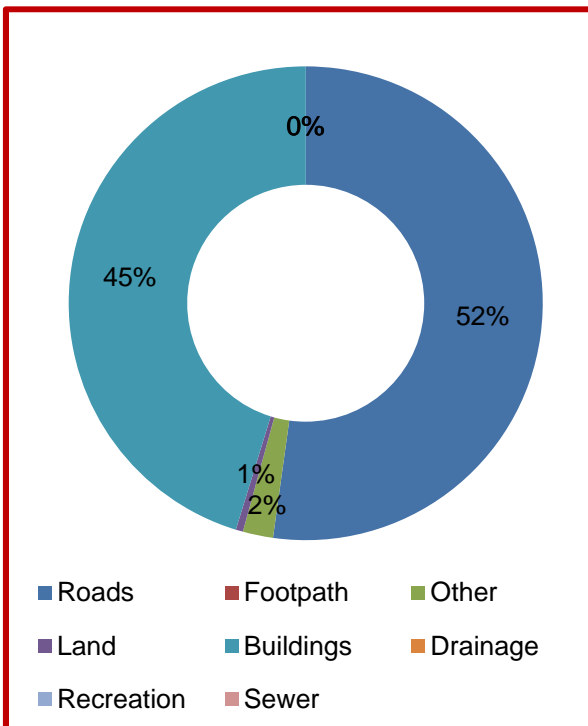
**5,227,545**



## 5.4 New Works 2015-16

This section analyses the planned Capital Expenditure for the financial year and the sources of funding.

CAPITAL WORKS AREA	ESTIMATES \$
Infrastructure Roads	1,059,545
Infrastructure Footpaths	0
Infrastructure Other	42,000
Land	10,000
Buildings & Structures	918,000
<b>Total capital works</b>	<b>2,029,545</b>
<b>Represented by:</b>	
Asset renewal	729,045
New assets	510,000
Asset upgrade	790,500
<b>Total capital works</b>	<b>2,029,545</b>



**SOURCES OF FUNDING**

**ESTIMATES**  
\$

**External**

Road Infrastructure Grants	562,711
Country Local Government Fund - Individual Grants 15-16	364,739
Country Local Government Fund - Regional Grants 15-16	350,000
Developer Contributions	0
Other Capital Grants	0
Proceeds from Sale of Assets	0

**Total External Funding**

**1,277,450**

**Internal**

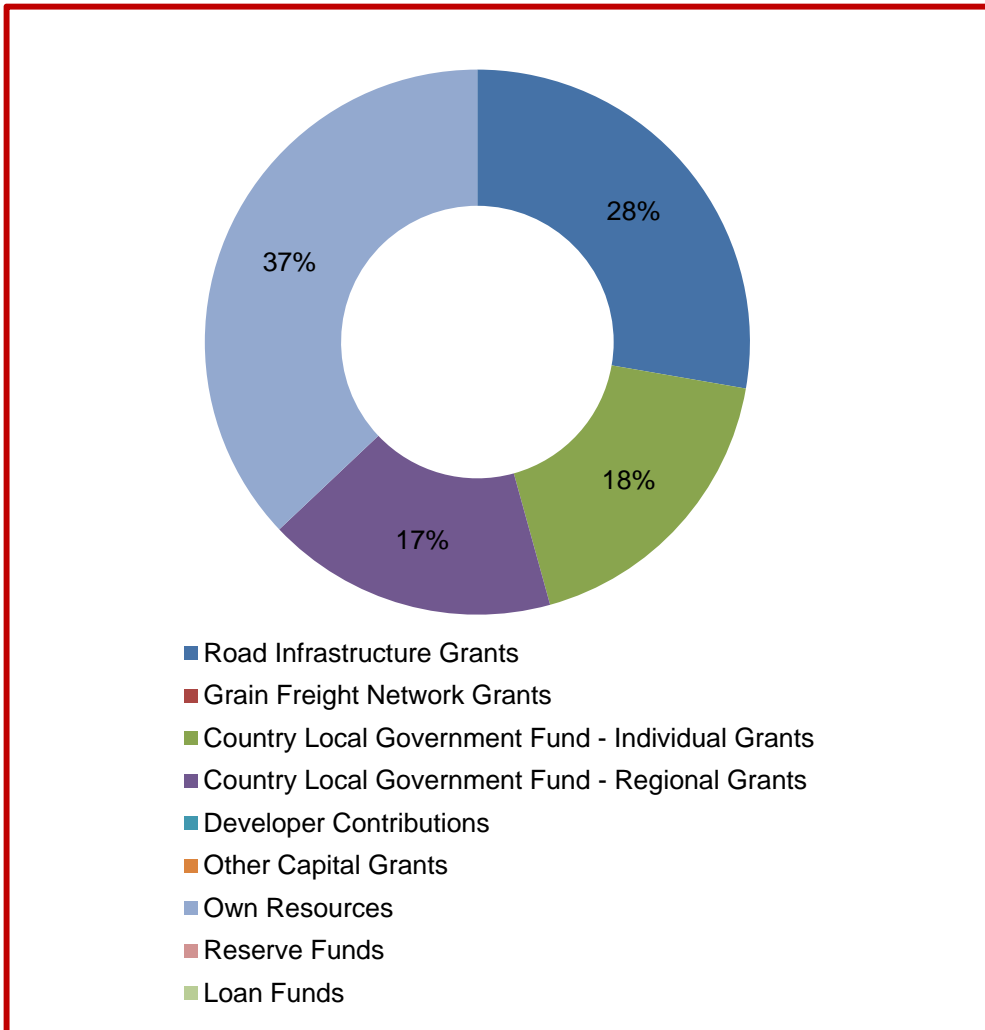
Own Resources	752,095
Reserve Funds	0
Loan Funds	0

**Total Internal Funding**

**752,095**

**Total Funding Sources**

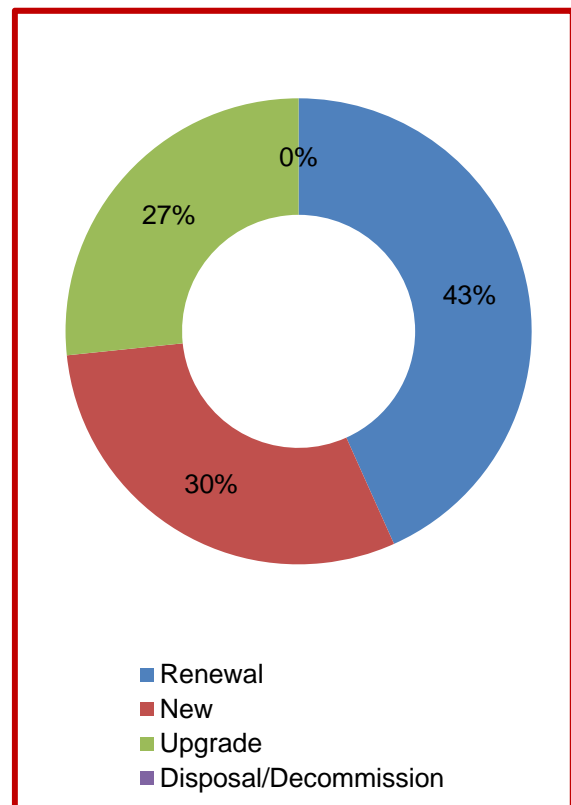
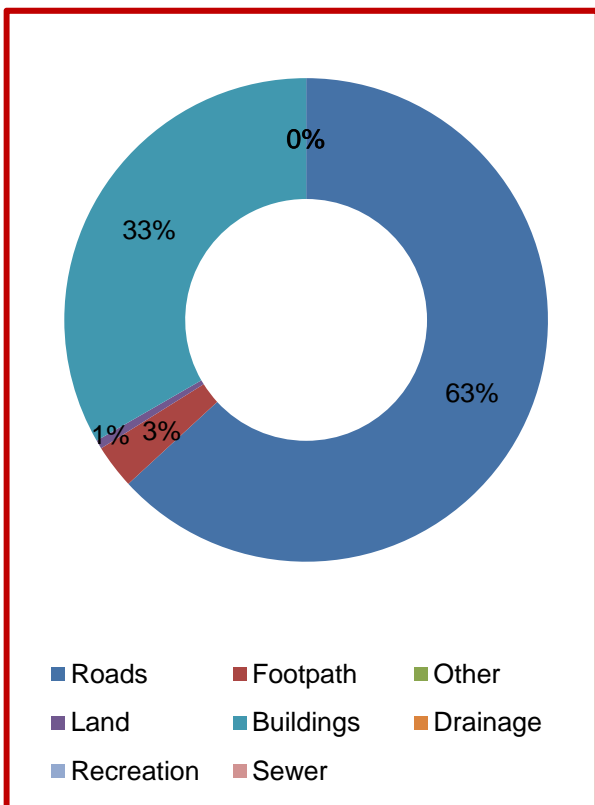
**2,029,545**



## 5.5 New Works 2016-17

This section analyses the planned Capital Expenditure for the financial year and the sources of funding.

CAPITAL WORKS AREA	ESTIMATES \$
Infrastructure Roads	1,070,795
Infrastructure Footpaths	50,000
Infrastructure Other	0
Land	10,000
Buildings & Structures	565,000
<b>Total capital works</b>	<b>1,695,795</b>
<b>Represented by:</b>	
Asset renewal	734,045
New assets	510,000
Asset upgrade	451,750
<b>Total capital works</b>	<b>1,695,795</b>



**SOURCES OF FUNDING**

**ESTIMATES**  
\$

**External**

Road Infrastructure Grants	536,895
Country Local Government Fund - Individual Grants	364,739
Country Local Government Fund - Regional Grants	0
Developer Contributions	0
Other Capital Grants	0
Proceeds from Sale of Assets	0

**Total External Funding**

**901,634**

**Internal**

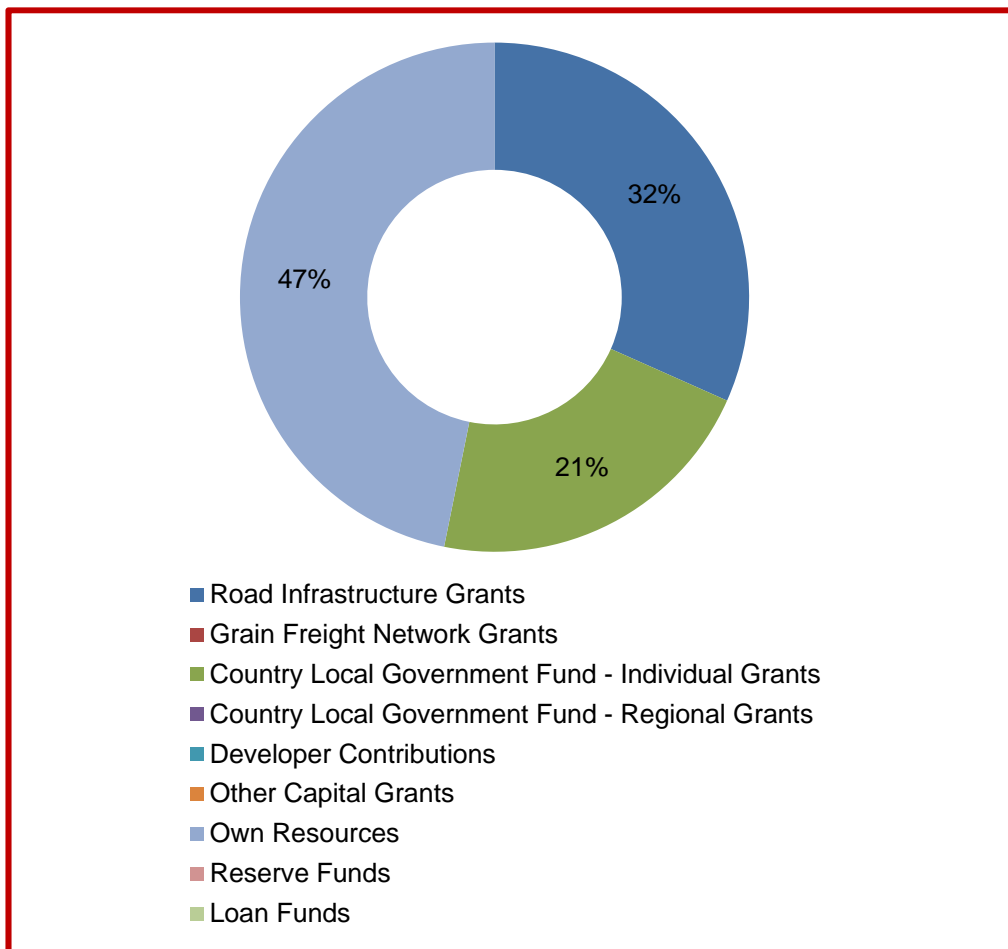
Own Resources	794,161
Reserve Funds	0
Loan Funds	0

**Total Internal Funding**

**794,161**

**Total Funding Sources**

**1,695,795**



## 6.0 MAJOR INITIATIVES

For the purposes of this Plan, the infrastructure initiatives have been grouped as follows.

<b><u>Program Group</u></b>	<b><u>Sub-group</u></b>
Roads, Bridges	Roads Bridges
Footpaths	Footpath construction
Drainage	Road drainage Urban stormwater management plan Other
Land	Acquisition for roads Acquisition for building construction Gravel supplies
Buildings and Structures	Recreation buildings Administration & municipal offices Depots Community buildings Housing
Recreation Facilities	Playing fields Parks and reserves Swimming pool Walk trail construction
Other Infrastructure	Not elsewhere classified

### 6.1 Roads and Bridges

Council is responsible for the provision of road infrastructure including the sealing, the installation of kerbing and traffic facilities, bridges, street lighting and car parks for its townsites and rural areas.

Asset management provides for the necessary preventative maintenance to ensure the functionality and safety of its roads and bridges.

#### **Objective and Strategic Plan Linkage:**

To ensure the safety of traffic and to sustain the serviceability of roads, bridges, footpaths and associated infrastructure, in accordance with the Shire's Strategic Objectives.

#### **Annual Service Costing and Maintenance**

Annual service costs are the average costs that are required to sustain the service level over the longest asset life. Annual service costs include maintenance and depreciation expenses. The annual service costs for the services covered in this Asset Class are as follows:



**Table 18**

<b>Annual Service Cost</b>	<b>2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>
Operating and Maintenance Costs (including cyclic maintenance)	\$406,024	\$517,006	\$533,035	\$550,531	\$568,610	\$587,290
Finance costs	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	\$1,142,572	\$1,149,486	\$1,149,486	\$1,149,486	\$1,149,486	\$1,149,486
Demolition Costs	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$1,548,596</b>	<b>\$1,666,492</b>	<b>\$1,682,521</b>	<b>\$1,700,017</b>	<b>\$1,718,096</b>	<b>\$1,736,776</b>

Maintenance of road infrastructure is funded from Council’s operating budget and grants, where available. The future maintenance expenditure forecasts are based on feedback received from Council Officers. Maintenance expenditure levels are considered to be adequate and are at the maximum level that the Shire can afford. The Shire has prepared an Asset Management Plan for Roads and Bridges, which discloses the required maintenance expenditures at the identified service levels.

**Risk Assessment**

<b>RISK RATING</b>					
Likelihood	Consequences				
	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	M	H	H	E	E
Likely	M	M	H	H	E
Possible	L	M	M	H	E
Unlikely	L	M	M	H	H
Rare	L	L	M	M	H

	<b>Risk Rating</b>	<b>Action Required</b>
L	Low Risk	Managed by Routine Procedures
M	Medium Risk	Planned Action Required
H	High Risk	Prioritised action required
E	Extreme Risk	Immediate corrective action required

**1. Finance Risk**

The Plan reveals that there are a range of projects subject to external funding.

Roads to Recovery – The current funding program spans five financial years, expiring on 30 June 2014. The Commonwealth Government has announced the extension of the program to 2018-19.

Regional Road Group – Projects are identified by local governments through a project application submission process. Priorities from applications received are determined by the Regional Road Group based on the five year plans submitted by each local government within the Regional Road Group. The projects identified in the Plan fit the criteria and will be subject to funding.

WALGGC Bridge Funding – Bridge projects are identified by Main Roads WA, who submits an application to the Commonwealth Grants commission for special funding to undertake bridge works. The Shire receives advice once the project has been approved and then receives the funding allocation in the financial year when the work is programmed by Main Roads WA.

**Risk Rating:** Low (Likelihood – Rare; Consequences – Minor)

## 2. Cost Overruns and Delays

The estimates prepared are based on the Shire’s unit costs per kilometre and information supplied in relation to Roads to Recovery and Regional Road Group programs.

**Risk Rating:** Low (Likelihood – Rare; Consequences – Minor)

## 3. Site Risk

Allowances are made within the Shire’s estimates for site specific risks including clay, rock and salt.

**Risk Rating:** Low (Likelihood – Rare; Consequences – Minor)

### Performance Measure

- (1) Length of roads replaced and constructed each year.
- (2) Undertake annual inspection and condition assessment.

**Table 19**

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>ROADS TO RECOVERY</b>					
Cubbine Rd	\$150,869	\$0	\$0	\$0	\$0
Forrest St	\$0	\$160,000	\$0	\$0	\$0
McDonald St	\$105,632	\$0	\$0	\$0	\$0
Hayes Rd	\$130,437	\$0	\$0	\$0	\$0
Coraling St	\$0	\$0	\$120,000	\$0	\$0
Bulyee Rd	\$0	\$109,045	\$149,045	\$269,045	\$269,045
<b>Regional Road Group</b>					
Kellerberrin Yoting Rd	\$360,790	\$432,000	\$431,500	\$440,500	\$401,750
<b>Municipal Fund</b>					
Cubbine Road	\$0	\$0	\$220,000	\$0	\$0
Old Beverley East Road	\$0	\$270,000	\$0	\$0	\$250,000
Louden Road	\$0	\$0	\$0	\$200,000	\$0
Badjaling North Road	\$0	\$0	\$0	\$150,000	\$150,000
Heggerty Street	\$0	\$71,000	\$0	\$0	\$0
<b>GRAIN FREIGHT</b>					
Quairading-Cunderdin Road	\$1,557,274	\$2,714,726	\$722,000	\$0	\$0
<b>BRIDGES</b>					
Mt Stirling Road	\$45,000	\$0	\$300,000	\$0	\$0
	<b>\$2,350,002</b>	<b>\$3,756,771</b>	<b>\$1,942,545</b>	<b>\$1,059,545</b>	<b>\$1,070,795</b>

Table 20

INFRASTRUCTURE ITEM DESCRIPTION	REVENUE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>ROADS TO RECOVERY GRANTS</b>					
Cubbine Rd	\$32,976	\$0	\$0	\$0	\$0
Forrest St	\$0	\$160,000	\$0	\$0	\$0
McDonald St	\$105,632	\$0	\$0	\$0	\$0
Hayes Rd	\$130,437	\$0	\$0	\$0	\$0
Coraling St	\$0	\$0	\$120,000	\$0	\$0
Bulyee Rd	\$0	\$109,045	\$149,045	\$269,045	\$269,045
<b>REGIONAL ROAD GROUP</b>					
Kellerberrin Yoting Rd	\$240,467	\$288,000	\$288,000	\$293,666	\$267,850
<b>GRAIN FREIGHT NETWORK FUNDING</b>					
Cunderdin-Quairading Rd	\$1,557,274	\$2,714,726	\$722,000	\$0	\$0
<b>WA LOCAL GOVERNMENT GRANTS COMMISSION</b>					
Mt Stirling Road Bridge	\$45,000	\$0	\$300,000	\$0	\$0
<b>COUNCIL FUNDS</b>	\$238,216	\$485,000	\$363,500	\$496,834	\$533,900
	<b>\$2,350,002</b>	<b>\$3,756,771</b>	<b>\$1,942,545</b>	<b>\$1,059,545</b>	<b>\$1,070,795</b>

Note – Refer Appendix 1 for further information relating to each project and funding sources.

## 6.2 Footpaths

Council is responsible for the provision of footpath infrastructure, including concrete, sealed and block paving within townsites in the Shire.

Asset management provides for the necessary preventative maintenance to ensure the functionality and safety of its footpaths.

### Objective and Strategic Plan Linkage:

To ensure the safety of pedestrians and to sustain the serviceability of footpaths in accordance with the Shire's Strategic Objectives:

- ⇒ To have in place the infrastructure to enable the community to develop;
- ⇒ To meet community needs in terms of physical infrastructure and overall community services;
- ⇒ To provide and maintain high quality services and infrastructure in an efficient and cost effective way; and
- ⇒ To ensure a safe community environment.

### Annual Service Cost and Maintenance

Annual service costs are the average costs that are required to sustain the service level over the longest asset life. Annual service costs include maintenance and depreciation expenses. The annual service costs for this Asset Class are as follows:

**Table 21**

<b>Annual Service Cost</b>	<b>2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>
Operating & Maintenance Costs (includes cyclic maintenance)	\$0	\$0	\$0	\$0	\$0	\$0
Finance Costs	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	\$4,450	\$4,450	\$4,450	\$4,450	\$4,450	\$4,450
Demolition Costs	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$4,450</b>	<b>\$4,450</b>	<b>\$4,450</b>	<b>\$4,450</b>	<b>\$4,450</b>	<b>\$4,450</b>

**Note:** The maintenance and depreciation costs for footpaths are included as part of the Road Maintenance and Depreciation costs.

Maintenance of drainage infrastructure is funded from Council's operating budget. The future maintenance expenditure forecasts are based on feedback received from Council Officers. The Shire intends to prepare an Asset Management Plan in 2013, which will disclose the required maintenance expenditures at the identified service levels.

### **Risk Assessment**

#### **1. Finance Risk**

There are no funding risks associated with this category.

<b>Risk Rating:</b>	<b>Low (Likelihood – Rare; Consequences – Insignificant)</b>
---------------------	--------------------------------------------------------------

#### **2. Cost Overruns And Delays**

The estimates prepared are based on current year market rates plus a CPI increase to provide unit costs per lineal metre for drainage construction.

<b>Risk Rating:</b>	<b>Low (Likelihood – Rare; Consequences – Insignificant)</b>
---------------------	--------------------------------------------------------------

#### **3. Site Risk**

Allowances are made within the Shire's estimates for site specific risks including clay, rock and salt.

<b>Risk Rating:</b>	<b>Low (Likelihood – Rare; Consequences – Minor)</b>
---------------------	------------------------------------------------------

### **Performance Measure**

- (1) Length of drainage replaced and constructed each year.
- (2) Undertake annual inspection and condition assessment.

**Table 22**

<b>INFRASTRUCTURE ITEM DESCRIPTION</b>	<b>EXPENDITURE</b>				
	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>
Various Footpath Projects	\$0	\$50,000	\$50,000	\$0	\$50,000
	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>

**Table 23**

FUNDING SOURCES	REVENUE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Council Funds	\$0	\$50,000	\$50,000	\$0	\$50,000
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>

**Note** – Refer Appendix 2 for further information relating to each project and funding sources.

### 6.3 Land

Council is responsible for the acquisition of land for a range of initiatives relating to the provision of services and facilities to its community, including land that can be utilised for sources of raw materials such as gravel for road construction purposes.

**Objective:**

To acquire land associated with the provision of services and facilities.

**Annual Service Costing and Maintenance**

Annual service costs are the average costs that are required to sustain the service level over the longest asset life. Annual service costs include maintenance and depreciation expenses. The annual service costs for this Asset Class are as follows:

**Table 24**

Annual Service Cost	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Operating and Maintenance Costs (including cyclic maintenance)	\$0	\$0	\$0	\$0	\$0	\$0
Finance Costs	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	\$0	\$0	\$0	\$0	\$0	\$0
Demolition Costs	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Note** - The purchase price represents the life cycle cost for land.

**Risk Assessment**

**1. Finance Risk**

Anticipated expenditure on land acquisition over the life of this plan is not reliant on external funding.

**Risk Rating:** Low (Likelihood – Rare; Consequences – Insignificant)

**2. Cost Overruns and Delays**

The estimates are based on known market rates for land prices in 2010 dollar terms.

**Risk Rating:** Low (Likelihood – Rare; Consequences – Insignificant)

**Performance Measure**

- (1) Acquisition of land for the provision of services and facilities.

**Table 25**

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Purchase Old School Site	\$0	\$40,000	\$0	\$0	\$0
Land acquisition for ILU's	\$0	\$100,000	\$0	\$0	\$0
Land Development & Marketing Costs	\$23,000	\$10,000	\$10,000	\$10,000	\$10,000
	<b>\$23,000</b>	<b>\$150,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>

**Table 26**

FUNDING SOURCES	REVENUE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
RESERVE FUNDS	\$0	\$100,000	\$0	\$0	\$0
COUNCIL FUNDS	\$23,000	\$50,000	\$10,000	\$10,000	\$10,000
<b>TOTAL FUNDING</b>	<b>\$23,000</b>	<b>\$150,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>

**Note** – Refer Appendix 3 for further information relating to each project and funding sources.

## 6.4 Buildings and Structures

Council is responsible for the provision of buildings and other associated structures including community halls, sporting pavilions, administration centres and other community facilities.

Asset management provides for the necessary preventative maintenance to ensure the functionality and performance of its building infrastructure.

### Objective:

Manage and develop the Shires built infrastructure for long-term sustainability, residential amenity and public safety.

Ensure the Council's building infrastructure is sustainably managed and maintained.

### Annual Service Costing and Maintenance

Annual service costs are the average costs that are required to sustain the service level over the longest asset life. Annual service costs include maintenance and depreciation expenses. The annual service costs for this Asset Class are as follows:

**Table 27**

Annual Service Cost	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Operating and Maintenance Costs (including cyclic maintenance)	\$357,675	\$448,261	\$454,226	\$467,605	\$483,318	\$499,570
Finance Costs	\$18,246	\$0	\$0	\$0	\$22,825	\$22,092
Depreciation	\$156,873	\$193,035	\$193,035	\$193,035	\$193,035	\$193,035
Demolition Costs	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$532,794</b>	<b>\$641,296</b>	<b>\$647,261</b>	<b>\$660,640</b>	<b>\$699,178</b>	<b>\$714,697</b>

Maintenance of building infrastructure is funded from Council's operating budget and grants, where available. The future maintenance expenditure forecasts are based on feedback received

from Council Officers. Maintenance expenditure levels are considered to be adequate and are at a sustainable level that the Shire can afford. The Shire has prepared an Asset Management Plan, which discloses the required maintenance and renewal expenditures at the identified service levels.

## **Risk Assessment**

### **1. Finance Risk**

The Plan reveals that there are a range of projects within this Asset Class that are subject to external funding.

CLGF – Individual – Projects are identified through a prioritisation process by the Council and will be subject to funding consideration through the Forward Capital Works Plan approval process.

CLGF – Regional – Projects are identified through a prioritisation process by the Council and will be subject to funding consideration through the Forward Capital Works Plan approval process.

Tourism Infrastructure Related Fund - The Shire of Quairading has made or intends to make an application for funding.

Fire and Emergency Services Authority - The Shire of Quairading has made or intends to make an application for funding.

Department of Sport and Recreation - The Shire of Quairading has made or intends to make an application for funding.

<b>Risk Rating:</b>	<b>Low (Likelihood – Rare; Consequences – Insignificant)</b>
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### **2. Cost Overruns and Delays**

The cost estimates are based on conceptual plans and known information at the time of compilation of this Plan. The progression of these projects, subject to funding, will better quantify the project costs and timelines.

<b>Risk Rating:</b>	<b>Low (Likelihood – Rare; Consequences – Insignificant)</b>
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### **3. Site Risk**

Allowances are made within the Shire's estimates for site specific risks including clay, rock and salt.

<b>Risk Rating:</b>	<b>Low (Likelihood – Rare; Consequences – Minor)</b>
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## **Performance Measure**

- (1) Ratio of (Dollars spent on network expansion or upgrade/Dollars spent on asset class in total), showing an effective indicator from a sustainability aspect.
- (2) Community satisfaction with Buildings and other structures in the Shire.
- (3) Number of Buildings and/or other structures with unacceptable risks present.
- (4) Undertake annual inspection and condition assessment.

**Table 28**

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
<b>Administration</b>					
Administration Centre	\$12,700	\$0	\$0	\$0	\$0
<b>Law and Order</b>					
Fire Shed	\$32,570	\$70,000	\$0	\$0	\$0
Radio Repeater Hut	\$0	\$0	\$0	\$13,000	\$0
<b>Health</b>					
Medical Centre	\$0	\$0	\$10,000	\$0	\$0
<b>Aged Care Facilities</b>					
Arthur Kelly Village	\$14,800	\$10,000	\$10,000	\$510,000	\$510,000
<b>Housing</b>					
14 Reid Street	\$5,480	\$0	\$0	\$0	\$10,000
8 Dall Street	\$4,890	\$0	\$0	\$0	\$10,000
31 Dall Street	\$11,500	\$0	\$0	\$0	\$5,000
Doctors Residence	\$3,000	\$0	\$30,000	\$0	\$0
Joint Venture Units	\$27,745	\$0	\$0	\$10,000	\$0
Lot 190 McLennan St	\$5,000	\$0	\$0	\$10,000	\$0
8 Murphy Street	\$0	\$0	\$10,000	\$0	\$0
64 Coraling Street	\$1,537	\$0	\$10,000	\$10,000	\$0
74 McLennan Street	\$2,101	\$0	\$0	\$0	\$0
19 Powell Crescent	\$0	\$20,000	\$0	\$0	\$10,000
Single Persons Units (19 Gillet St)	\$18,900	\$20,000	\$0	\$0	\$10,000
New Residence	\$100,000	\$300,000	\$0	\$0	\$0
<b>Community Facilities</b>					
Town Hall	\$263,200	\$0	\$5,000	\$0	\$10,000
Agricultural Society Shed	\$55,880	\$0	\$0	\$0	\$0
<b>Recreation Facilities</b>					
Swimming Pool	\$50,000	\$1,050,000	\$2,000,000	\$0	\$0
Bowling Club	\$7,500	\$0	\$0	\$15,000	\$0
Tennis Club	\$29,900	\$0	\$0	\$0	\$0
Golf Club	\$40,000	\$0	\$0	\$0	\$0
<b>Transport Facilities</b>					
Works Depot	\$0	\$0	\$300,000	\$0	\$0
<b>Economic Services Facilities</b>					
Community Resource Centre	\$65,000	\$0	\$0	\$0	\$0
Caravan Park Upgrades	\$100,000	\$264,739	\$700,000	\$0	\$0
Caravan Park Overflow Park	\$0	\$464,739	\$0	\$0	\$0
Caravan Park Eco Cottages & Safari Tents	\$400,000	\$200,000	\$0	\$350,000	\$0
Old Drive Inn Site	\$9,500	\$10,000	\$0	\$0	\$0
Vet Clinic	\$0	\$5,000	\$0	\$0	\$0
	<b>\$1,261,203</b>	<b>\$2,414,478</b>	<b>\$3,075,000</b>	<b>\$918,000</b>	<b>\$565,000</b>



**Table 29**

FUNDING SOURCES	REVENUE				
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
CLGF - Regional Allocation 14-15	\$0	\$0	\$600,000	\$0	\$0
CLGF - Regional Allocation 15-16	\$0	\$0	\$0	\$350,000	\$0
CLGF - Individual Allocation 11-12	\$100,000	\$0	\$0	\$0	\$0
CLGF - Individual Allocation 12-13	\$50,000	\$314,739	\$0	\$0	\$0
CLGF - Individual Allocation 13-14	\$0	\$364,739	\$0	\$0	\$0
CLGF - Individual Allocation 14-15	\$0	\$0	\$364,739	\$0	\$0
CLGF - Individual Allocation 15-16	\$0	\$0	\$0	\$364,739	\$0
CLGF - Individual Allocation 16-17	\$0	\$0	\$0	\$0	\$364,739
Department of Sport & Recreation	\$0	\$0	\$1,000,000	\$0	\$0
FESA	\$32,570	\$70,000	\$0	\$0	\$0
Reserve Funds	\$0	\$1,000,000	\$0	\$0	\$0
Loan Funds	\$0	\$0	\$800,000	\$0	\$0
Council Funds	\$1,078,633	\$665,000	\$310,261	\$203,261	\$200,261
<b>TOTAL FUNDING</b>	<b>\$1,261,203</b>	<b>\$2,414,478</b>	<b>\$3,075,000</b>	<b>\$918,000</b>	<b>\$565,000</b>

**Note** – Refer Appendix 4 for further information relating to each project and funding sources.

## 6.5 Recreation Infrastructure

Council is responsible for the provision of recreation infrastructure and other associated facilities including playing fields, irrigation systems, lighting, play grounds and associated infrastructure, active and passive parks and reserves, and walk trails.

Asset management provides for the necessary preventative maintenance to ensure the functionality and performance of its recreation infrastructure.

### Objective:

Ensure the Shires recreation infrastructure is maintained at a safe and functional standard.

Promote wider community participation and engagement in local community activities such as sport, recreation and leisure.

### Annual Service Costing and Maintenance

Annual service costs are the average costs that are required to sustain the service level over the longest asset life. Annual service costs include maintenance and depreciation expenses. The annual service costs for this Asset Class are as follows:

**Table 30**

Annual Service Cost	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Operating & Maintenance Costs (including cyclic maintenance)	\$152,294	\$157,871	\$164,654	\$169,926	\$177,366	\$180,981
Finance Costs	\$17,697	\$16,762	\$15,397	\$13,797	\$13,725	\$13,671
Depreciation	\$0	\$0	\$0	\$0	\$0	\$0
Demolition Costs	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$169,991</b>	<b>\$174,633</b>	<b>\$180,051</b>	<b>\$183,723</b>	<b>\$191,091</b>	<b>\$194,652</b>

Maintenance of recreation infrastructure is funded from Council's operating budget and grants, where available. The future maintenance expenditure forecasts are based on feedback received from Council Officers. Maintenance expenditure levels are considered to be adequate and are at a sustainable level the Shire can afford.

## Risk Assessment

### 1. Finance Risk

The Plan reveals that there are a range of projects within this Asset Class that are subject to external funding.

Other Capital Grants – The Shire of Quairading has made or intends to make an application for funding to the various funding bodies. If unsuccessful, the Shire will need to examine other revenue sources and whether the projects will proceed.

<b>Risk Rating:</b>	<b>High (Likelihood – Possible; Consequences – Major)</b>
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### 2. Cost Overruns And Delays

The estimates prepared are based on known information at the time of compilation of this Plan.

<b>Risk Rating:</b>	<b>Low (Likelihood – Rare; Consequences – Insignificant)</b>
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### 3. Site Risk

Allowances are made within the estimates for site any specific risks including clay, rock and salt.

<b>Risk Rating:</b>	<b>Low (Likelihood – Rare; Consequences – Minor)</b>
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## Performance Measure

- (1) Community satisfaction with playing fields, playgrounds and parks in the Shire.
- (2) Number of playing fields, playgrounds and parks with unacceptable risks present.
- (3) Undertake annual inspection and condition assessment.

**Table 31**

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-13	2013-14	2014-15	2015-16	2016-17
Centenary Park	\$0	\$0	\$150,000	\$0	\$0
	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>

**Table 32**

FUNDING SOURCES	REVENUE				
	2012-13	2013-14	2014-15	2015-16	2016-17
Other Capital Grants	\$0	\$0	\$75,000	\$0	\$0
Council Funds	\$0	\$0	\$75,000	\$0	\$0
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>

**Note** – Refer Appendix 5 for further information relating to each project and funding sources

## 6.6 Other Infrastructure

Council is responsible for the provision of other infrastructure and other associated facilities that do not fit within the other identified categories. This includes boundary fencing, cemetery infrastructure, entry statements and the like.

Asset management provides for the necessary preventative maintenance to ensure the functionality and performance of other infrastructure.

### Objective:

Ensure the Shires infrastructure is maintained at a safe and functional standard.

### Annual Service Costing and Maintenance

Annual service costs are the average costs that are required to sustain the service level over the longest asset life. Annual service costs include maintenance and depreciation expenses. The annual service costs for this Asset Class are as follows:

Table 33

Annual Service Cost	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Operating & Maintenance Costs (including cyclic maintenance)	\$0	\$22,148	\$22,722	\$23,210	\$23,712	\$24,231
Finance Costs	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation	\$0	\$55,532	\$55,532	\$55,532	\$55,532	\$55,532
Demolition Costs	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>\$0</b>	<b>\$77,680</b>	<b>\$78,254</b>	<b>\$78,742</b>	<b>\$79,244</b>	<b>\$79,763</b>

Maintenance of other infrastructure is funded from Council's operating budget and grants, where available. The future maintenance expenditure forecasts are based on feedback received from Council Officers. Maintenance expenditure levels are considered to be adequate and are at a sustainable level the Shire can afford.

### Risk Assessment

#### 1. Finance Risk

The Plan reveals that there are projects within this Asset Class that are subject to external funding.

CLGF Regional – Projects are identified through a prioritisation process by the Council and will be subject to funding consideration through the Forward Capital Works Plan approval process.

**Risk Rating:** Low (Likelihood – Rare; Consequences – Insignificant)

#### 2. Cost Overruns and Delays

The estimates prepared are based on known information at the time of compilation of this Plan.

**Risk Rating:** Low (Likelihood – Rare; Consequences – Insignificant)

#### 3. Site Risk

Allowances are made within the estimates for site any specific risks including clay, rock and salt.

**Risk Rating:** Low (Likelihood – Rare; Consequences – Minor)

## Performance Measure

- (4) Community satisfaction with playing fields, playgrounds, other infrastructure and parks in the Shire.
- (5) Number of playing fields, playgrounds and parks with unacceptable risks present.
- (6) Undertake annual inspection and condition assessment.

**Table 34**

INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE				
	2012-13	2013-14	2014-15	2015-16	2016-17
Drum Muster Compound Upgrade	\$2,482	\$0	\$0	\$0	\$0
Cemetery – Directory Board & Memorial	\$2,000	\$0	\$0	\$0	\$0
Toapin Weir – Upgrades & Signage	\$2,000	\$10,000	\$0	\$0	\$0
Toapin Weir – Landscaping & Enviro Loo	\$15,000	\$0	\$0	\$0	\$0
Borefield Development	\$10,000	\$0	\$0	\$0	\$0
Cuneata Park Upgrades	\$10,000	\$0	\$0	\$0	\$0
Sports Oval Entry Statement Lighting	\$2,000	\$0	\$0	\$0	\$0
Sports Oval Football Scoreboard	\$0	\$5,000	\$0	\$0	\$0
Sports Oval Cricket Practice Nets	\$0	\$30,000	\$0	\$0	\$0
Sports Oval Flood Lighting	\$0	\$45,000	\$0	\$0	\$0
Sports Oval Reticulation Renewal	\$0	\$0	\$0	\$40,000	\$0
Sports Oval Goal Posts Renewal	\$0	\$0	\$0	\$2,000	\$0
RSL Memorial Upgrade	\$24,500	\$0	\$0	\$0	\$0
Airstrip Fencing Upgrade	\$8,000	\$0	\$0	\$0	\$0
Town Power Supply Upgrade	\$1,050,000	\$0	\$0	\$0	\$0
	<b>\$1,125,982</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$42,000</b>	<b>\$0</b>

**Table 35**

FUNDING SOURCES	REVENUE				
	2012-13	2013-14	2014-15	2015-16	2016-17
CLGF Regional	\$900,000	\$0	\$0	\$0	\$0
Other Capital Grants	\$0	\$0	\$0	\$0	\$0
Reserve Funds	\$0	\$0	\$0	\$0	\$0
Loan Funds	\$0	\$0	\$0	\$0	\$0
Council Funds	\$225,982	\$90,000	\$0	\$42,000	\$0
<b>TOTAL FUNDING</b>	<b>\$1,125,982</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$42,000</b>	<b>\$0</b>

**Note** – Refer Appendix 6 for further information relating to each project and funding sources.

## 7.0 COUNTRY LOCAL GOVERNMENT FUND

The primary objectives of the Royalties for Regions Country Local Government Fund (CLGF) is to address infrastructure backlogs across the country local government sector. CLG Funding is available to country local governments through two streams:

- (1) The direct to individual local governments component; and
- (2) The Regional Groups of local government's component.

### 7.1 CLGF – Individual Component

CLGF monies must be used by a local government on the capital works component of an infrastructure project. Capital works are defined as building and engineering works that create an asset, as well as constructing and installing facilities and fixtures associated with, and forming an integrated part of, these works (i.e. buildings, floor finishes, air conditioning and security systems).

The projects identified in the Plan are as follows:

#### 7.1.1 Caravan Park Upgrades

##### Purpose and Background

Shire of Quairading has engaged a strategic tourism development consultancy, Bighthouse, to draft a Master Plan and Business plan for the upgrading of the Shire Caravan Park. The Master Plan, a multi-phase program will: i) address compliance issues associated to the Caravan Park and Camping Ground Regulations 1997, ii) increase the range of accommodation available to travellers and tourists travelling through the region, and iii) bring the Campsite into 21st Century through better and more efficient layout of the Park, and the provision of improved services and utilities to clients.

Initial funding for the campsite will address compliance issues related to access for disabled, and site fire control and management measures. This will include the upgrade of existing ablution facilities with provision for disabled persons, connections to deep sewerage, and the installation of fire control equipment.

##### Strategic Plan Linkage

This project meets the intent of Councils Strategic Objectives:-

- ➔ Maximise diverse commercial growth.

##### Risk Management Assessment

See section 7.3 of this Plan

##### Expenditure Type

This is an upgrade project.

## Cost and Funding Sources

Table 36

DESCRIPTION	2012-13	2013-14	2014-15	2015-16	2016-17	TOTAL
Project Capital Cost	\$100,000	\$264,739	\$0	\$0	\$0	\$364,739
Maintenance & Operation Costs	\$6,000	\$13,410	\$13,839	\$14,282	\$14,739	\$62,270
Depreciation Cost	\$3,600	\$7,200	\$7,200	\$7,200	\$7,200	\$32,400
<b>TOTAL COST</b>	<b>\$109,600</b>	<b>\$281,349</b>	<b>\$21,039</b>	<b>\$21,482</b>	<b>\$21,939</b>	<b>\$459,409</b>
CLGF Individual 11-12	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CLGF Individual 2012-13	\$50,000	\$264,739	\$0	\$0	\$0	\$314,739
Council Municipal Funds	\$9,600	\$20,610	\$21,039	\$21,482	\$21,939	\$94,670
<b>TOTAL FUNDING</b>	<b>\$109,600</b>	<b>\$281,349</b>	<b>\$21,039</b>	<b>\$21,482</b>	<b>\$21,939</b>	<b>\$459,409</b>

### 7.1.2 Caravan Park Overflow Construction

#### Purpose and Background

Included in the Master Plan is the upgrading of the caravan park overflow area. This is presently a field / showground adjoining the campsite which is used as an overflow facility for caravan and mobile home club excursions and the Annual Agricultural Show.

Upgrading of facilities will include the design of a more structured layout, the provision of powered bays, the construction of an ablution block and will address drainage and vehicle flow issues.

The overflow area will provide temporary accommodation for the main site during the further upgrading of the layout and facilities in Phase 4 of the Program

Objective of this sub-component is to create an Overflow Park with:

- (a) 36 x Powered sites;
- (b) 6 x Drive-through sites; and
- (c) 1 x Small ablutions block.

#### Strategic Plan Linkage

This project meets the intent of Councils Strategic Objectives:-

- ➔ Develop and manage infrastructure asset plans.
- ➔ Increase the number of visitors

#### Risk Management Assessment

See section 7.3 of this Plan

#### Expenditure Type

This is an upgrade project.

## Cost and Funding Sources

Table 37

DESCRIPTION	2012-13	2013-14	2014-15	2015-16	2016-17	TOTAL
Project Capital Cost	\$0	\$464,739	\$0	\$0	\$0	\$464,739
Maintenance & Operation Costs	\$0	\$0	\$10,700	\$11,042	\$11,395	\$33,137
Depreciation Cost	\$0	\$0	\$5,300	\$5,300	\$5,300	\$15,900
<b>TOTAL COST</b>	<b>\$0</b>	<b>\$464,739</b>	<b>\$16,000</b>	<b>\$16,342</b>	<b>\$16,695</b>	<b>\$513,776</b>
CLGF Individual 2013-14	\$0	\$364,739	\$0	\$0	\$0	\$364,739
LotteryWest	\$0	\$0	\$0	\$0	\$0	\$0
Community Contributions	\$0	\$0	\$0	\$0	\$0	\$0
Council Municipal Funds	\$0	\$100,000	\$16,000	\$16,342	\$16,695	\$149,037
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$464,739</b>	<b>\$16,000</b>	<b>\$16,342</b>	<b>\$16,695</b>	<b>\$513,776</b>

### 7.1.3 Swimming Pool Refurbishment

#### Purpose and Background

The Shire of Quairading swimming pool was initially constructed in the 1960's and has undergone a series of refurbishments over the years. The Shire proposes to carry out the refurbishment in two stages.

The Shire proposes to refurbish the main pool bowl, install a new wet deck area incorporating disabled access, modify the toddlers pool with a walk in entry and construct a middle pool.

The wet deck system works on the basis of installing a balance tank underneath the wet deck cover. When water is splashed out of the pool, the wet deck area captures it and directs it into the balance tank through series of slots and pipe work. The aim of installing the wet deck is to reduce the existing level of water loss, and therefore reduce the overall operating costs of the pool facility.

The modification to the toddler's pool will increase safety for the 0-4 age group.

The existing plant room, which houses the pumping and filtration system for the pool, requires replacement to meet current health standards.

The Shire investigated the potential of modifying the existing filtration and pump system, however it was found that the modification costs would be equal to or greater than installing a new system.

The Shire proposes to construct a new plant room and install a new filtration and pumping system that meets the health standards.

Potential **Stage 2** is the construction of a hydro-pool and gym. These are currently unfunded in the 5 Year Forward Capital Works Plan.

#### Strategic Plan Linkage

This project meets the intent of Councils Strategic Objectives:-

- ➔ Manage and develop the Shires built infrastructure for long-term sustainability, residential amenity and public safety.
- ➔ Ensure the Council's building infrastructure is sustainably managed and maintained.

### Risk Management Assessment

See section 7.3 of this Plan

### Expenditure Type

This is a renewal project.

### Cost and Funding Sources

**Table 38**

DESCRIPTION	2012-13	2013-14	2014-15	2015-16	2016-17	TOTAL
Project Capital Cost	\$0	\$1,000,000	\$2,000,000	\$0	\$0	\$3,000,000
Maintenance & Operation Costs	\$123,757	\$128,401	\$132,585	\$136,908	\$141,372	\$
Depreciation Cost	\$4,850	\$4,850	\$4,850	\$4,850	\$4,850	\$0
<b>TOTAL COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
CLGF Individual 2014-15	\$0	\$0	\$364,739	\$0	\$0	\$364,739
Dept Sport and Recreation (CSRFF)	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
Loan Funds	\$0	\$0	\$500,000	\$0	\$0	\$500,000
Reserve Funds	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Council Municipal Funds	\$0	\$0	\$135,621	\$0	\$0	\$0
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

#### 7.1.4 Aged Independent Living Units Refurbishment

##### Purpose and Background

Currently the Shire administers the Arthur Kelly Village which is a group of 8 independent living units available to eligible retired persons wishing to live in a smaller sized home.

The Shire intention is to provide additional facilities in the Quairading township for an expanding aged population.

The Shire is currently engaged in the process of acquiring vacant land at the rear of the hospital - WACHS land, which is strategically located near health facilities and conveniently located near the town centre. The Shire proposes to construct a series of Independent Living Units with a staged approach.

##### Strategic Plan Linkage

This project meets the intent of Councils Strategic Objectives:-

- ➔ Manage and develop the Shires built infrastructure for long-term sustainability, residential amenity and public safety.
- ➔ Ensure the Council's building infrastructure is sustainably managed and maintained.

### Risk Management Assessment

See section 7.3 of this Plan



## Expenditure Type

This is a new project.

## Cost and Funding Sources

Table 39

DESCRIPTION	2012-13	2013-14	2014-15	2015-16	2016-17	TOTAL
Project Capital Cost	\$0	\$0	\$0	\$500,000	\$500,000	\$1,000,000
Maintenance & Operating Costs	\$0	\$0	\$0	\$0	\$8,000	\$8,000
Depreciation Cost	\$0	\$0	\$0	\$0	\$4,000	\$4,000
<b>TOTAL COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$512,000</b>	<b>\$1,012,000</b>
CLGF Individual 2015-16	\$0	\$0	\$0	\$364,739	\$0	\$364,739
CLGF Individual 2016-17	\$0	\$0	\$0	\$0	\$364,739	\$364,739
Council Municipal Funds	\$0	\$0	\$0	\$135,261	\$147,261	\$283,242
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$512,000</b>	<b>\$1,012,000</b>

## 7.2 CLGF Regional Groups of Local Government

The intention of the Regional Groupings component is to provide financial assistance to local governments to fund larger scale infrastructure projects which clearly demonstrate wider community benefits across the region. The Shire of Quairading is a member of the Regional Groupings of local government known as the South East Avon Regional Transition Group (SEARTG), along with the Shires of Beverley, Cunderdin, York and Tammin. The Regional project identified and incorporated in the Plan is detailed below:

### 7.2.1 Quairading Town Power Upgrade

#### Purpose and Background

Council has identified rural land adjoining Quairading Townsite suitable for the attraction of further Agricultural Service Industries (such as Ausplow) in the future. The "Whole of Town" Main Power Upgrade Project will provide essential Electricity Infrastructure in a timely manner to cater for the predicted demand for broadacre / greenfield sites of Commercial Enterprises relocating from the Metropolitan Area.

The Shire of Quairading has had confirmation from AusPlow (DBS) that it is their intention to relocate from the Metropolitan Area and establish their major manufacturing business in Quairading. AusPlow is a Western Australian owned company that designs and manufactures Precision Seeding and Delivery Systems for the Agricultural Market. AusPlow has acquired land approximately 1 kilometre to the north of the Quairading Townsite. AusPlow currently employs 50 persons.

The Shire of Quairading has been advised by Western Power that the South West Interconnected System (SWIS) infrastructure is able to provide adequate supply for the anticipated residential growth in the town in the short term, but Western Power has advised the infrastructure is not adequate to provide an increased supply should a major manufacturing industry wish to establish its base in the town and the local SWIS infrastructure would require significant upgrade to meet the anticipated loads.

Current expenditure in this Plan represents a contribution to the SWIS reinforcement required to a major power upgrade for the Quairading townsite.

### Strategic Plan Linkage

This project meets the intent of Councils Strategic Objectives:-

- ➔ Economic Development
- ➔ Maximise diverse commercial growth.

### Risk Management Assessment

See section 7.3 of this Plan

### Expenditure Type

This project is an upgrade of a third party facility.

### Cost and Funding Sources

**Table 40**

DESCRIPTION	2012-13	2013-14	2014-15	2015-16	2016-17	TOTAL
Project Capital Cost	\$1,050,000	\$0	\$0	\$0	\$0	\$1,050,000
Maintenance & Operation Costs	\$0	\$0	\$0	\$0	\$0	\$0
Depreciation Cost	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL COST</b>	<b>\$1,050,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,050,000</b>
Country Local Government Fund Regional 2012-13	\$900,000	\$0	\$0	\$0	\$0	\$900,000
Council Municipal Funds	\$150,000	\$0	\$0	\$0	\$0	\$150,000
<b>TOTAL FUNDING</b>	<b>\$1,050,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,050,000</b>

**Note** - There are no ongoing maintenance or depreciation costs associated with this project.

## 7.2.2 Caravan Park Upgrades

### Purpose and Background

The initial upgrade to the Existing Caravan park addressed compliance issues under the Caravan Park and Camping Ground Regulations 1997.

The second phase will consist of better utilising park grounds by realigning the internal park layout including roads, powered and unpowered sites and conversion of former childcare house into manager's residence.

Objective is to increase the number of camping sites to

- (a) 18 x Powered sites,
- (b) 10 x Unpowered sites, and
- (c) 3 x Drive-through sites.

### Strategic Plan Linkage

This project meets the intent of Councils Strategic Objectives:-

- ➔ Manage and develop the Shires built infrastructure for long-term sustainability, residential amenity and public safety.

## Risk Management Assessment

See section 7.3 of this Plan

## Expenditure Type

This is an upgrade project.

## Cost and Funding Sources

Table 41

DESCRIPTION	2012-13	2013-14	2014-15	2015-16	2016-17	TOTAL
Project Capital Cost	\$0	\$0	\$700,000	\$0	\$0	\$700,000
Maintenance & Operation Costs	\$0	\$0	\$0	\$15,600	\$16,099	\$31,699
Depreciation Cost	\$0	\$0	\$0	\$7,800	\$7,800	\$15,600
<b>TOTAL COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$23,400</b>	<b>\$23,899</b>	<b>\$747,299</b>
CLGF Regional 2014-15	\$0	\$0	\$600,000	\$0	\$0	\$600,000
Council Municipal Funds	\$0	\$0	\$100,000	\$23,400	\$23,899	\$147,299
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$23,400</b>	<b>\$23,899</b>	<b>\$747,299</b>

### 7.2.3 Caravan Park Eco Cottages and Safari Tents

#### Purpose and Background

Included in the Master Plan is the construction of Eco-Cottages and Safari Tents. The Campsite currently caters for caravans, camper vans, and tents. It has a small cottage previously a childcare facility which was converted into a short stay residence (i.e. not purpose built)

Investment in the construction of both eco-cottages and safari tents will provide purpose designed and built facilities within the campsite to address existing shortfalls in accommodation in Quairading and cater for a broader cross-section of the tourist and short-stay traveller market.

Objective is to construct in total seven Eco-Cottages and five Safari Tents over two phases of the Park Development Program.

#### Strategic Plan Linkage

This project meets the intent of Councils Strategic Objectives:-

- ➔ Manage and develop the Shires built infrastructure for long-term sustainability, residential amenity and public safety.
- ➔ Ensure the Council's building infrastructure is sustainably managed and maintained.

## Risk Management Assessment

See section 7.3 of this Plan

## Expenditure Type

This is an upgrade project.

## Cost and Funding Sources

Table 42

DESCRIPTION	2012-13	2013-14	2014-15	2015-16	2016-17	TOTAL
Project Capital Cost	\$0	\$0	\$0	\$350,000	\$0	\$350,000
Maintenance & Operation Costs	\$0	\$0	\$0	\$0	\$7,000	\$7,000
Depreciation Cost	\$0	\$0	\$0	\$0	\$3,500	\$3,500
<b>TOTAL COST</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>	<b>\$10,500</b>	<b>\$360,500</b>
CLGF Regional 2015-16	\$0	\$0	\$0	\$350,000	\$0	\$350,000
Reserve Funds	\$0	\$0	\$0	\$0	\$0	\$0
Council Municipal Funds	\$0	\$0	\$0	\$0	\$10,500	\$10,500
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>	<b>\$10,500</b>	<b>\$360,500</b>

## 7.3 Risk Assessment

RISK RATING					
Likelihood	Consequences				
	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	M	H	H	E	E
Likely	M	M	H	H	E
Possible	L	M	M	H	E
Unlikely	L	M	M	H	H
Rare	L	L	M	M	H

	Risk Rating	Action Required
L	Low Risk	Managed by Routine Procedures
M	Medium Risk	Planned Action Required
H	High Risk	Prioritised action required
E	Extreme Risk	Immediate corrective action required

### 1. Finance Risk

Country Local Government Fund

Projects are identified through a prioritisation process by the Council and will be subject to funding consideration through the Forward Capital Works Plan approval process. If CLGF individual and/or regional components are not forthcoming, then the project will be re-evaluated by the Shire of Quairading as to whether it will proceed, as its only alternative scope of funding is loan borrowings.

**Risk Rating:** High (Likelihood – Possible; Consequences – Major)

## 2. Cost Overruns And Delays

The cost estimates detailed in the Plan are based on conceptual plans. The progression of these projects, subject to funding, will better quantify the project costs and timelines.

<b>Risk Rating:</b>	<b>High (Likelihood – Possible; Consequences – Major)</b>
---------------------	-----------------------------------------------------------

## 3. Site Risk

Allowances are made within the Shire's estimates for site specific risks including clay, rock and salt.

<b>Risk Rating:</b>	<b>Low (Likelihood – Rare; Consequences – Minor)</b>
---------------------	------------------------------------------------------

## 8.0 FUNDING GAP

This section details the financial requirements resulting from the information contained in this Plan.

### 8.1 Five Year Financial Plan

The five year financial plan (refer Appendix 5) reveals the following cash funding gaps:

**Table 43**

OPERATING STATEMENT	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Total Funds Available for Asset Infrastructure Investment	1,700,760	3,939,756	6,033,191	5,122,276	1,893,224	1,518,671
Total Infrastructure Planned	1,700,760	3,710,187	6,461,249	5,227,545	2,029,545	1,695,795
Funding Gap	0	229,569	(428,058)	(105,269)	(136,321)	(177,124)

The financial plan has been prepared on a zero based budgeting approach and the shortfalls detailed above could be off-set from potential surpluses to be derived in each of the years.

### 8.2 Funding Gap for Unfunded Renewals

The five year financial plan incorporates the depreciation, maintenance, operating and capital expenditure for renewal, upgrade, expansion and new assets.

Table 34 reveals the funding gap for unfunded renewals as a result of the consumption of the asset base. It provides a snapshot over the life of the Plan of the consumption of the asset base (depreciation) compared to the annual investment on renewal of assets.

**Table 44**

Particulars	2012-13	2013-14	2014-15	2015-16	2016-17
Depreciation Expense	(1,798,483)	(1,802,083)	(1,807,383)	(1,815,183)	(1,822,683)
Capital Renewal Expenditure	873,590	755,045	864,045	729,045	734,045
Funding Gap	(924,893)	(1,047,038)	(943,338)	(1,086,138)	(1,088,638)

### 8.3 Unfunded Capital Works

The Shire did not identify any unfunded priority capital works within the 2012-13 to 2016-17 forecast period.

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# Appendix 1

## Road Infrastructure Program



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ROADS AND BRIDGES

PROJECT DESCRIPTION	DESCRIPTION OF WORKS	2012-13				2013-14				2014-15				2015-16				2016-17				2016-17			
		COST		FUNDING		COST		FUNDING		COST		FUNDING		COST		FUNDING		COST		FUNDING		COST		FUNDING	
		2012-13		2012-13		2013-14		2013-14		2014-15		2014-15		2015-16		2015-16		2016-17		2016-17		2016-17		2016-17	
<b>ROADS TO RECOVERY GRANTS</b>																									
Cubbine Road	Reconstruct & Holmk	\$150,869	\$117,893	\$0	\$0	\$32,976	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Forrest Street	Reconstruct & extend to Junction Rd	\$0	\$0	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
McDonald Street	Reconstruction, kerb, seal	\$105,632	\$0	\$0	\$0	\$105,632	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hayes Road	Asphalt seal & kerb	\$130,437	\$0	\$0	\$0	\$130,437	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Coralling St	Reseal & kerb	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bulyee Rd	Reconstruction, w/iden & 2 coat seal	\$0	\$0	\$0	\$0	\$109,045	\$0	\$0	\$0	\$120,000	\$149,045	\$0	\$0	\$120,000	\$149,045	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>REGIONAL ROAD GROUP</b>																									
Kellerberrin Young Rd	Reconstruct & seal	\$360,790	\$120,323	\$0	\$0	\$240,467	\$144,000	\$0	\$0	\$431,500	\$143,500	\$146,834	\$0	\$0	\$440,500	\$146,834	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>MUNICIPAL FUND</b>																									
Cubbine Road	Reseal (Kms)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$220,000	\$220,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old Beverley East Rd	w/iden, & seal	\$0	\$0	\$0	\$0	\$270,000	\$270,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Louden Road		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Badgaling North Rd	Widen, reconstruct & seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Haggerty Street		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>GRAIN FREIGHT NETWORK</b>																									
Quairading-Cunderdin Road		\$1,557,274	\$0	\$0	\$0	\$1,557,274	\$2,714,728	\$0	\$0	\$722,000	\$722,000	\$0	\$0	\$722,000	\$722,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Mt Stirling Road	Bridge Repairs	\$45,000	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$300,000	\$300,000	\$0	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		<b>\$2,350,002</b>	<b>\$238,216</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,111,788</b>	<b>\$3,766,771</b>	<b>\$485,000</b>	<b>\$0</b>	<b>\$1,942,545</b>	<b>\$363,500</b>	<b>\$496,834</b>	<b>\$0</b>	<b>\$1,579,045</b>	<b>\$1,059,545</b>	<b>\$496,834</b>	<b>\$0</b>	<b>\$562,711</b>	<b>\$1,070,795</b>	<b>\$533,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$536,895</b>

Note:- for a more detailed breakdown of funding sources, please refer to Table 20.

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# Appendix 2

# Footpath Infrastructure

# Program

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PROJECT DESCRIPTION	FOOTPATHS																																				
	COST		FUNDING			COST		FUNDING			COST		FUNDING																								
	2012/2013		2012/13	CLGF - I	CLGF R	Other	2013/2014		2013/14	CLGF - I	CLGF R	Other	2014/2015		2014/15	CLGF - I	CLGF R	Other	2015-16		2015-16	CLGF - I	CLGF R	Other	2016-17		2016-17	CLGF - I	CLGF R	Other							
Various Footpaths	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	
Construct footpaths	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Note:- For a more detailed breakdown of funding sources, please refer to Table 23.

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# Appendix 3 Land Program



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LAND		2012-13		2013-14		2014-15		2015-16		2016-17			
PROJECT DESCRIPTION	DESCRIPTION OF WORKS	COST		FUNDING		COST		FUNDING		COST		FUNDING	
		2012-13	2013-14	2013-14	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2016-17	2016-17	2016-17
		Council	CLGF - I	CLGF - I	CLGF - I	CLGF - I	CLGF - I	CLGF - I	CLGF - I	CLGF - I	CLGF - I	CLGF - I	CLGF - I
Old School Lot	Purchase land for development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ILU's Land	Acquisition of land for ILU's	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ag Precinct Land	Purchase land for development	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Land costs	Development & Marketing Costs	\$23,000	\$23,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
		\$23,000	\$23,000	\$150,000	\$150,000	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000

Note:- for a more detailed breakdown of funding sources, please refer to Table 26.

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# Appendix 4

## Building and Structures Program

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BUILDINGS AND STRUCTURES

PROJECT DESCRIPTION	DESCRIPTION OF WORKS	2012-13			2013-14			2014-15			2015-16			2016-17			2016-17			
		FUNDING		Other	FUNDING		Other	FUNDING		Other	FUNDING		Other	FUNDING		Other	FUNDING		Other	
		Council	CLGFR-1		CLGFR	Council		CLGFR-1	CLGFR		Council	CLGFR-1		CLGFR	Council		CLGFR-1	CLGFR		Council
<b>Governance Facilities</b>																				
Administration Centre	Internal painting & replace car	\$12,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Law &amp; Order</b>																				
Fire Shed	Construct New Shed	\$0	\$0	\$32,570	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Radio Repeater Hut	Replace Hut	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Health</b>																				
Medical Centre	Building Upgrades	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Aged Care</b>																				
Arthur Kelly Village	Building Upgrades	\$14,800	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Arthur Kelly Village	Construct new units	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Housing</b>																				
14 Reid Street	Building Renewals	\$5,480	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
8 Dall Street	Building Renewals	\$4,880	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
31 Dall Street	Building Renewals	\$11,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Doctors Residence	Building Renewals	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Doctors Residence	Building Renewals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Joint Venture Units	Building Renewals	\$27,745	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Unit 190 McLennan St	Building Renewals	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
8 Murphy Street	Building Renewals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
14 Coaling Street	Building Renewals	\$1,537	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
74 McLennan Street	Building Renewals	\$2,101	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19 Powell Crescent	Building Renewals	\$18,900	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19 Gillit Street	Building Renewals	\$100,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>New Residence</b>	Construct new residence																			
<b>Community Facilities</b>																				
Town Hall	Stage 3 - Relubish Kitchen	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Town Hall	Auxiliary Power Connection	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Town Hall	Hall Doors	\$3,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Town Hall	Building Renewals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Community Buildings	Construction works	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Community Resource Centre	Auxiliary Power Connection	\$57,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Community Resource Centre	Construction works	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Community Resource Centre	Solar Lighting	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Agricultural Society Shed	New Shed Structure	\$48,380	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Agricultural Society Shed	Remove Trees & Asphaltting	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Recreation Buildings</b>																				
Swimming Pool	Relubishment of Pool	\$50,000	\$0	\$0	\$0	\$50,000	\$1,050,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Bowling Club	Contribution to Render	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Bowling Club	Building Upgrades	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Tennis Club	Resurface Courts	\$29,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Golf Club	Relubish Kitchen	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Transport</b>																				
Works Depot	Upgrade depot facilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Economic Services</b>																				
Caravan Park	Upgrades to facilities	\$100,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Caravan Park	Overflow Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Caravan Park	Eco Cottages Construction	\$400,000	\$0	\$0	\$0	\$400,000	\$1,000,000	\$364,739	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Caravan Park	Eco Cottages & Sabat Tents	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Old Drive In Site	Restore Building Structure	\$9,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Old Drive In Site	Building Renewals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Vet Clinic	Building Renewals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
		\$1,261,263	\$1,078,633	\$50,000	\$0	\$132,570	\$2,414,478	\$0	\$1,384,739	\$600,000	\$1,800,000	\$918,000	\$303,261	\$364,739	\$350,000	\$0	\$565,000	\$200,261	\$364,739	\$0

Note-2: for a more detailed breakdown of funding sources, please refer to Table 29.

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# **Appendix 5 Recreation Infrastructure Program**



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PROJECT DESCRIPTION	DESCRIPTION OF WORKS	2012-13		2013-14		2013-14		2013-14		2013-14		2014-15		2014-15		2014-15		2014-15		2015-16		2015-16		2015-16		2016-17		2016-17	
		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING	
		Council	CLGF - I	CLGF - I	Other	Council	CLGF - I	CLGF - I	Other	Council	CLGF - I	CLGF - I	Other	Council	CLGF - I	CLGF - I	Other	Council	CLGF - I	CLGF - I	Other	Council	CLGF - I	CLGF - I	Other	Council	CLGF - I	CLGF - I	Other
Centenary Park	Upgrades	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Note:- for a more detailed breakdown of funding sources, please refer to Table 32.

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# **Appendix 6**

# **Other Infrastructure**

# **Program**

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OTHER INFRASTRUCTURE

PROJECT DESCRIPTION	DESCRIPTION OF WORKS	2012-13			2013-14			2014-15			2015-16			2016-17		
		FUNDING			FUNDING			FUNDING			FUNDING			FUNDING		
		COST	CLGF-1	Other	COST	CLGF-1	Other	COST	CLGF-1	Other	COST	CLGF-1	Other	COST	CLGF-1	Other
		\$2,462	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Drum Muster Compound	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Cemetery	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Toapin Weir	\$2,000	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Toapin Weir	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Borefield	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Cuneata Park	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sports Oval Entry	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sports Oval	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sports Oval	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sports Oval	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sports Oval	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sports Oval	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sports Oval	\$24,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	RSL Memorial	\$68,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Airstrip	\$1,050,000	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Town Power	\$1,125,982	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			\$225,982	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Note: for a more detailed breakdown of funding sources, please refer to Table 32.

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# Appendix 7

## Five Year Financial Plan



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Shire of Quairading

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Forward Projections

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>Proceeds Sale of Assets</b>										
070010	Proceeds Sale Of Assets - Admin Vehicles	(\$63,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
070530	Proceeds Sale Of Assets - Vehicle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
070600	Proceeds Sale Of Assets - Environment Vehicles	(\$18,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
070150	Proceeds Sale Of Asset - Gardening Utilities	\$0	\$0	(\$8,000)	\$0	(\$10,000)	\$0	\$0	\$0	\$0
	Proceeds Sale Of Assets - Spray Utility	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Proceeds Sale Of Assets - Works Plant	(\$85,000)	\$0	(\$280,000)	\$0	(\$167,000)	\$0	(\$135,000)	\$0	(\$150,000)
070530	Proceeds Sale Of Assets - PWO Vehicles	(\$27,000)	\$0	(\$30,000)	\$0	(\$30,000)	\$0	(\$48,000)	\$0	(\$30,000)
	Proceeds - Sale of Assets	(\$5,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
070060	Proceeds - Sale Of Land	(\$50,000)	\$0	(\$50,000)	\$0	(\$100,000)	\$0	(\$100,000)	\$0	(\$100,000)
	<b>PROCEEDS FROM SALE OF ASSETS</b>	<b>(\$248,000)</b>	<b>\$0</b>	<b>(\$368,000)</b>	<b>\$0</b>	<b>(\$307,000)</b>	<b>\$0</b>	<b>(\$283,000)</b>	<b>\$0</b>	<b>(\$280,000)</b>
	<b>Written Down Value</b>	<b>\$0</b>	<b>\$0</b>							
	Written Down Value - Works Plant	\$0	\$0	\$0	\$227,000	\$0	\$105,000	\$0	\$230,000	\$0
	Written Down Value - Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Written Down Value - Admin Vehicles	\$0	\$0	\$0	\$52,000	\$0	\$52,000	\$0	\$52,000	\$0
	Written Down Value - Vehicle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Written Down Value - EO Vehicle	\$0	\$0	\$0	\$21,000	\$0	\$18,000	\$0	\$0	\$0
	Written Down Value - Planners Vehicle	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Written Down Value - Works Plant Vehicle	\$0	\$24,000	\$0	\$26,000	\$0	\$26,000	\$0	\$26,000	\$0
	Written Down Value Loss On Sale Of Assets - P.W.O. Vehicles	\$0	\$0							
	<b>Sub Total - WDV ON DISPOSAL OF ASSET</b>	<b>\$0</b>	<b>\$24,000</b>	<b>\$0</b>	<b>\$326,000</b>	<b>\$0</b>	<b>\$201,000</b>	<b>\$0</b>	<b>\$308,000</b>	<b>\$0</b>
	<b>Total - GAIN/LOSS ON DISPOSAL OF ASSET</b>	<b>(\$248,000)</b>	<b>\$24,000</b>	<b>(\$368,000)</b>	<b>\$326,000</b>	<b>(\$307,000)</b>	<b>\$201,000</b>	<b>(\$283,000)</b>	<b>\$308,000</b>	<b>(\$280,000)</b>
	<b>ABNORMAL ITEMS</b>									
		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - ABNORMAL ITEMS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total - ABNORMAL ITEMS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total - OPERATING STATEMENT</b>	<b>(\$248,000)</b>	<b>\$24,000</b>	<b>(\$368,000)</b>	<b>\$326,000</b>	<b>(\$307,000)</b>	<b>\$201,000</b>	<b>(\$283,000)</b>	<b>\$308,000</b>	<b>(\$280,000)</b>
	<b>RATES</b>									
	<b>OPERATING EXPENDITURE</b>									
030082	Valuation Expenses	\$0	\$7,500	\$0	\$7,763	\$0	\$8,011	\$0	\$8,267	\$0
030092	Insurance Monetary Risks	\$0	\$533	\$0	\$560	\$0	\$588	\$0	\$617	\$0
030112	Sundry Costs - Title Searches etc	\$0	\$1,000	\$0	\$1,035	\$0	\$1,068	\$0	\$1,102	\$0
030102	Legal Expenses - Rate Collection	\$0	\$2,000	\$0	\$2,070	\$0	\$2,136	\$0	\$2,205	\$0
030122	Administration Allocated	\$0	\$20,119	\$0	\$20,999	\$0	\$21,669	\$0	\$22,361	\$0
	<b>Sub Total - GENERAL RATES OP EXP</b>	<b>\$0</b>	<b>\$31,152</b>	<b>\$0</b>	<b>\$32,426</b>	<b>\$0</b>	<b>\$33,472</b>	<b>\$0</b>	<b>\$34,552</b>	<b>\$0</b>
	<b>OPERATING INCOME</b>									
030013	Rates	(\$1,634,623)	\$0	(\$1,692,325)	\$0	(\$1,752,064)	\$0	(\$1,813,912)	\$0	(\$1,877,943)
030063	Ex Gratia Rates Contribution	(\$8,450)	\$0	(\$8,450)	\$0	(\$8,450)	\$0	(\$8,450)	\$0	(\$8,450)
030073	Admin Fee Rate Instalments	(\$1,650)	\$0	(\$1,650)	\$0	(\$1,650)	\$0	(\$1,650)	\$0	(\$1,650)
030083	Interest On Rates Instalments	(\$2,900)	\$0	(\$2,900)	\$0	(\$2,900)	\$0	(\$2,900)	\$0	(\$2,900)
031219	Non Payment Penalty	(\$5,600)	\$0	(\$5,600)	\$0	(\$5,600)	\$0	(\$5,600)	\$0	(\$5,600)
030103	Pensioner Deferred Rate Interest	(\$550)	\$0	(\$550)	\$0	(\$550)	\$0	(\$550)	\$0	(\$550)
030002	Less Discount Allowed	\$25,000	\$0	\$10,152	\$0	\$10,510	\$0	\$10,881	\$0	\$11,266
030022	Less Rates Written Off	\$700	\$0	\$700	\$0	\$700	\$0	\$700	\$0	\$700
	<b>Sub Total - GENERAL RATES OP INC</b>	<b>(\$1,628,073)</b>	<b>\$0</b>	<b>(\$1,700,623)</b>	<b>\$0</b>	<b>(\$1,760,004)</b>	<b>\$0</b>	<b>(\$1,821,481)</b>	<b>\$0</b>	<b>(\$1,885,128)</b>
	<b>Total - GENERAL RATES</b>	<b>(\$1,628,073)</b>	<b>\$31,152</b>	<b>(\$1,700,623)</b>	<b>\$32,426</b>	<b>(\$1,760,004)</b>	<b>\$33,472</b>	<b>(\$1,821,481)</b>	<b>\$34,552</b>	<b>(\$1,885,128)</b>
	<b>OTHER GENERAL PURPOSE FUNDING</b>									
	<b>OPERATING EXPENDITURE</b>									
030182	Interest on Overdraft	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
030192	Administration Allocated	\$0	\$10,063	\$0	\$10,503	\$0	\$10,838	\$0	\$11,184	\$0
	Debt Recovery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Depreciation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - OTHER GENERAL PURPOSE FUNDING OP/EXP</b>	<b>\$0</b>	<b>\$10,063</b>	<b>\$0</b>	<b>\$10,503</b>	<b>\$0</b>	<b>\$10,838</b>	<b>\$0</b>	<b>\$11,184</b>	<b>\$0</b>
	<b>OPERATING INCOME</b>									
030233	Grant Funds (Un tied)	(\$688,758)	\$0	(\$1,460,761)	\$0	(\$1,504,584)	\$0	(\$1,549,722)	\$0	(\$1,596,213)
030183	Contributions	(\$4,500)	\$0	(\$4,635)	\$0	(\$4,774)	\$0	(\$4,917)	\$0	(\$5,065)
030243	Interest Earned Muni & Trust	(\$42,000)	\$0	(\$42,000)	\$0	(\$42,000)	\$0	(\$42,000)	\$0	(\$42,000)
030253	Interest Earned Reserve Funds	(\$89,050)	\$0	(\$55,000)	\$0	(\$15,500)	\$0	(\$15,500)	\$0	(\$15,500)
New	Grant Funds - CLFG Individual	(\$100,000)	\$0	(\$629,478)	\$0	(\$364,739)	\$0	(\$364,739)	\$0	(\$364,739)
New	Grant Funds - CLFG Regional Group	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - OTHER GENERAL PURPOSE FUNDING OP/INC</b>	<b>(\$924,308)</b>	<b>\$0</b>	<b>(\$2,191,874)</b>	<b>\$0</b>	<b>(\$1,931,597)</b>	<b>\$0</b>	<b>(\$1,976,878)</b>	<b>\$0</b>	<b>(\$2,023,517)</b>
	<b>Total - OTHER GENERAL PURPOSE FUNDING</b>	<b>(\$924,308)</b>	<b>\$10,063</b>	<b>(\$2,191,874)</b>	<b>\$10,503</b>	<b>(\$1,931,597)</b>	<b>\$10,838</b>	<b>(\$1,976,878)</b>	<b>\$11,184</b>	<b>(\$2,023,517)</b>
	<b>Total - GENERAL PURPOSE FUNDING</b>	<b>(\$2,552,381)</b>	<b>\$41,215</b>	<b>(\$3,892,498)</b>	<b>\$42,929</b>	<b>(\$3,691,601)</b>	<b>\$44,310</b>	<b>(\$3,798,359)</b>	<b>\$45,736</b>	<b>(\$3,908,645)</b>

Shire of Quairading

Forward Projections

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>MEMBERS OF COUNCIL</b>										
<b>OPERATING EXPENDITURE</b>										
040302	\$0	\$14,500	\$0	\$15,008	\$0	\$15,488	\$0	\$15,983	\$0	\$16,495
040322	\$0	\$28,500	\$0	\$28,500	\$0	\$28,500	\$0	\$28,500	\$0	\$28,500
040332	\$0	\$14,500	\$0	\$15,008	\$0	\$15,488	\$0	\$15,983	\$0	\$16,495
040342	\$0	\$2,000	\$0	\$2,070	\$0	\$2,136	\$0	\$2,205	\$0	\$2,275
040352	\$0	\$49,373	\$0	\$51,842	\$0	\$54,434	\$0	\$57,155	\$0	\$60,013
040362	\$0	\$15,003	\$0	\$15,528	\$0	\$16,025	\$0	\$16,538	\$0	\$17,067
040372	\$0	\$58,200	\$0	\$14,005	\$0	\$24,453	\$0	\$14,915	\$0	\$25,392
040382	\$0	\$500	\$0	\$518	\$0	\$534	\$0	\$551	\$0	\$569
040502	\$0	\$5,500	\$0	\$5,693	\$0	\$5,875	\$0	\$6,063	\$0	\$6,257
040522	\$0	\$850	\$0	\$880	\$0	\$908	\$0	\$937	\$0	\$967
040542	\$0	\$290,896	\$0	\$303,619	\$0	\$313,304	\$0	\$323,307	\$0	\$333,637
041190	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - MEMBERS OF COUNCIL OP/EXP</b>	<b>\$0</b>	<b>\$479,822</b>	<b>\$0</b>	<b>\$452,668</b>	<b>\$0</b>	<b>\$477,144</b>	<b>\$0</b>	<b>\$482,137</b>	<b>\$0</b>	<b>\$507,667</b>
<b>OPERATING INCOME</b>										
040521	(\$1,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
040353	(\$2,500)	\$0	(\$2,500)	\$0	(\$2,500)	\$0	(\$2,500)	\$0	(\$2,500)	\$0
<b>Sub Total - MEMBERS OF COUNCIL OP/INC</b>	<b>(\$3,500)</b>	<b>\$0</b>	<b>(\$2,500)</b>	<b>\$0</b>	<b>(\$2,500)</b>	<b>\$0</b>	<b>(\$2,500)</b>	<b>\$0</b>	<b>(\$2,500)</b>	<b>\$0</b>
<b>Total - MEMBERS OF COUNCIL</b>	<b>(\$3,500)</b>	<b>\$479,822</b>	<b>(\$2,500)</b>	<b>\$452,668</b>	<b>(\$2,500)</b>	<b>\$477,144</b>	<b>(\$2,500)</b>	<b>\$482,137</b>	<b>(\$2,500)</b>	<b>\$507,667</b>
<b>GOVERNANCE</b>										
<b>OPERATING EXPENDITURE</b>										
040532	\$0	\$34,800	\$0	\$46,018	\$0	\$37,171	\$0	\$38,360	\$0	\$39,588
040512	\$0	\$5,500	\$0	\$5,693	\$0	\$5,875	\$0	\$6,063	\$0	\$6,257
040602	\$0	\$480,013	\$0	\$501,614	\$0	\$517,665	\$0	\$534,231	\$0	\$551,326
040612	\$0	\$42,200	\$0	\$45,145	\$0	\$46,590	\$0	\$48,081	\$0	\$49,619
040622	\$0	\$950	\$0	\$983	\$0	\$1,015	\$0	\$1,047	\$0	\$1,081
040632	\$0	\$14,185	\$0	\$14,894	\$0	\$15,639	\$0	\$16,421	\$0	\$17,242
040642	\$0	\$2,894	\$0	\$3,039	\$0	\$3,191	\$0	\$3,350	\$0	\$3,518
040672	\$0	\$23,658	\$0	\$24,606	\$0	\$25,444	\$0	\$26,311	\$0	\$27,208
040682	\$0	\$6,300	\$0	\$6,521	\$0	\$6,729	\$0	\$6,944	\$0	\$7,167
040692	\$0	\$7,800	\$0	\$8,073	\$0	\$8,331	\$0	\$8,598	\$0	\$8,873
040702	\$0	\$4,200	\$0	\$4,347	\$0	\$4,486	\$0	\$4,630	\$0	\$4,778
040712	\$0	\$3,301	\$0	\$3,416	\$0	\$3,525	\$0	\$3,638	\$0	\$3,754
040722	\$0	\$8,400	\$0	\$8,400	\$0	\$8,400	\$0	\$8,400	\$0	\$8,400
040732	\$0	\$5,600	\$0	\$5,600	\$0	\$5,600	\$0	\$5,600	\$0	\$5,600
040742	\$0	\$25,000	\$0	\$25,875	\$0	\$26,703	\$0	\$27,557	\$0	\$28,439
040752	\$0	\$3,000	\$0	\$3,105	\$0	\$3,204	\$0	\$3,307	\$0	\$3,413
040762	\$0	\$12,050	\$0	\$12,472	\$0	\$12,872	\$0	\$13,283	\$0	\$13,708
040772	\$0	\$8,860	\$0	\$9,170	\$0	\$9,464	\$0	\$9,766	\$0	\$10,079
040782	\$0	\$2,000	\$0	\$2,070	\$0	\$2,136	\$0	\$2,205	\$0	\$2,275
040792	\$0	\$13,500	\$0	\$13,973	\$0	\$14,420	\$0	\$14,881	\$0	\$15,357
040623	\$0	(\$704,211)	\$0	(\$735,012)	\$0	(\$758,457)	\$0	(\$782,672)	\$0	(\$807,680)
<b>Sub Total - GOVERNANCE - GENERAL OP/EXP</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$0)</b>	<b>\$0</b>	<b>\$0</b>
<b>OPERATING INCOME</b>										
040503	(\$250)	\$0	(\$258)	\$0	(\$265)	\$0	(\$273)	\$0	(\$281)	\$0
040513	(\$3,618)	\$0	(\$3,727)	\$0	(\$3,838)	\$0	(\$3,953)	\$0	(\$4,072)	\$0
040523	(\$200)	\$0	(\$206)	\$0	(\$212)	\$0	(\$219)	\$0	(\$225)	\$0
040603	(\$8,500)	\$0	(\$8,755)	\$0	(\$9,018)	\$0	(\$9,288)	\$0	(\$9,567)	\$0
040613	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
040633	(\$200)	\$0	(\$206)	\$0	(\$212)	\$0	(\$219)	\$0	(\$225)	\$0
<b>Sub Total - GOVERNANCE - GENERAL OP/INC</b>	<b>(\$12,768)</b>	<b>\$0</b>	<b>(\$13,151)</b>	<b>\$0</b>	<b>(\$13,546)</b>	<b>\$0</b>	<b>(\$13,952)</b>	<b>\$0</b>	<b>(\$14,370)</b>	<b>\$0</b>
<b>Total - GOVERNANCE - GENERAL</b>	<b>(\$12,768)</b>	<b>\$0</b>	<b>(\$13,151)</b>	<b>\$10,000</b>	<b>(\$13,546)</b>	<b>\$0</b>	<b>(\$13,952)</b>	<b>(\$0)</b>	<b>(\$14,370)</b>	<b>\$0</b>
<b>Total - GOVERNANCE</b>	<b>(\$16,268)</b>	<b>\$479,822</b>	<b>(\$15,651)</b>	<b>\$462,669</b>	<b>(\$16,046)</b>	<b>\$477,144</b>	<b>(\$16,452)</b>	<b>\$482,137</b>	<b>(\$16,870)</b>	<b>\$507,667</b>
<b>FIRE PREVENTION</b>										
<b>OPERATING EXPENDITURE</b>										
050902	\$0	\$4,500	\$0	\$4,658	\$0	\$4,807	\$0	\$4,960	\$0	\$5,119
050912	\$0	\$7,000	\$0	\$7,350	\$0	\$7,718	\$0	\$8,103	\$0	\$8,509
050922	\$0	\$2,000	\$0	\$2,070	\$0	\$2,136	\$0	\$2,205	\$0	\$2,275
050932	\$0	\$1,000	\$0	\$1,035	\$0	\$1,068	\$0	\$1,102	\$0	\$1,138
050942	\$0	\$11,120	\$0	\$11,509	\$0	\$11,877	\$0	\$12,258	\$0	\$12,650
050962	\$0	\$28,500	\$0	\$28,500	\$0	\$28,500	\$0	\$28,500	\$0	\$28,500
050972	\$0	\$9,057	\$0	\$9,453	\$0	\$9,755	\$0	\$10,066	\$0	\$10,388
050992	\$0	\$1,700	\$0	\$1,760	\$0	\$1,816	\$0	\$1,874	\$0	\$1,934
050993	\$0	\$17,880	\$0	\$124,962	\$0	\$124,962	\$0	\$124,962	\$0	\$138,114
<b>Sub Total - FIRE PREVENTION OP/EXP</b>	<b>\$0</b>	<b>\$82,757</b>	<b>\$0</b>	<b>\$191,296</b>	<b>\$0</b>	<b>\$192,638</b>	<b>\$0</b>	<b>\$194,030</b>	<b>\$0</b>	<b>\$208,626</b>
<b>OPERATING INCOME</b>										
050903	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0
050913	(\$30,065)	\$0	(\$24,844)	\$0	(\$25,589)	\$0	(\$26,357)	\$0	(\$27,147)	\$0
New	\$0	\$0	(\$89,292)	\$0	(\$89,292)	\$0	(\$89,292)	\$0	(\$96,680)	\$0
New	\$0	\$0	(\$17,880)	\$0	(\$17,880)	\$0	(\$17,880)	\$0	(\$20,717)	\$0
050951	(\$362,570)	\$0	(\$650,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
050953	(\$4,000)	\$0	(\$4,000)	\$0	(\$4,000)	\$0	(\$4,000)	\$0	(\$4,000)	\$0
<b>Sub Total - FIRE PREVENTION OP/INC</b>	<b>(\$396,735)</b>	<b>\$0</b>	<b>(\$786,116)</b>	<b>\$0</b>	<b>(\$136,861)</b>	<b>\$0</b>	<b>(\$137,629)</b>	<b>\$0</b>	<b>(\$148,644)</b>	<b>\$0</b>

Shire of Quairading

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Forward Projections

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>Total - FIRE PREVENTION</b>	<b>(\$396,735)</b>	<b>\$82,757</b>	<b>(\$786,116)</b>	<b>\$191,296</b>	<b>(\$136,861)</b>	<b>\$192,638</b>	<b>(\$137,629)</b>	<b>\$194,030</b>	<b>(\$148,644)</b>	<b>\$208,626</b>
<b>ANIMAL CONTROL</b>										
<b>OPERATING EXPENDITURE</b>										
051082 Dog Control	\$0	\$5,000	\$0	\$5,175	\$0	\$5,341	\$0	\$5,511	\$0	\$5,688
051092 Administration Allocated	\$0	\$6,036	\$0	\$6,300	\$0	\$6,501	\$0	\$6,709	\$0	\$6,923
052199 Depreciation Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - ANIMAL CONTROL OP/EXP</b>	<b>\$0</b>	<b>\$11,036</b>	<b>\$0</b>	<b>\$11,475</b>	<b>\$0</b>	<b>\$11,842</b>	<b>\$0</b>	<b>\$12,220</b>	<b>\$0</b>	<b>\$12,611</b>
<b>OPERATING INCOME</b>										
051083 Fines & Penalties Animal Control	(\$2,000)	\$0	(\$2,060)	\$0	(\$2,122)	\$0	(\$2,185)	\$0	(\$2,251)	\$0
<b>Sub Total - ANIMAL CONTROL OP/INC</b>	<b>(\$2,000)</b>	<b>\$0</b>	<b>(\$2,060)</b>	<b>\$0</b>	<b>(\$2,122)</b>	<b>\$0</b>	<b>(\$2,185)</b>	<b>\$0</b>	<b>(\$2,251)</b>	<b>\$0</b>
<b>Total - ANIMAL CONTROL</b>	<b>(\$2,000)</b>	<b>\$11,036</b>	<b>(\$2,060)</b>	<b>\$11,475</b>	<b>(\$2,122)</b>	<b>\$11,842</b>	<b>(\$2,185)</b>	<b>\$12,220</b>	<b>(\$2,251)</b>	<b>\$12,611</b>
<b>OTHER LAW ORDER &amp; PUBLIC SAFETY</b>										
<b>OPERATING EXPENDITURE</b>										
051084 Crime Prevention Expenditure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
051085 Emergency Management Strategy	\$0	\$5,000	\$0	\$2,000	\$0	\$2,064	\$0	\$2,130	\$0	\$2,198
<b>Sub Total - OTHER LAW ORDER &amp; PUBLIC SAFETY OP/EXP</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$2,064</b>	<b>\$0</b>	<b>\$2,130</b>	<b>\$0</b>	<b>\$2,198</b>
<b>OPERATING INCOME</b>										
053201 Government Grants - Crime Prevention	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - OTHER LAW ORDER &amp; PUBLIC SAFETY OP /INC</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - OTHER LAW ORDER PUBLIC SAFETY</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$2,064</b>	<b>\$0</b>	<b>\$2,130</b>	<b>\$0</b>	<b>\$2,198</b>
<b>Total - LAW ORDER &amp; PUBLIC SAFETY</b>	<b>(\$398,735)</b>	<b>\$98,793</b>	<b>(\$788,176)</b>	<b>\$204,771</b>	<b>(\$138,983)</b>	<b>\$206,544</b>	<b>(\$139,814)</b>	<b>\$208,380</b>	<b>(\$150,895)</b>	<b>\$223,435</b>
<b>HEALTH ADMINISTRATION &amp; INSPECTION</b>										
<b>OPERATING EXPENDITURE</b>										
071252 Regional Health Scheme	\$0	\$12,000	\$0	\$12,420	\$0	\$12,817	\$0	\$13,228	\$0	\$13,651
071262 Health Control Expenses Other	\$0	\$1,000	\$0	\$1,035	\$0	\$1,068	\$0	\$1,102	\$0	\$1,138
71272 Administration Allocated	\$0	\$5,027	\$0	\$5,247	\$0	\$5,414	\$0	\$5,587	\$0	\$5,766
077199 Depreciation Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - HEALTH ADMIN &amp; INSPECTION OP/EXP</b>	<b>\$0</b>	<b>\$18,027</b>	<b>\$0</b>	<b>\$18,702</b>	<b>\$0</b>	<b>\$19,300</b>	<b>\$0</b>	<b>\$19,917</b>	<b>\$0</b>	<b>\$20,554</b>
<b>OPERATING INCOME</b>										
071253 Charges - Other Licenses & Permits	(\$678)	\$0	(\$698)	\$0	(\$719)	\$0	(\$741)	\$0	(\$763)	\$0
<b>Sub Total - HEALTH ADMIN &amp; INSPECTION OP/INC</b>	<b>(\$678)</b>	<b>\$0</b>	<b>(\$698)</b>	<b>\$0</b>	<b>(\$719)</b>	<b>\$0</b>	<b>(\$741)</b>	<b>\$0</b>	<b>(\$763)</b>	<b>\$0</b>
<b>Total - HEALTH ADMIN &amp; INSPECTION</b>	<b>(\$678)</b>	<b>\$18,027</b>	<b>(\$698)</b>	<b>\$18,702</b>	<b>(\$719)</b>	<b>\$19,300</b>	<b>(\$741)</b>	<b>\$19,917</b>	<b>(\$763)</b>	<b>\$20,554</b>
<b>PREVENTIVE SERVICES- PEST CONTROL</b>										
<b>OPERATING EXPENDITURE</b>										
071312 Mosquito Control	\$0	\$1,738	\$0	\$1,804	\$0	\$1,862	\$0	\$1,921	\$0	\$1,983
<b>Sub Total - PEST CONTROL OP/EXP</b>	<b>\$0</b>	<b>\$1,738</b>	<b>\$0</b>	<b>\$1,804</b>	<b>\$0</b>	<b>\$1,862</b>	<b>\$0</b>	<b>\$1,921</b>	<b>\$0</b>	<b>\$1,983</b>
<b>OPERATING INCOME</b>										
071313 Other Income	(\$800)	\$0	(\$824)	\$0	(\$849)	\$0	(\$874)	\$0	(\$900)	\$0
<b>Sub Total - PEST CONTROL OP/INC</b>	<b>(\$800)</b>	<b>\$0</b>	<b>(\$824)</b>	<b>\$0</b>	<b>(\$849)</b>	<b>\$0</b>	<b>(\$874)</b>	<b>\$0</b>	<b>(\$900)</b>	<b>\$0</b>
<b>Total - PEST CONTROL</b>	<b>(\$800)</b>	<b>\$1,738</b>	<b>(\$824)</b>	<b>\$1,804</b>	<b>(\$849)</b>	<b>\$1,862</b>	<b>(\$874)</b>	<b>\$1,921</b>	<b>(\$900)</b>	<b>\$1,983</b>
<b>PREVENTIVE SERVICE - OTHER</b>										
<b>OPERATING EXPENDITURE</b>										
071342 Analytical Expenses	\$0	\$500	\$0	\$518	\$0	\$534	\$0	\$551	\$0	\$569
<b>Sub Total - PREVENTIVE SRVS - OTHER OP/EXP</b>	<b>\$0</b>	<b>\$500</b>	<b>\$0</b>	<b>\$518</b>	<b>\$0</b>	<b>\$534</b>	<b>\$0</b>	<b>\$551</b>	<b>\$0</b>	<b>\$569</b>
<b>Total - PREVENTIVE SERVICES - OTHER</b>	<b>\$0</b>	<b>\$500</b>	<b>\$0</b>	<b>\$518</b>	<b>\$0</b>	<b>\$534</b>	<b>\$0</b>	<b>\$551</b>	<b>\$0</b>	<b>\$569</b>

Shire of Quairading

Forward Projections

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017		
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	
<b>OTHER HEALTH</b>											
<b>OPERATING EXPENDITURE</b>											
071382	Medical Centre	\$0	\$11,854	\$0	\$12,325	\$0	\$12,751	\$0	\$13,192	\$0	\$13,648
071392	Medical Pract Expenses	\$0	\$560,200	\$0	\$584,986	\$0	\$604,131	\$0	\$623,909	\$0	\$644,343
071402	Dental Surgery	\$0	\$4,452	\$0	\$4,649	\$0	\$4,845	\$0	\$5,049	\$0	\$5,263
071412	Donations - Other Health	\$0	\$2,000	\$0	\$2,070	\$0	\$2,136	\$0	\$2,205	\$0	\$2,275
071422	Medical Pract Vehicle Expenses	\$0	\$1,800	\$0	\$1,863	\$0	\$1,923	\$0	\$1,984	\$0	\$2,048
071432	FBT Liability	\$0	\$10,400	\$0	\$10,764	\$0	\$11,108	\$0	\$11,464	\$0	\$11,831
071452	Depreciation Furniture & Equipment	\$0	\$9,100	\$0	\$9,100	\$0	\$9,100	\$0	\$9,100	\$0	\$9,100
071462	Depreciation Land & Buildings	\$0	\$5,000	\$0	\$5,000	\$0	\$5,000	\$0	\$5,000	\$0	\$5,000
New	Administration Allocated	\$0	\$32,188	\$0	\$33,596	\$0	\$34,667	\$0	\$35,774	\$0	\$36,917
<b>Sub Total - OTHER HEALTH OP/EXP</b>		\$0	\$636,994	\$0	\$664,352	\$0	\$685,661	\$0	\$707,677	\$0	\$730,425
<b>OPERATING INCOME</b>											
071393	Medical Practice Income	(\$500,000)	\$0	(\$515,000)	\$0	(\$530,450)	\$0	(\$546,364)	\$0	(\$562,754)	\$0
	Rental - Dental Surgery	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - OTHER HEALTH OP/INC</b>		(\$500,000)	\$0	(\$515,000)	\$0	(\$530,450)	\$0	(\$546,364)	\$0	(\$562,754)	\$0
<b>Total - OTHER HEALTH</b>		(\$500,000)	\$636,994	(\$515,000)	\$664,352	(\$530,450)	\$685,661	(\$546,364)	\$707,677	(\$562,754)	\$730,425
<b>Total - HEALTH</b>		(\$501,478)	\$657,259	(\$516,522)	\$685,376	(\$532,018)	\$707,356	(\$547,979)	\$730,066	(\$564,418)	\$753,531
<b>CARE OF FAMILIES AND CHILDREN</b>											
<b>OPERATING EXPENDITURE</b>											
081601	Youth Coordinators Program	\$0	\$10,000	\$0	\$10,450	\$0	\$10,784	\$0	\$11,130	\$0	\$11,486
081602	Youth & Education	\$0	\$2,800	\$0	\$2,898	\$0	\$2,991	\$0	\$3,086	\$0	\$3,185
081605	Youth Volunteer Project	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
081612	RSL Youth Centre	\$0	\$5,577	\$0	\$5,785	\$0	\$5,983	\$0	\$6,187	\$0	\$6,399
081614	Childcare Centre	\$0	\$91,911	\$0	\$93,075	\$0	\$96,086	\$0	\$99,194	\$0	\$102,404
081642	Pre Primary Centre	\$0	\$750	\$0	\$776	\$0	\$801	\$0	\$827	\$0	\$853
081622	Depreciation Land & Buildings	\$0	\$780	\$0	\$780	\$0	\$780	\$0	\$780	\$0	\$780
<b>Sub Total - CARE OF FAMILIES AND CHILDREN OP/EXP</b>		\$0	\$111,818	\$0	\$113,765	\$0	\$117,424	\$0	\$121,204	\$0	\$125,106
<b>OPERATING INCOME</b>											
081603	Lease Rental	(\$2,450)	\$0	(\$2,524)	\$0	(\$2,599)	\$0	(\$2,677)	\$0	(\$2,757)	\$0
081615	Contributions & Reimbursements	(\$79,911)	\$0	(\$93,075)	\$0	(\$96,086)	\$0	(\$99,194)	\$0	(\$102,404)	\$0
081613	Youth Grant Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CARE OF FAMILIES AND CHILDREN OP/INC</b>		(\$82,361)	\$0	(\$95,598)	\$0	(\$98,685)	\$0	(\$101,871)	\$0	(\$105,161)	\$0
<b>Total - CARE OF FAMILIES AND CHILDREN</b>		(\$82,361)	\$111,818	(\$95,598)	\$113,765	(\$98,685)	\$117,424	(\$101,871)	\$121,204	(\$105,161)	\$125,106
<b>OTHER WELFARE</b>											
<b>OPERATING EXPENDITURE</b>											
081702	Retirement Village Operating Expenses	\$0	\$35,972	\$0	\$37,335	\$0	\$38,566	\$0	\$39,837	\$0	\$49,152
081712	Donations - Welfare	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
067199	Depreciation Expense F & E	\$0	\$80	\$0	\$80	\$0	\$80	\$0	\$80	\$0	\$80
	Depreciation Expense Land & Buildings	\$0	\$15,500	\$0	\$15,500	\$0	\$15,500	\$0	\$15,500	\$0	\$19,500
081772	Frail Aged General Expenses	\$0	\$1,745	\$0	\$1,819	\$0	\$1,877	\$0	\$1,937	\$0	\$1,999
081706	Community Transport Vehicle	\$0	\$9,120	\$0	\$9,439	\$0	\$9,741	\$0	\$10,053	\$0	\$10,375
081709	District Aged Care Plan	\$0	\$14,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
081782	Administration Allocation	\$0	\$20,119	\$0	\$20,999	\$0	\$21,669	\$0	\$22,361	\$0	\$23,075
<b>Sub Total - OTHER WELFARE OP/EXP</b>		\$0	\$97,036	\$0	\$85,172	\$0	\$87,432	\$0	\$89,768	\$0	\$104,180
<b>OPERATING INCOME</b>											
081704	Reimbursements - Tenants	(\$20,225)	\$0	(\$16,995)	\$0	(\$17,505)	\$0	(\$18,030)	\$0	(\$18,571)	\$0
081705	Rental Income	(\$25,650)	\$0	(\$26,420)	\$0	(\$27,212)	\$0	(\$28,028)	\$0	(\$28,869)	\$0
081773	Reimbursements	(\$17,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
081774	Community Transport Vehicle	(\$9,120)	\$0	(\$9,439)	\$0	(\$9,741)	\$0	(\$10,053)	\$0	(\$10,375)	\$0
<b>Sub Total - OTHER WELFARE OP/INC</b>		(\$71,995)	\$0	(\$52,854)	\$0	(\$54,458)	\$0	(\$56,111)	\$0	(\$57,815)	\$0
<b>Total - OTHER WELFARE</b>		(\$71,995)	\$97,036	(\$52,854)	\$85,172	(\$54,458)	\$87,432	(\$56,111)	\$89,768	(\$57,815)	\$104,180
<b>Total - EDUCATION &amp; WELFARE</b>		(\$154,356)	\$208,854	(\$148,452)	\$198,936	(\$153,143)	\$204,857	(\$157,983)	\$210,972	(\$162,976)	\$229,287
<b>STAFF HOUSING</b>											
<b>OPERATING EXPENDITURE</b>											
091902	Building Maintenance - Staff Housing	\$0	\$47,657	\$0	\$49,454	\$0	\$51,128	\$0	\$52,861	\$0	\$54,654
091912	Depreciation - Furniture & Equipment	\$0	\$690	\$0	\$690	\$0	\$690	\$0	\$690	\$0	\$690
091922	Depreciation - Land & Buildings	\$0	\$27,500	\$0	\$27,500	\$0	\$27,500	\$0	\$27,500	\$0	\$27,500
091932	Administration Allocated	\$0	\$8,049	\$0	\$8,401	\$0	\$8,669	\$0	\$8,946	\$0	\$9,232
<b>Sub Total - STAFF HOUSING OP/EXP</b>		\$0	\$83,896	\$0	\$86,045	\$0	\$87,987	\$0	\$89,997	\$0	\$92,075
<b>OPERATING INCOME</b>											
091903	Staff Housing Rentals	(\$19,344)	\$0	(\$19,924)	\$0	(\$20,522)	\$0	(\$21,138)	\$0	(\$21,772)	\$0
091913	Contributions - Utilities	(\$1,800)	\$0	(\$1,854)	\$0	(\$1,910)	\$0	(\$1,967)	\$0	(\$2,026)	\$0
<b>Sub Total - STAFF HOUSING OP/INC</b>		(\$21,144)	\$0	(\$21,778)	\$0	(\$22,432)	\$0	(\$23,105)	\$0	(\$23,798)	\$0
<b>Total - STAFF HOUSING</b>		(\$21,144)	\$83,896	(\$21,778)	\$86,045	(\$22,432)	\$87,987	(\$23,105)	\$89,997	(\$23,798)	\$92,075

Shire of Quairading

Forward Projections

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>HOUSING OTHER</b>										
<b>OPERATING EXPENDITURE</b>										
092002	\$0	\$12,425	\$0	\$12,881	\$0	\$13,293	\$0	\$13,718	\$0	\$14,157
092012	\$0	\$11,714	\$0	\$12,140	\$0	\$12,541	\$0	\$12,955	\$0	\$13,383
092072	\$0	\$11,845	\$0	\$12,326	\$0	\$12,737	\$0	\$13,161	\$0	\$13,600
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$4,015	\$0	\$4,168	\$0	\$4,312	\$0	\$4,461	\$0	\$4,615
092082	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
092112	\$0	\$1,550	\$0	\$1,550	\$0	\$1,550	\$0	\$1,550	\$0	\$1,550
092122	\$0	\$9,500	\$0	\$9,500	\$0	\$9,500	\$0	\$9,500	\$0	\$9,500
092132	\$0	\$8,049	\$0	\$8,401	\$0	\$8,669	\$0	\$8,946	\$0	\$9,232
<b>Sub Total - HOUSING OTHER OP/EXP</b>	<b>\$0</b>	<b>\$59,098</b>	<b>\$0</b>	<b>\$60,966</b>	<b>\$0</b>	<b>\$62,601</b>	<b>\$0</b>	<b>\$64,291</b>	<b>\$0</b>	<b>\$66,037</b>
<b>OPERATING INCOME</b>										
092003	(\$14,144)	\$0	(\$14,568)	\$0	(\$15,005)	\$0	(\$15,456)	\$0	(\$15,919)	\$0
092013	(\$1,800)	\$0	(\$1,854)	\$0	(\$1,910)	\$0	(\$1,967)	\$0	(\$2,026)	\$0
	(\$13,182)	\$0	(\$13,577)	\$0	(\$13,985)	\$0	(\$14,404)	\$0	(\$14,836)	\$0
<b>Sub Total - HOUSING OTHER OP/INC</b>	<b>(\$29,126)</b>	<b>\$0</b>	<b>(\$30,000)</b>	<b>\$0</b>	<b>(\$30,900)</b>	<b>\$0</b>	<b>(\$31,827)</b>	<b>\$0</b>	<b>(\$32,782)</b>	<b>\$0</b>
<b>Total - HOUSING OTHER</b>	<b>(\$29,126)</b>	<b>\$59,098</b>	<b>(\$30,000)</b>	<b>\$60,966</b>	<b>(\$30,900)</b>	<b>\$62,601</b>	<b>(\$31,827)</b>	<b>\$64,291</b>	<b>(\$32,782)</b>	<b>\$66,037</b>
<b>Total - HOUSING</b>	<b>(\$50,270)</b>	<b>\$142,994</b>	<b>(\$51,778)</b>	<b>\$147,011</b>	<b>(\$53,331)</b>	<b>\$150,589</b>	<b>(\$54,931)</b>	<b>\$154,288</b>	<b>(\$56,579)</b>	<b>\$158,112</b>
<b>SANITATION - HOUSEHOLD REFUSE</b>										
<b>OPERATING EXPENDITURE</b>										
102202	\$0	\$45,727	\$0	\$47,327	\$0	\$48,842	\$0	\$50,405	\$0	\$52,018
102212	\$0	\$20,000	\$0	\$20,700	\$0	\$21,362	\$0	\$22,046	\$0	\$22,751
102222	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
102232	\$0	\$5,027	\$0	\$5,247	\$0	\$5,414	\$0	\$5,587	\$0	\$5,766
102242	\$0	\$5,640	\$0	\$5,837	\$0	\$6,024	\$0	\$6,217	\$0	\$6,416
102244	\$0	\$4,547	\$0	\$4,736	\$0	\$4,888	\$0	\$5,044	\$0	\$5,205
102272	\$0	\$9,800	\$0	\$9,800	\$0	\$9,800	\$0	\$9,800	\$0	\$9,800
102252	\$0	\$270,469	\$0	\$282,267	\$0	\$291,328	\$0	\$300,680	\$0	\$310,333
102274	\$0	\$24,500	\$0	\$24,500	\$0	\$24,500	\$0	\$24,500	\$0	\$24,500
102282	\$0	\$8,600	\$0	\$8,600	\$0	\$8,600	\$0	\$8,600	\$0	\$8,600
<b>Sub Total - SANITATION HOUSEHOLD REFUSE OP/EXP</b>	<b>\$0</b>	<b>\$394,310</b>	<b>\$0</b>	<b>\$409,014</b>	<b>\$0</b>	<b>\$420,758</b>	<b>\$0</b>	<b>\$432,879</b>	<b>\$0</b>	<b>\$445,389</b>
<b>OPERATING INCOME</b>										
102203	(\$84,400)	\$0	(\$86,932)	\$0	(\$89,540)	\$0	(\$92,226)	\$0	(\$94,993)	\$0
102213	(\$1,696)	\$0	(\$1,747)	\$0	(\$1,799)	\$0	(\$1,853)	\$0	(\$1,909)	\$0
102243	(\$6,800)	\$0	(\$5,717)	\$0	(\$5,888)	\$0	(\$6,065)	\$0	(\$6,247)	\$0
102263	(\$113,250)	\$0	(\$116,648)	\$0	(\$120,147)	\$0	(\$123,751)	\$0	(\$127,464)	\$0
102265	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - SANITATION H/HOLD REFUSE OP/INC</b>	<b>(\$206,146)</b>	<b>\$0</b>	<b>(\$211,043)</b>	<b>\$0</b>	<b>(\$217,374)</b>	<b>\$0</b>	<b>(\$223,895)</b>	<b>\$0</b>	<b>(\$230,612)</b>	<b>\$0</b>
<b>Total - SANITATION HOUSEHOLD REFUSE</b>	<b>(\$206,146)</b>	<b>\$394,310</b>	<b>(\$211,043)</b>	<b>\$409,014</b>	<b>(\$217,374)</b>	<b>\$420,758</b>	<b>(\$223,895)</b>	<b>\$432,879</b>	<b>(\$230,612)</b>	<b>\$445,389</b>
<b>SANITATION OTHER</b>										
<b>OPERATING EXPENDITURE</b>										
102302	\$0	\$17,789	\$0	\$18,550	\$0	\$19,181	\$0	\$19,834	\$0	\$20,511
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - SANITATION OTHER OP/EXP</b>	<b>\$0</b>	<b>\$17,789</b>	<b>\$0</b>	<b>\$18,550</b>	<b>\$0</b>	<b>\$19,181</b>	<b>\$0</b>	<b>\$19,834</b>	<b>\$0</b>	<b>\$20,511</b>
<b>OPERATING INCOME</b>										
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - SANITATION OTHER OP/INC</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - SANITATION OTHER</b>	<b>\$0</b>	<b>\$17,789</b>	<b>\$0</b>	<b>\$18,550</b>	<b>\$0</b>	<b>\$19,181</b>	<b>\$0</b>	<b>\$19,834</b>	<b>\$0</b>	<b>\$20,511</b>
<b>PROTECTION OF THE ENVIRONMENT</b>										
<b>OPERATING EXPENDITURE</b>										
102462	\$0	\$133,914	\$0	\$139,940	\$0	\$144,418	\$0	\$149,040	\$0	\$153,809
102472	\$0	\$11,846	\$0	\$12,595	\$0	\$12,998	\$0	\$13,414	\$0	\$13,843
102482	\$0	\$3,884	\$0	\$4,078	\$0	\$4,282	\$0	\$4,496	\$0	\$4,721
102492	\$0	\$8,500	\$0	\$8,798	\$0	\$9,079	\$0	\$9,370	\$0	\$9,669
102502	\$0	\$10,000	\$0	\$10,350	\$0	\$10,681	\$0	\$11,023	\$0	\$11,376
102504	\$0	\$3,955	\$0	\$4,093	\$0	\$4,224	\$0	\$4,360	\$0	\$4,499
102505	\$0	\$12,500	\$0	\$12,938	\$0	\$13,352	\$0	\$13,779	\$0	\$14,220
102509	\$0	\$124,297	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
102511	\$0	\$75,000	\$0	\$77,625	\$0	\$80,109	\$0	\$82,672	\$0	\$85,318
102512	\$0	\$5,027	\$0	\$5,247	\$0	\$5,414	\$0	\$5,587	\$0	\$5,766
102523	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
102532	\$0	\$1,500	\$0	\$1,553	\$0	\$1,602	\$0	\$1,653	\$0	\$1,706
102542	\$0	\$6,400	\$0	\$6,400	\$0	\$6,400	\$0	\$6,400	\$0	\$6,400
102552	\$0	\$7,500	\$0	\$7,500	\$0	\$7,500	\$0	\$7,500	\$0	\$7,500
<b>Sub Total - PROTECTION OF THE ENVIRONMENT OP/EXP</b>	<b>\$0</b>	<b>\$404,323</b>	<b>\$0</b>	<b>\$291,116</b>	<b>\$0</b>	<b>\$300,060</b>	<b>\$0</b>	<b>\$309,293</b>	<b>\$0</b>	<b>\$318,827</b>

Shire of Quairading

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Forward Projections

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017		
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	
<b>OPERATING INCOME</b>											
102463	Reimbursements	(\$141,330)	\$0	(\$114,221)	\$0	(\$117,647)	\$0	(\$121,177)	\$0	(\$124,812)	\$0
102501	NRM Small Communities Grants	(\$12,500)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
102503	Fox Baiting Project	(\$2,500)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
102566	Caring for Country - QDG Nature Reserve	(\$11,350)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
102483	Contributions/Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - PROTECTION OF THE ENVIRONMENT OP/INC</b>		<b>(\$167,680)</b>	<b>\$0</b>	<b>(\$114,221)</b>	<b>\$0</b>	<b>(\$117,647)</b>	<b>\$0</b>	<b>(\$121,177)</b>	<b>\$0</b>	<b>(\$124,812)</b>	<b>\$0</b>
<b>Total - PROTECTION OF THE ENVIRONMENT</b>		<b>(\$167,680)</b>	<b>\$404,323</b>	<b>(\$114,221)</b>	<b>\$291,116</b>	<b>(\$117,647)</b>	<b>\$300,060</b>	<b>(\$121,177)</b>	<b>\$309,293</b>	<b>(\$124,812)</b>	<b>\$318,827</b>
<b>TOWN PLANNING &amp; REGIONAL DEVELOPMENT</b>											
<b>OPERATING EXPENDITURE</b>											
102602	Town Planning Scheme No 2 Costs	\$0	\$40,000	\$0	\$41,400	\$0	\$42,725	\$0	\$44,092	\$0	\$45,503
102606	Contribution to Development Earthworks	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
102622	Administration allocated	\$0	\$49,296	\$0	\$51,452	\$0	\$53,093	\$0	\$54,788	\$0	\$56,539
106199	Depreciation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - TOWN PLAN &amp; REG DEV OP/EXP</b>		<b>\$0</b>	<b>\$189,296</b>	<b>\$0</b>	<b>\$92,852</b>	<b>\$0</b>	<b>\$95,818</b>	<b>\$0</b>	<b>\$98,880</b>	<b>\$0</b>	<b>\$102,042</b>
<b>OPERATING INCOME</b>											
1102603	Town Planning Fees	(\$5,000)	\$0	(\$5,150)	\$0	(\$5,305)	\$0	(\$5,464)	\$0	(\$5,628)	\$0
<b>Sub Total - TOWN PLAN &amp; REG DEV OP/INC</b>		<b>(\$5,000)</b>	<b>\$0</b>	<b>(\$5,150)</b>	<b>\$0</b>	<b>(\$5,305)</b>	<b>\$0</b>	<b>(\$5,464)</b>	<b>\$0</b>	<b>(\$5,628)</b>	<b>\$0</b>
<b>Total - TOWN PLANNING &amp; REGIONAL DEVELOPMENT</b>		<b>(\$5,000)</b>	<b>\$189,296</b>	<b>(\$5,150)</b>	<b>\$92,852</b>	<b>(\$5,305)</b>	<b>\$95,818</b>	<b>(\$5,464)</b>	<b>\$98,880</b>	<b>(\$5,628)</b>	<b>\$102,042</b>
<b>OTHER COMMUNITY AMENITIES</b>											
<b>OPERATING EXPENDITURE</b>											
102692	Cemetery	\$0	\$9,008	\$0	\$9,386	\$0	\$9,686	\$0	\$9,996	\$0	\$10,316
102702	Public Conveniences	\$0	\$28,124	\$0	\$29,301	\$0	\$30,243	\$0	\$31,216	\$0	\$32,220
102712	Other - Community Bus	\$0	\$7,500	\$0	\$7,763	\$0	\$8,011	\$0	\$8,267	\$0	\$8,532
102732	Administration Allocated	\$0	\$8,049	\$0	\$8,401	\$0	\$8,669	\$0	\$8,946	\$0	\$9,232
102742	Depreciation - Infrastructure Assets	\$0	\$1,500	\$0	\$1,500	\$0	\$1,500	\$0	\$1,500	\$0	\$1,500
102752	Depreciation - Plant & Equipment	\$0	\$9,600	\$0	\$9,600	\$0	\$9,600	\$0	\$9,600	\$0	\$9,600
102762	Depreciation - Furniture & Equipment	\$0	\$850	\$0	\$850	\$0	\$850	\$0	\$850	\$0	\$850
109199	Depreciation Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - OTHER COMMUNITY AMENITIES OP/EXP</b>		<b>\$0</b>	<b>\$64,631</b>	<b>\$0</b>	<b>\$66,800</b>	<b>\$0</b>	<b>\$68,559</b>	<b>\$0</b>	<b>\$70,375</b>	<b>\$0</b>	<b>\$72,249</b>
<b>OPERATING INCOME</b>											
102693	Charges - Cemetery	(\$6,500)	\$0	(\$6,695)	\$0	(\$6,896)	\$0	(\$7,103)	\$0	(\$7,316)	\$0
102713	Charges - Community Bus	(\$8,900)	\$0	(\$9,167)	\$0	(\$9,442)	\$0	(\$9,725)	\$0	(\$10,017)	\$0
102717	Community Facilities grant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - OTHER COMMUNITY AMENITIES OP/INC</b>		<b>(\$15,400)</b>	<b>\$0</b>	<b>(\$15,862)</b>	<b>\$0</b>	<b>(\$16,338)</b>	<b>\$0</b>	<b>(\$16,828)</b>	<b>\$0</b>	<b>(\$17,333)</b>	<b>\$0</b>
<b>Total - OTHER COMMUNITY AMENITIES</b>		<b>(\$15,400)</b>	<b>\$64,631</b>	<b>(\$15,862)</b>	<b>\$66,800</b>	<b>(\$16,338)</b>	<b>\$68,559</b>	<b>(\$16,828)</b>	<b>\$70,375</b>	<b>(\$17,333)</b>	<b>\$72,249</b>
<b>Total - COMMUNITY AMENITIES</b>		<b>(\$394,226)</b>	<b>\$1,070,349</b>	<b>(\$346,275)</b>	<b>\$878,332</b>	<b>(\$356,664)</b>	<b>\$904,376</b>	<b>(\$367,364)</b>	<b>\$931,262</b>	<b>(\$378,384)</b>	<b>\$959,018</b>
<b>PUBLIC HALL &amp; CIVIC CENTRES</b>											
<b>OPERATING EXPENDITURE</b>											
112902	Quairading Hall	\$0	\$36,662	\$0	\$38,218	\$0	\$39,546	\$0	\$40,921	\$0	\$42,347
112942	Pantapin Town Hall	\$0	\$1,175	\$0	\$1,226	\$0	\$1,278	\$0	\$1,333	\$0	\$1,389
112912	Depreciation Furniture & Equipment	\$0	\$1,100	\$0	\$1,100	\$0	\$1,100	\$0	\$1,100	\$0	\$1,100
112922	Depreciation Land & Buildings	\$0	\$14,500	\$0	\$14,500	\$0	\$14,500	\$0	\$14,500	\$0	\$14,500
112932	Administration Allocated	\$0	\$14,084	\$0	\$14,700	\$0	\$15,169	\$0	\$15,653	\$0	\$16,153
<b>Sub Total - PUBLIC HALLS &amp; CIVIC CENTRES OP/EXP</b>		<b>\$0</b>	<b>\$67,521</b>	<b>\$0</b>	<b>\$69,744</b>	<b>\$0</b>	<b>\$71,593</b>	<b>\$0</b>	<b>\$73,507</b>	<b>\$0</b>	<b>\$75,489</b>
<b>OPERATING INCOME</b>											
112903	Hall Hire - Charges	(\$9,500)	\$0	(\$9,785)	\$0	(\$10,079)	\$0	(\$10,381)	\$0	(\$10,692)	\$0
112906	Grants/Contributions Town Hall project	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - PUBLIC HALLS &amp; CIVIC CENTRES OP/INC</b>		<b>(\$9,500)</b>	<b>\$0</b>	<b>(\$9,785)</b>	<b>\$0</b>	<b>(\$10,079)</b>	<b>\$0</b>	<b>(\$10,381)</b>	<b>\$0</b>	<b>(\$10,692)</b>	<b>\$0</b>
<b>Total - PUBLIC HALL &amp; CIVIC CENTRES</b>		<b>(\$9,500)</b>	<b>\$67,521</b>	<b>(\$9,785)</b>	<b>\$69,744</b>	<b>(\$10,079)</b>	<b>\$71,593</b>	<b>(\$10,381)</b>	<b>\$73,507</b>	<b>(\$10,692)</b>	<b>\$75,489</b>

Shire of Quairading

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Forward Projections

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>OTHER RECREATION &amp; SPORT</b>										
<b>OPERATING EXPENDITURE</b>										
113152	\$0	\$16,762	\$0	\$15,397	\$0	\$13,797	\$0	\$13,725	\$0	\$13,671
113162	\$0	\$104,828	\$0	\$109,399	\$0	\$112,903	\$0	\$118,519	\$0	\$120,250
113172	\$0	\$53,043	\$0	\$55,255	\$0	\$57,023	\$0	\$58,848	\$0	\$60,731
113182	\$0	\$7,350	\$0	\$7,661	\$0	\$7,974	\$0	\$8,301	\$0	\$8,642
113192	\$0	\$26,551	\$0	\$27,713	\$0	\$28,702	\$0	\$29,728	\$0	\$30,791
000000	\$0	\$7,210	\$0	\$7,497	\$0	\$7,774	\$0	\$8,063	\$0	\$8,362
000000	\$0	\$5,100	\$0	\$5,309	\$0	\$5,501	\$0	\$5,701	\$0	\$5,908
000000	\$0	\$1,350	\$0	\$1,408	\$0	\$1,466	\$0	\$1,527	\$0	\$1,590
113202	\$0	\$6,995	\$0	\$6,867	\$0	\$7,089	\$0	\$7,318	\$0	\$7,554
113212	\$0	\$20,000	\$0	\$20,000	\$0	\$20,000	\$0	\$20,000	\$0	\$20,000
113200	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
113222	\$0	\$85	\$0	\$85	\$0	\$85	\$0	\$85	\$0	\$85
113232	\$0	\$1,400	\$0	\$1,400	\$0	\$1,400	\$0	\$1,400	\$0	\$1,400
113242	\$0	\$51,000	\$0	\$51,000	\$0	\$51,000	\$0	\$51,000	\$0	\$51,000
113252	\$0	\$10,300	\$0	\$10,300	\$0	\$10,300	\$0	\$10,300	\$0	\$10,300
113262	\$0	\$23,141	\$0	\$24,153	\$0	\$24,924	\$0	\$25,719	\$0	\$26,541
<b>Sub Total - OTHER RECREATION &amp; SPORT OP/EXP</b>	<b>\$0</b>	<b>\$365,115</b>	<b>\$0</b>	<b>\$343,443</b>	<b>\$0</b>	<b>\$349,938</b>	<b>\$0</b>	<b>\$360,232</b>	<b>\$0</b>	<b>\$366,826</b>
<b>OPERATING INCOME</b>										
113153	(\$16,603)	\$0	(\$15,337)	\$0	(\$13,777)	\$0	(\$13,725)	\$0	(\$13,671)	\$0
113163	(\$5,330)	\$0	(\$5,490)	\$0	(\$5,655)	\$0	(\$5,824)	\$0	(\$5,999)	\$0
113173	(\$6,450)	\$0	(\$6,283)	\$0	(\$6,471)	\$0	(\$6,666)	\$0	(\$6,866)	\$0
113183	(\$10,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
113193	(\$5,200)	\$0	(\$5,356)	\$0	(\$5,517)	\$0	(\$5,682)	\$0	(\$5,853)	\$0
113203	(\$25,000)	\$0	\$0	\$0	(\$75,000)	\$0	\$0	\$0	\$0	\$0
113205	(\$27,030)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - OTHER RECREATION &amp; SPORT OP/INC</b>	<b>(\$95,613)</b>	<b>\$0</b>	<b>(\$32,466)</b>	<b>\$0</b>	<b>(\$106,420)</b>	<b>\$0</b>	<b>(\$31,897)</b>	<b>\$0</b>	<b>(\$32,388)</b>	<b>\$0</b>
<b>Total - OTHER RECREATION &amp; SPORT</b>	<b>(\$95,613)</b>	<b>\$365,115</b>	<b>(\$32,466)</b>	<b>\$343,443</b>	<b>(\$106,420)</b>	<b>\$349,938</b>	<b>(\$31,897)</b>	<b>\$360,232</b>	<b>(\$32,388)</b>	<b>\$366,826</b>
<b>SWIMMING POOL</b>										
<b>OPERATING EXPENDITURE</b>										
113002	\$0	\$66,750	\$0	\$69,086	\$0	\$71,297	\$0	\$73,579	\$0	\$75,933
113022	\$0	\$57,007	\$0	\$59,315	\$0	\$61,288	\$0	\$63,329	\$0	\$65,439
113042	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
113072	\$0	\$3,600	\$0	\$3,600	\$0	\$3,600	\$0	\$3,600	\$0	\$3,600
113082	\$0	\$25,147	\$0	\$26,247	\$0	\$27,084	\$0	\$27,949	\$0	\$28,842
New	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$22,825	\$0	\$22,092
113052	\$0	\$1,250	\$0	\$1,250	\$0	\$1,250	\$0	\$1,250	\$0	\$1,250
<b>Sub Total - SWIMMING POOL OP/EXP</b>	<b>\$0</b>	<b>\$153,754</b>	<b>\$0</b>	<b>\$159,498</b>	<b>\$0</b>	<b>\$164,520</b>	<b>\$0</b>	<b>\$192,531</b>	<b>\$0</b>	<b>\$197,156</b>
<b>OPERATING INCOME</b>										
113003	(\$3,000)	\$0	(\$3,000)	\$0	(\$3,000)	\$0	(\$3,000)	\$0	(\$3,000)	\$0
113023	(\$7,900)	\$0	(\$8,137)	\$0	(\$8,381)	\$0	(\$8,633)	\$0	(\$8,892)	\$0
113013	(\$2,100)	\$0	(\$2,163)	\$0	(\$2,228)	\$0	(\$2,295)	\$0	(\$2,364)	\$0
112277	(\$7,500)	\$0	\$0	\$0	(\$1,000,000)	\$0	\$0	\$0	\$0	\$0
New	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - SWIMMING POOL OP/INC</b>	<b>(\$20,500)</b>	<b>\$0</b>	<b>(\$13,300)</b>	<b>\$0</b>	<b>(\$1,013,609)</b>	<b>\$0</b>	<b>(\$13,927)</b>	<b>\$0</b>	<b>(\$14,255)</b>	<b>\$0</b>
<b>Total - SWIMMING POOL</b>	<b>(\$20,500)</b>	<b>\$153,754</b>	<b>(\$13,300)</b>	<b>\$159,498</b>	<b>(\$1,013,609)</b>	<b>\$164,520</b>	<b>(\$13,927)</b>	<b>\$192,531</b>	<b>(\$14,255)</b>	<b>\$197,156</b>
<b>LIBRARIES</b>										
<b>OPERATING EXPENDITURE</b>										
113352	\$0	\$600	\$0	\$621	\$0	\$641	\$0	\$661	\$0	\$683
113362	\$0	\$1,400	\$0	\$1,449	\$0	\$1,495	\$0	\$1,543	\$0	\$1,593
113372	\$0	\$21,875	\$0	\$22,641	\$0	\$23,365	\$0	\$24,113	\$0	\$24,884
113392	\$0	\$2,016	\$0	\$2,104	\$0	\$2,171	\$0	\$2,241	\$0	\$2,312
<b>Sub Total - LIBRARIES OP/EXP</b>	<b>\$0</b>	<b>\$25,891</b>	<b>\$0</b>	<b>\$26,815</b>	<b>\$0</b>	<b>\$27,673</b>	<b>\$0</b>	<b>\$28,558</b>	<b>\$0</b>	<b>\$29,472</b>
<b>OPERATING INCOME</b>										
113353	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - LIBRARIES OP/INC</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - LIBRARIES</b>	<b>\$0</b>	<b>\$25,891</b>	<b>\$0</b>	<b>\$26,815</b>	<b>\$0</b>	<b>\$27,673</b>	<b>\$0</b>	<b>\$28,558</b>	<b>\$0</b>	<b>\$29,472</b>
<b>OTHER CULTURE</b>										
<b>OPERATING EXPENDITURE</b>										
113452	\$0	\$11,700	\$0	\$12,136	\$0	\$12,539	\$0	\$12,956	\$0	\$13,387
113462	\$0	\$10,400	\$0	\$414	\$0	\$427	\$0	\$441	\$0	\$455
113482	\$0	\$105	\$0	\$105	\$0	\$105	\$0	\$105	\$0	\$105
<b>Sub Total - OTHER CULTURE OP/EXP</b>	<b>\$0</b>	<b>\$22,205</b>	<b>\$0</b>	<b>\$12,655</b>	<b>\$0</b>	<b>\$13,071</b>	<b>\$0</b>	<b>\$13,502</b>	<b>\$0</b>	<b>\$13,947</b>



Shire of Quairading

Details By function Under The Following Programme Titles  
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Forward Projections

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017		
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	
<b>OPERATING INCOME</b>											
118222	History Book Sales	(\$450)	\$0	(\$450)	\$0	(\$450)	\$0	(\$450)	\$0	(\$450)	\$0
New	Government Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - OTHER CULTURE OP/INC</b>	<b>(\$450)</b>	<b>\$0</b>	<b>(\$450)</b>	<b>\$0</b>	<b>(\$450)</b>	<b>\$0</b>	<b>(\$450)</b>	<b>\$0</b>	<b>(\$450)</b>	<b>\$0</b>
	<b>Total - OTHER CULTURE</b>	<b>(\$450)</b>	<b>\$22,205</b>	<b>(\$450)</b>	<b>\$12,655</b>	<b>(\$450)</b>	<b>\$13,071</b>	<b>(\$450)</b>	<b>\$13,502</b>	<b>(\$450)</b>	<b>\$13,947</b>
	<b>Total - RECREATION AND CULTURE</b>	<b>(\$126,063)</b>	<b>\$634,486</b>	<b>(\$56,001)</b>	<b>\$612,155</b>	<b>(\$1,130,557)</b>	<b>\$626,794</b>	<b>(\$56,655)</b>	<b>\$668,331</b>	<b>(\$57,786)</b>	<b>\$682,890</b>
<b>STREETS,ROADS, BRIDGES, DEPOTS - MAINTENANCE</b>											
<b>OPERATING EXPENDITURE</b>											
123652	Street Cleaning	\$0	\$18,949	\$0	\$19,737	\$0	\$20,368	\$0	\$21,020	\$0	\$21,693
123662	Street Trees	\$0	\$22,199	\$0	\$23,100	\$0	\$23,840	\$0	\$24,603	\$0	\$25,390
123672	Insurance - Goods in Transit	\$0	\$260	\$0	\$273	\$0	\$287	\$0	\$301	\$0	\$316
123682	Administration allocated	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
000000	Lighting Of Streets	\$0	\$23,000	\$0	\$24,150	\$0	\$25,358	\$0	\$26,625	\$0	\$27,957
123692	Road Maintenance General	\$0	\$428,979	\$0	\$446,483	\$0	\$460,771	\$0	\$475,515	\$0	\$490,732
123702	RoMan Road Asset Data Pick up	\$0	\$10,000	\$0	\$10,350	\$0	\$10,681	\$0	\$11,023	\$0	\$11,376
123722	Traffic Signs & control	\$0	\$8,619	\$0	\$8,941	\$0	\$9,228	\$0	\$9,523	\$0	\$9,828
123732	Depot Maintenance	\$0	\$16,645	\$0	\$17,370	\$0	\$18,016	\$0	\$18,688	\$0	\$19,386
123932	Grain Freight Costing Study	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	Interest on Loan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,889	\$0	\$14,433
123742	Depreciation Land & Buildings	\$0	\$950	\$0	\$950	\$0	\$950	\$0	\$950	\$0	\$950
123772	Depreciation - Plant & Equipment	\$0	\$2,500	\$0	\$2,500	\$0	\$2,500	\$0	\$2,500	\$0	\$2,500
126199	Depreciation Infrastructure	\$0	\$1,265,000	\$0	\$1,265,000	\$0	\$1,265,000	\$0	\$1,265,000	\$0	\$1,265,000
	<b>Sub Total - MTCE STREETS ROADS DEPOTS OP/EXP</b>	<b>\$0</b>	<b>\$1,802,101</b>	<b>\$0</b>	<b>\$1,818,854</b>	<b>\$0</b>	<b>\$1,836,997</b>	<b>\$0</b>	<b>\$1,870,637</b>	<b>\$0</b>	<b>\$1,889,559</b>
<b>OPERATING INCOME</b>											
113653	MRWA Direct Grant	(\$93,566)	\$0	(\$93,566)	\$0	(\$93,566)	\$0	(\$93,566)	\$0	(\$93,566)	\$0
113663	Road To Recovery Grants	(\$269,045)	\$0	(\$269,045)	\$0	(\$269,045)	\$0	(\$269,045)	\$0	(\$269,045)	\$0
New	MRWA Regional Rod Group Grants	(\$240,467)	\$0	(\$288,000)	\$0	(\$288,000)	\$0	(\$293,666)	\$0	(\$267,850)	\$0
New	WALGGC Special Projects Grant	(\$45,000)	\$0	\$0	\$0	(\$300,000)	\$0	\$0	\$0	\$0	\$0
New	Grain Freight Funding	(\$1,557,274)	\$0	(\$2,714,726)	\$0	(\$722,000)	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - MTCE STREETS ROADS DEPOTS OP/INC</b>	<b>(\$2,205,352)</b>	<b>\$0</b>	<b>(\$3,365,337)</b>	<b>\$0</b>	<b>(\$1,672,611)</b>	<b>\$0</b>	<b>(\$656,277)</b>	<b>\$0</b>	<b>(\$630,461)</b>	<b>\$0</b>
	<b>Total - MTCE STREETS ROADS DEPOTS</b>	<b>(\$2,205,352)</b>	<b>\$1,802,101</b>	<b>(\$3,365,337)</b>	<b>\$1,818,854</b>	<b>(\$1,672,611)</b>	<b>\$1,836,997</b>	<b>(\$656,277)</b>	<b>\$1,870,637</b>	<b>(\$630,461)</b>	<b>\$1,889,559</b>
<b>TRAFFIC CONTROL</b>											
<b>OPERATING EXPENDITURE</b>											
123902	Insurances	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
123912	Traffic Control	\$0	\$2,000	\$0	\$2,070	\$0	\$2,136	\$0	\$2,205	\$0	\$2,275
123922	Administration Allocated	\$0	\$63,399	\$0	\$66,172	\$0	\$68,283	\$0	\$70,463	\$0	\$72,714
<b>AERODROMES</b>											
123852	Airstrip Maintenance	\$0	\$7,311	\$0	\$7,596	\$0	\$7,842	\$0	\$8,096	\$0	\$8,358
129199	Depreciation Land & Buildings	\$0	\$500	\$0	\$500	\$0	\$500	\$0	\$500	\$0	\$500
	<b>Sub Total - TRAFFIC CONTROL OP/EXP</b>	<b>\$0</b>	<b>\$73,210</b>	<b>\$0</b>	<b>\$76,338</b>	<b>\$0</b>	<b>\$78,761</b>	<b>\$0</b>	<b>\$81,263</b>	<b>\$0</b>	<b>\$83,847</b>
<b>OPERATING INCOME</b>											
123913	Commissions	(\$26,500)	\$0	(\$27,295)	\$0	(\$28,114)	\$0	(\$28,957)	\$0	(\$29,826)	\$0
<b>AERODROMES</b>											
123853	Contributions & Donations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - TRAFFIC CONTROL OP/INC</b>	<b>(\$26,500)</b>	<b>\$0</b>	<b>(\$27,295)</b>	<b>\$0</b>	<b>(\$28,114)</b>	<b>\$0</b>	<b>(\$28,957)</b>	<b>\$0</b>	<b>(\$29,826)</b>	<b>\$0</b>
	<b>Total - TRAFFIC CONTROL</b>	<b>(\$26,500)</b>	<b>\$73,210</b>	<b>(\$27,295)</b>	<b>\$76,338</b>	<b>(\$28,114)</b>	<b>\$78,761</b>	<b>(\$28,957)</b>	<b>\$81,263</b>	<b>(\$29,826)</b>	<b>\$83,847</b>
	<b>Total - TRANSPORT</b>	<b>(\$2,231,852)</b>	<b>\$1,875,311</b>	<b>(\$3,392,632)</b>	<b>\$1,895,192</b>	<b>(\$1,700,725)</b>	<b>\$1,915,758</b>	<b>(\$685,234)</b>	<b>\$1,951,900</b>	<b>(\$660,287)</b>	<b>\$1,973,406</b>
<b>RURAL SERVICES</b>											
<b>OPERATING EXPENDITURE</b>											
134102	Pest Plants/Animals	\$0	\$20,449	\$0	\$21,289	\$0	\$21,970	\$0	\$22,674	\$0	\$23,399
134112	Administration Allocation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
134302	Community Cropping Lease Expenses	\$0	\$8,716	\$0	\$9,021	\$0	\$9,310	\$0	\$9,608	\$0	\$9,915
	<b>Sub Total - RURAL SERVICES OP/EXP</b>	<b>\$0</b>	<b>\$29,165</b>	<b>\$0</b>	<b>\$30,310</b>	<b>\$0</b>	<b>\$31,280</b>	<b>\$0</b>	<b>\$32,281</b>	<b>\$0</b>	<b>\$33,314</b>
<b>OPERATING INCOME</b>											
	<b>Sub Total - RURAL SERVICES OP/INC</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total - RURAL SERVICES</b>	<b>\$0</b>	<b>\$29,165</b>	<b>\$0</b>	<b>\$30,310</b>	<b>\$0</b>	<b>\$31,280</b>	<b>\$0</b>	<b>\$32,281</b>	<b>\$0</b>	<b>\$33,314</b>

Shire of Quairading

Forward Projections

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017		
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	
<b>TOURISM AND AREA PROMOTION</b>											
<b>OPERATING EXPENDITURE</b>											
134820	Caravan Park	\$0	\$34,475	\$0	\$43,110	\$0	\$55,205	\$0	\$72,587	\$0	\$81,926
	Barracks	\$0	\$6,035	\$0	\$6,288	\$0	\$6,498	\$0	\$6,716	\$0	\$6,941
	Cabin - B44	\$0	\$10,216	\$0	\$10,639	\$0	\$10,994	\$0	\$11,360	\$0	\$11,739
	Railway Station	\$0	\$4,222	\$0	\$4,390	\$0	\$4,539	\$0	\$4,692	\$0	\$4,850
	Townscape	\$0	\$9,000	\$0	\$9,315	\$0	\$9,613	\$0	\$9,921	\$0	\$10,238
134202	Subscriptions	\$0	\$2,500	\$0	\$2,588	\$0	\$2,670	\$0	\$2,756	\$0	\$2,844
134205	Caravan Park Consultant	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
134212	Depreciation Furniture & Equipment	\$0	\$110	\$0	\$110	\$0	\$110	\$0	\$110	\$0	\$110
134222	Depreciation Land & Buildings	\$0	\$3,600	\$0	\$7,200	\$0	\$12,500	\$0	\$20,300	\$0	\$23,800
134232	Depreciation Infrastructure	\$0	\$8,500	\$0	\$8,500	\$0	\$8,500	\$0	\$8,500	\$0	\$8,500
134242	Administration allocated	\$0	\$14,084	\$0	\$14,700	\$0	\$15,169	\$0	\$15,653	\$0	\$16,153
	<b>Sub Total - TOURISM &amp; AREA PROMOTION OP/EXP</b>	\$0	\$112,742	\$0	\$106,840	\$0	\$125,797	\$0	\$152,594	\$0	\$167,102
<b>OPERATING INCOME</b>											
134183	Accommodation Caravan Park	(\$12,000)	\$0	(\$12,360)	\$0	(\$12,731)	\$0	(\$13,113)	\$0	(\$13,506)	\$0
134185	Accommodation Caravan Park GST Free	(\$4,900)	\$0	(\$5,047)	\$0	(\$5,198)	\$0	(\$5,354)	\$0	(\$5,515)	\$0
134187	Accommodation Barracks	(\$1,500)	\$0	(\$1,545)	\$0	(\$1,591)	\$0	(\$1,639)	\$0	(\$1,688)	\$0
134189	Accommodation Cabin	(\$5,800)	\$0	(\$5,974)	\$0	(\$6,153)	\$0	(\$6,338)	\$0	(\$6,528)	\$0
New	CLGF Regional	\$0	\$0	\$0	\$0	(\$600,000)	\$0	(\$350,000)	\$0	\$0	\$0
134193	Reimbursements QTT & TC	(\$2,000)	\$0	(\$2,060)	\$0	(\$2,122)	\$0	(\$2,185)	\$0	(\$2,251)	\$0
	<b>Sub Total - TOURISM &amp; AREA PROMOTION OP/INC</b>	(\$26,200)	\$0	(\$26,986)	\$0	(\$627,796)	\$0	(\$378,629)	\$0	(\$29,488)	\$0
	<b>Total - TOURISM &amp; AREA PROMOTION</b>	(\$26,200)	\$112,742	(\$26,986)	\$106,840	(\$627,796)	\$125,797	(\$378,629)	\$152,594	(\$29,488)	\$167,102
<b>BUILDING CONTROL</b>											
<b>OPERATING EXPENDITURE</b>											
134352	Group / Regional Scheme - York	\$0	\$16,500	\$0	\$17,078	\$0	\$17,624	\$0	\$18,188	\$0	\$18,770
134362	Control Expenses Other	\$0	\$6,000	\$0	\$6,210	\$0	\$6,409	\$0	\$6,614	\$0	\$6,825
134372	BCITF Levy	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
134382	Administration allocated	\$0	\$7,044	\$0	\$7,352	\$0	\$7,587	\$0	\$7,829	\$0	\$8,079
133199	Depreciation Expense	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - BUILDING CONTROL OP/EXP</b>	\$0	\$29,544	\$0	\$30,640	\$0	\$31,619	\$0	\$32,631	\$0	\$33,674
<b>BUILDING CONTROL OP/INC</b>											
134353	Charges-Building Permits	(\$5,500)	\$0	(\$5,665)	\$0	(\$5,835)	\$0	(\$6,010)	\$0	(\$6,190)	\$0
134373	Bciff Commission	(\$190)	\$0	(\$196)	\$0	(\$202)	\$0	(\$208)	\$0	(\$214)	\$0
134393	Swimming Pool Inspection Fees	(\$2,500)	\$0	(\$2,575)	\$0	(\$2,652)	\$0	(\$2,732)	\$0	(\$2,814)	\$0
	<b>Sub Total - BUILDING CONTROL OP/INC</b>	(\$8,190)	\$0	(\$8,436)	\$0	(\$8,689)	\$0	(\$8,949)	\$0	(\$9,218)	\$0
	<b>Total - BUILDING CONTROL</b>	(\$8,190)	\$29,544	(\$8,436)	\$30,640	(\$8,689)	\$31,619	(\$8,949)	\$32,631	(\$9,218)	\$33,674
<b>OTHER ECONOMIC SERVICES</b>											
<b>OPERATING EXPENDITURE</b>											
134502	Standpipes Water/Maintenance	\$0	\$11,500	\$0	\$11,903	\$0	\$12,283	\$0	\$12,676	\$0	\$13,082
134512	Factory Units	\$0	\$4,657	\$0	\$4,852	\$0	\$5,007	\$0	\$5,167	\$0	\$5,332
134532	Veterinary Clinic	\$0	\$1,380	\$0	\$1,436	\$0	\$1,485	\$0	\$1,536	\$0	\$1,589
134542	Small Business Support	\$0	\$5,000	\$0	\$5,175	\$0	\$5,341	\$0	\$5,511	\$0	\$5,688
134552	Salaries - Community Development Officer	\$0	\$70,205	\$0	\$73,364	\$0	\$75,712	\$0	\$78,135	\$0	\$80,635
134562	Superannuation	\$0	\$6,318	\$0	\$6,603	\$0	\$6,814	\$0	\$7,032	\$0	\$7,257
134601	Community Resource Centre	\$0	\$37,480	\$0	\$39,088	\$0	\$40,400	\$0	\$41,756	\$0	\$43,159
134572	Other Expenses	\$0	\$12,000	\$0	\$12,420	\$0	\$12,817	\$0	\$13,228	\$0	\$13,651
134582	Depreciation Land & Buildings	\$0	\$54,500	\$0	\$54,500	\$0	\$54,500	\$0	\$54,500	\$0	\$54,500
134592	Administration allocated	\$0	\$38,231	\$0	\$39,903	\$0	\$41,176	\$0	\$42,491	\$0	\$43,848
134583	Depreciation Expense	\$0	\$2,500	\$0	\$2,500	\$0	\$2,500	\$0	\$2,500	\$0	\$2,500
134594	Community Development Project	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000
New	Town Power Supply	\$0	\$1,050,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - OTHER ECONOMIC SERVICES OP/EXP</b>	\$0	\$1,308,771	\$0	\$266,744	\$0	\$273,035	\$0	\$279,532	\$0	\$286,242
<b>OPERATING INCOME</b>											
134503	Standpipe Charges	(\$500)	\$0	(\$515)	\$0	(\$530)	\$0	(\$546)	\$0	(\$563)	\$0
134513	Factory Unit Rental	(\$18,720)	\$0	(\$19,282)	\$0	(\$19,860)	\$0	(\$20,456)	\$0	(\$21,070)	\$0
134533	Community Development Grants	(\$250,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
134553	Community Resource Centre	(\$17,500)	\$0	(\$18,025)	\$0	(\$18,566)	\$0	(\$19,123)	\$0	(\$19,696)	\$0
134595	Royalties for Regions Individual Funding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	Royalties for Regions Regional Funding	(\$900,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	Contributions	\$0	\$0	\$0	\$0	\$0	(\$9,000)	\$0	\$0	\$0	\$0
New	Government Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - OTHER ECONOMIC SERVICES OP/INC</b>	(\$1,186,720)	\$0	(\$37,822)	\$0	(\$38,956)	\$0	(\$49,125)	\$0	(\$41,329)	\$0
	<b>Total - OTHER ECONOMIC SERVICES</b>	(\$1,186,720)	\$1,308,771	(\$37,822)	\$266,744	(\$38,956)	\$273,035	(\$49,125)	\$279,532	(\$41,329)	\$286,242
	<b>Total - ECONOMIC SERVICES</b>	(\$1,221,110)	\$1,480,222	(\$73,243)	\$434,533	(\$675,441)	\$461,732	(\$436,704)	\$497,039	(\$80,035)	\$520,333



Shire of Quairading

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Forward Projections

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>SALARIES AND WAGES</b>										
<b>OPERATING EXPENDITURE</b>										
145282	\$0	\$2,057,713	\$0	\$2,150,310	\$0	\$2,219,120	\$0	\$2,290,132	\$0	\$2,363,416
145283	\$0	(\$2,057,713)	\$0	(\$2,150,310)	\$0	(\$2,219,120)	\$0	(\$2,290,132)	\$0	(\$2,363,416)
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - SALARIES AND WAGES OP/EXP</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - SALARIES AND WAGES</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>OPERATING EXPENDITURE</b>										
145352	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$4,500	\$0	\$4,658	\$0	\$4,807	\$0	\$4,960	\$0	\$5,119
145372	\$0	\$2,000	\$0	\$2,070	\$0	\$2,136	\$0	\$2,205	\$0	\$2,275
New	\$0	\$10,063	\$0	\$10,503	\$0	\$10,838	\$0	\$11,184	\$0	\$11,542
<b>Sub Total - UNCLASSIFIED OP/EXP</b>	\$0	\$16,563	\$0	\$17,231	\$0	\$17,781	\$0	\$18,349	\$0	\$18,936
<b>OPERATING INCOME</b>										
145363	(\$4,500)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
145373	(\$2,300)	\$0	(\$2,300)	\$0	(\$2,300)	\$0	(\$2,300)	\$0	(\$2,300)	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - UNCLASSIFIED OP/INC</b>	(\$6,800)	\$0	(\$2,300)	\$0	(\$2,300)	\$0	(\$2,300)	\$0	(\$2,300)	\$0
<b>Total - UNCLASSIFIED</b>	(\$6,800)	\$16,563	(\$2,300)	\$17,231	(\$2,300)	\$17,781	(\$2,300)	\$18,349	(\$2,300)	\$18,936
<b>Total - OTHER PROPERTY AND SERVICES</b>	(\$42,300)	\$31,373	(\$38,385)	\$32,600	(\$38,988)	\$33,643	(\$39,608)	\$34,718	(\$40,247)	\$35,829
<b>EXPENDITURE</b>										
	\$0	\$89,050	\$0	\$55,000	\$0	\$15,500	\$0	\$15,500	\$0	\$15,500
	\$0	\$0	\$0	\$225,000	\$0	\$225,000	\$0	\$250,000	\$0	\$250,000
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - TRANSFER TO OTHER COUNCIL FUNDS</b>	\$0	\$509,050	\$0	\$280,000	\$0	\$240,500	\$0	\$265,500	\$0	\$265,500
<b>INCOME</b>										
	(\$200,000)	\$0	(\$347,000)	\$0	(\$230,000)	\$0	(\$222,000)	\$0	(\$197,000)	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	(\$150,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	(\$1,000,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	(\$250,000)	\$0	(\$100,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	(\$100,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	(\$10,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	(\$50,000)	\$0	(\$200,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - TRANSFER FROM OTHER COUNCIL FUNDS</b>	(\$660,000)	\$0	(\$1,747,000)	\$0	(\$230,000)	\$0	(\$222,000)	\$0	(\$197,000)	\$0
<b>Total - FUND TRANSFER</b>	(\$660,000)	\$509,050	(\$1,747,000)	\$280,000	(\$230,000)	\$240,500	(\$222,000)	\$265,500	(\$197,000)	\$265,500
000000 (Surplus) / Deficit - Carried Forward	(\$1,705,480)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
000000 adjust to rates levied	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - SURPLUS C/FWD</b>	(\$1,705,480)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - SURPLUS</b>	(\$1,705,480)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>LONG TERM LOANS</b>										
<b>EXPENDITURE</b>										
New	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - LOAN ADVANCES</b>	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>INCOME</b>										
New	\$0	\$0	\$0	\$0	(\$500,000)	\$0	\$0	\$0	\$0	\$0
New	\$0	\$0	\$0	\$0	(\$300,000)	\$0	\$0	\$0	\$0	\$0
New	(\$10,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	(\$15,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - LONG TERM LOANS</b>	(\$25,000)	\$0	\$0	\$0	(\$800,000)	\$0	\$0	\$0	\$0	\$0
<b>Total - DEFERRED ASSETS</b>	(\$25,000)	\$10,000	\$0	\$0	(\$800,000)	\$0	\$0	\$0	\$0	\$0

*Shire of Quairading*

Details By function Under The Following Programme Titles  
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**Forward Projections**

	ADOPTED BUDGET 2012-13		Proposed Estimates 2013-2014		Proposed Estimates 2014-2015		Proposed Estimates 2015-2016		Proposed Estimates 2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>LIABILITY LOANS</b>										
<b>EXPENDITURE</b>										
Principal On Loans	\$0	\$26,449	\$0	\$25,710	\$0	\$27,332	\$0	\$49,506	\$0	\$51,580
<b>Sub Total - LOAN REPAYMENTS</b>	\$0	\$26,449	\$0	\$25,710	\$0	\$27,332	\$0	\$49,506	\$0	\$51,580
<b>INCOME</b>										
Principal Repaid - Self Supporting Loans	(\$26,449)	\$0	(\$25,710)	\$0	(\$27,332)	\$0	(\$24,793)	\$0	(\$25,661)	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - LOANS RAISED</b>	(\$26,449)	\$0	(\$25,710)	\$0	(\$27,332)	\$0	(\$24,793)	\$0	(\$25,661)	\$0
<b>Total - NON CURRENT LIABILITIES</b>	(\$26,449)	\$26,449	(\$25,710)	\$25,710	(\$27,332)	\$27,332	(\$24,793)	\$49,506	(\$25,661)	\$51,580
000000 Depreciation Written Back	\$0	(\$1,798,483)	\$0	(\$1,802,083)	\$0	(\$1,807,383)	\$0	(\$1,815,183)	\$0	(\$1,822,683)
000000 Book Value of Assets Sold Written Back	\$0	(\$24,000)	\$0	(\$326,000)	\$0	(\$201,000)	\$0	(\$308,000)	\$0	\$0
000000 Long Service Leave - Cash at Bank	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
000000 Deferred Pensioner Rates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
000000 Accrued Leave Provisions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - DEPRECIATION WRITTEN BACK</b>	\$0	(\$1,822,483)	\$0	(\$2,128,083)	\$0	(\$2,008,383)	\$0	(\$2,123,183)	\$0	(\$1,822,683)
<b>Total - DEPRECIATION</b>	\$0	(\$1,822,483)	\$0	(\$2,128,083)	\$0	(\$2,008,383)	\$0	(\$2,123,183)	\$0	(\$1,822,683)
<b>FURNITURE &amp; EQUIPMENT</b>										
<b>GOVERNANCE</b>										
<b>EXPENDITURE</b>										
049306 Furniture & Equipment Admin	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
<b>Total - GOVERNANCE</b>	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
<b>HEALTH</b>										
<b>EXPENDITURE</b>										
Health Furniture & Equip-Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Furniture Doctors	\$0	\$17,500	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$10,000
R4R Regional Local Govt Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$17,500	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$10,000
<b>Total - HEALTH</b>	\$0	\$17,500	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$10,000
<b>FURNITURE AND EQUIPMENT</b>										
<b>RECREATION AND CULTURE</b>										
<b>EXPENDITURE</b>										
9310 Town Hall Furniture & Equipment	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - RECREATION &amp; CULTURE</b>	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>ECONOMIC SERVICES</b>										
<b>EXPENDITURE</b>										
9321 Community Resource Centre	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9324 Community Buildings	\$0	\$64,075	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$69,075	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - RECREATION &amp; CULTURE</b>	\$0	\$69,075	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - FURNITURE AND EQUIPMENT</b>	\$0	\$107,575	\$0	\$0	\$0	\$10,000	\$0	\$20,000	\$0	\$10,000



**Shire of Quairading**

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

**Forward Projections**

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>LAND AND BUILDINGS</b>										
<b>RECREATION AND CULTURE</b>										
<b>EXPENDITURE</b>										
9516	\$0	\$263,200	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$10,000
9563	\$0	\$50,000	\$0	\$1,050,000	\$0	\$2,000,000	\$0	\$0	\$0	\$0
9547	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0
New	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9808	\$0	\$29,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9565	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9570	\$0	\$55,880	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	<b>\$0</b>	<b>\$446,480</b>	<b>\$0</b>	<b>\$1,050,000</b>	<b>\$0</b>	<b>\$2,005,000</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$10,000</b>
<b>Total - RECREATION AND CULTURE</b>	<b>\$0</b>	<b>\$446,480</b>	<b>\$0</b>	<b>\$1,050,000</b>	<b>\$0</b>	<b>\$2,005,000</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$10,000</b>
<b>LAND AND BUILDINGS</b>										
<b>TRANSPORT</b>										
<b>EXPENDITURE</b>										
9534	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - TRANSPORT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>LAND AND BUILDINGS</b>										
<b>ECONOMIC SERVICES</b>										
<b>EXPENDITURE</b>										
9533	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9546	\$0	\$100,000	\$0	\$729,478	\$0	\$700,000	\$0	\$0	\$0	\$0
9571	\$0	\$400,000	\$0	\$200,000	\$0	\$0	\$0	\$350,000	\$0	\$0
	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	<b>\$0</b>	<b>\$565,000</b>	<b>\$0</b>	<b>\$934,478</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - ECONOMIC SERVICES</b>	<b>\$0</b>	<b>\$565,000</b>	<b>\$0</b>	<b>\$934,478</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>
<b>LAND AND BUILDINGS</b>										
<b>OTHER PROPERTY AND SERVICES</b>										
<b>EXPENDITURE</b>										
9526	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
New	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9562	\$0	\$9,500	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
9551	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9549	\$0	\$23,000	\$0	\$10,000	\$0	\$10,000	\$0	\$10,000	\$0	\$10,000
<b>Sub Total - CAPITAL WORKS</b>	<b>\$0</b>	<b>\$32,500</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>
<b>Total - OTHER PROPERTY AND SERVICES</b>	<b>\$0</b>	<b>\$32,500</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>
<b>Total - LAND AND BUILDINGS</b>	<b>\$0</b>	<b>\$1,284,203</b>	<b>\$0</b>	<b>\$2,564,478</b>	<b>\$0</b>	<b>\$3,085,000</b>	<b>\$0</b>	<b>\$928,000</b>	<b>\$0</b>	<b>\$575,000</b>

Shire of Quairading

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Forward Projections

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>PLANT AND EQUIPMENT GOVERNANCE</b>										
<b>EXPENDITURE</b>										
Vehicles CEO/Admin	\$0	\$78,000	\$0	\$78,000	\$0	\$78,000	\$0	\$78,000	\$0	\$78,000
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$78,000	\$0	\$78,000	\$0	\$78,000	\$0	\$78,000	\$0	\$78,000
<b>Total - GOVERNANCE</b>	\$0	\$78,000	\$0	\$78,000	\$0	\$78,000	\$0	\$78,000	\$0	\$78,000
<b>PLANT AND EQUIPMENT LAW ORDER &amp; PUBLIC SAFETY</b>										
<b>EXPENDITURE</b>										
Misc Fire Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Plant and Equipment Fire Brigades	\$0	\$340,945	\$0	\$580,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$340,945	\$0	\$580,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - LAW ORDER &amp; PUBLIC SAFETY</b>	\$0	\$340,945	\$0	\$580,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>PLANT AND EQUIPMENT HEALTH</b>										
<b>EXPENDITURE</b>										
Plant And Equipment Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Doctors' Vehicles	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - HEALTH</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>PLANT AND EQUIPMENT COMMUNITY AMENITIES</b>										
<b>EXPENDITURE</b>										
Environment Vehicles	\$0	\$33,000	\$0	\$33,000	\$0	\$33,000	\$0	\$33,000	\$0	\$33,000
Plant & Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$33,000	\$0	\$33,000	\$0	\$33,000	\$0	\$33,000	\$0	\$33,000
<b>Total - COMMUNITY AMENITIES</b>	\$0	\$33,000	\$0	\$33,000	\$0	\$33,000	\$0	\$33,000	\$0	\$33,000
<b>PLANT AND EQUIPMENT RECREATION AND CULTURE</b>										
<b>EXPENDITURE</b>										
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - RECREATION AND CULTURE</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Shire of Quairading

Details By function Under The Following Programme Titles  
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Forward Projections

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>PLANT AND EQUIPMENT</b>										
<b>TRANSPORT</b>										
<b>EXPENDITURE</b>										
Plant Purchases Capital	\$0	\$260,000	\$0	\$638,000	\$0	\$415,000	\$0	\$365,000	\$0	\$355,000
			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$260,000	\$0	\$638,000	\$0	\$415,000	\$0	\$365,000	\$0	\$355,000
<b>Total - TRANSPORT</b>	\$0	\$260,000	\$0	\$638,000	\$0	\$415,000	\$0	\$365,000	\$0	\$355,000
<b>PLANT AND EQUIPMENT</b>										
<b>ECONOMIC SERVICES</b>										
<b>EXPENDITURE</b>										
Plant Purchases Capital	\$0	\$127,000	\$0	\$0	\$0	\$0	\$0	\$27,000	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$127,000	\$0	\$0	\$0	\$0	\$0	\$27,000	\$0	\$0
<b>Total - ECONOMIC SERVICES</b>	\$0	\$127,000	\$0	\$0	\$0	\$0	\$0	\$27,000	\$0	\$0
<b>Total - PLANT AND EQUIPMENT</b>	\$0	\$838,945	\$0	\$1,329,000	\$0	\$526,000	\$0	\$503,000	\$0	\$466,000
<b>TOOLS</b>										
<b>EXPENDITURE</b>										
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>NEW PURCHASES</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - TOOL PURCHASES</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>INFRASTRUCTURE</b>										
<b>ROAD CONSTRUCTION</b>										
Roads To Recovery Projects	\$0	\$386,938	\$0	\$269,045	\$0	\$269,045	\$0	\$269,045	\$0	\$269,045
Heggerty St	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cubbine St	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Forrest St	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Goldfields Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
McDonald Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hayes Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Coralling St	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Charlton Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Murphy Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avon Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Harris Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old Beverley Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bulyee Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Regional Road Group Projects	\$0	\$360,790	\$0	\$432,000	\$0	\$431,500	\$0	\$440,500	\$0	\$401,750
Corrigin Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cunderdin Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Kellerberrin - Yoting Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Municipal Road Construction Projects	\$0	\$0	\$0	\$341,000	\$0	\$220,000	\$0	\$350,000	\$0	\$400,000
Parker Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Goldfields Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cubbine Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old Beverley West Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old Beverley East Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Kellerberrin Yoting Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Louden Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Badjaling North Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Heggerty St	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Municipal Footpath Construction Projects	\$0	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$0	\$0	\$50,000
Various Footpaths	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Municipal Bridge Construction Projects	\$0	\$45,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0
Mt Stirling Rd	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grain Freight Funding	\$0	\$1,557,274	\$0	\$2,714,726	\$0	\$722,000	\$0	\$0	\$0	\$0
Qdg-Cunderdin RD	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Airstrip Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$2,350,002	\$0	\$3,806,771	\$0	\$1,992,545	\$0	\$1,059,545	\$0	\$1,120,795
<b>Total - ROADS</b>	\$0	\$2,350,002	\$0	\$3,806,771	\$0	\$1,992,545	\$0	\$1,059,545	\$0	\$1,120,795
<b>Total - INFRASTRUCTURE ASSETS ROAD RESERVES</b>	\$0	\$2,350,002	\$0	\$3,806,771	\$0	\$1,992,545	\$0	\$1,059,545	\$0	\$1,120,795
<b>RECREATION FACILITIES</b>										
Centenary Park	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
Develop new park and playground	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
<b>Total - RECREATION FACILITIES</b>	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
<b>Total - INFRASTRUCTURE ASSETS - RECREATION</b>	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0

Shire of Quairading

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Forward Projections

	ADOPTED BUDGET		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2012-13		2013-2014		2014-2015		2015-2016		2016-2017	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>INFRASTRUCTURE ASSETS - OTHER</b>										
<b>COMMUNITY AMENITIES</b>										
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9825 Waste Management Infrastructure	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rubbish and recycling bins	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9825 Drum Muster Compound	\$0	\$2,482	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cemetery Infrastructure	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Directory Board & memorial garden	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Toapin Weir	\$0	\$17,000	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Signage	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Landscaping, Enviro Loo, Roadworks	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Upgrades	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	<b>\$0</b>	<b>\$21,482</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - COMMUNITY AMENITIES</b>	<b>\$0</b>	<b>\$21,482</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>RECREATION &amp; CULTURE</b>										
9806 Borefield Development	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Drilling of Water Bore	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9814 Park Development	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Develop Cuneata Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9818 Sports Oval	\$0	\$2,000	\$0	\$80,000	\$0	\$0	\$0	\$42,000	\$0	\$0
Entry Statement Lighting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Football Scoreboard	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cricket Practice Nets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Renewal of Reticulation on Oval	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Renewal of Goal Posts	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Renewal of Oval Flood Lighting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
9826 RSL Memorial/Lone Pine	\$0	\$24,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Memorial Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	<b>\$0</b>	<b>\$46,500</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$42,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - RECREATION &amp; CULTURE</b>	<b>\$0</b>	<b>\$46,500</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$42,000</b>	<b>\$0</b>	<b>\$0</b>
<b>TRANSPORT</b>										
9820 Airstrip	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Upgrade External Fencing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	<b>\$0</b>	<b>\$8,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - TRANSPORT</b>	<b>\$0</b>	<b>\$8,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>ECONOMIC SERVICES</b>										
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - ECONOMIC SERVICES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - INFRASTRUCTURE ASSETS - OTHER</b>	<b>\$0</b>	<b>\$75,982</b>	<b>\$0</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$42,000</b>	<b>\$0</b>	<b>\$0</b>
<b>GRAND TOTALS</b>	<b>(\$10,353,968)</b>	<b>\$10,124,401</b>	<b>(\$11,440,572)</b>	<b>\$11,888,381</b>	<b>(\$1,141,526)</b>	<b>\$9,957,097</b>	<b>(\$1,520,574)</b>	<b>\$6,967,196</b>	<b>(\$1,570,746)</b>	<b>\$6,756,908</b>